

السوق المالية

FINANCIAL TIMES

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D 8523 A

The crash: Paris
sees the
bright side, Page 2

World News

Business Summary

Soviet envoy visits Iran as ceasefire effort stalls

A SENIOR Soviet envoy held talks in Tehran at the weekend amid indications that Iran has not given its definitive response to the appeal for a ceasefire made by Mr Javier Perez de Cuellar, the UN Secretary General. Efforts to bring an end to the fighting in line with UN Security Council resolution 598 still appear deadlocked. Page 24

More Malaysian arrests

Malaysian authorities arrested one of the country's most powerful media personalities and two church activists, bringing to 91 the number of people held in recent crackdowns. Page 4

New premier for Syria

Syrian President Hafez al-Assad has accepted the resignation of long-serving Prime Minister Abdul Rauf al-Kassab and asked Parliament to elect a new Government. Page 4

Opposition in Dhaka

More than 150 people were injured in nationwide clashes with police as opposition forces staged demonstrations to force government to release political prisoners and to increase pressure on Bangladesh President Hussain Mohammad Ershad to resign and hand over power to a neutral Government by November 9. Page 3

Sri Lanka protects MPs

Sri Lankan President Junius Rajapaksa is to allow the formation of a private defence force to protect members of his ruling UNP party. Page 6

Chirac in Israel

Mr Jacques Chirac, the French Prime Minister, began a three-day official visit to Israel, marking the re-establishment of normal relations between the two countries after many years' estrangement. Page 4

South Asian summit

Seven South Asian leaders representing a fifth of the world's population met in Kathmandu today for the third conference of the South Asian Association for Regional Cooperation. Page 4

Tutu calls for truce

Archbishop Desmond Tutu pleaded for an end to the power struggle between the Zulu Inkatha movement and supporters of the United Democratic Front (UDF), as three more people died in continuing violence. Church groups say the violence has claimed at least 120 lives this year. Page 3

E. Berlin eases rules

East Germany launched some of the measures agreed during East German leader Erich Honecker's visit to Bonn, including an easing of limits on importing printed matter. The procedure West Berliners must go through to visit the East will also be simplified. Page 2

Protests in Madrid

Thousands of people held a demonstration in the centre of Madrid to demand that the Spanish Government renounce its five-year bilateral defence accord with the US. The peaceful demonstration was the second in a week. Page 2

\$7.5m Ferruzzi ransom

A group which stole the body of Serafino Ferruzzi, founder of Italy's Ferruzzi group, from a cemetery in Ravenna are demanding £10m (\$7.5m) from the wealthy Ferruzzi family. Page 2

Basques deported

Venezuela deported three alleged Basque terrorists to Spain after interrogation by the security police. The three had previously been expelled from France for alleged ties to the terrorist ETA organisation. Page 2

Italian airport strikes

Strikes by ground staff at Italian airports prompted cancellation of dozens of flights at the weekend with further disruption planned for today. Page 2

Italy budget rejected by Senate committee

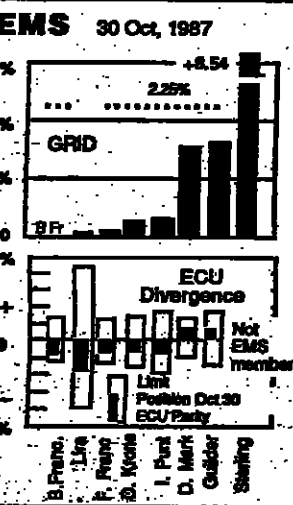
ITALIAN Government's 1988 budget legislation has been rejected by the Senate budget committee, which has suspended work on it and told the Administration led by Prime Minister Giovanni Goria to rewrite the proposal and improve its financial position on public spending. Page 24

THE EUROPEAN Monetary System will face a strong test this week if the dollar declines further, senior European bankers and officials said.

Belgian Finance Minister Mark Eyskens said yesterday that there would be a crucial test of the solidarity between central banks "EC ministers agreed in September to increase central bank co-operation."

Last week the Dutch guilder proved the strongest currency, closely followed by a surging D-Mark. As the dollar weakened money was attracted to the D-Mark, which rose to record highs in Paris and Milan on Friday. The lira and French franc were notably weaker.

Central banks intervened to try to stem the D-Mark's strength. The Bundesbank allowed call money to fall sharply in Frankfurt, and is expected this week to cut the interest rate at which it provides money-market liquidity.



The chart shows the two constraints on the European Monetary System exchange rates. The upper grid, based on the western currency, shows the system's defence of the mark's value. The lower chart shows the lower chart gives a clear picture of the currency's divergence from the mark. The ECU, which is a basket of European currencies, is shown to be diverging from the mark.

TOKYO: The Nikkei index gained another 563.87 in Saturday's half-day session, closing at 23,325.51, the first time for six days that it had closed above 23,000. World Stock Markets, Page 43

US GOVERNMENT over-ruled a judge to approve a \$1.5bn merger between USAir and Piedmont to form the country's fifth largest domestic airline. Page 25

PARIS: Swiss holding company for the financial and industrial group led by Mr Albert Frick, the Swiss businessman and former head of the French bank Paribas, has been ordered to pay a fine of \$1.25m (\$97m) in the first half of 1987, an advance of just nine months of the same fine imposed last year. Net earnings per share were \$F114.20 compared with \$F109.70. Page 25

CHAPPELLE D'AREL: control of the troubled French newspaper manufacturer is expected to change hands this week following the decision by Mr John Kille, the Dutch-Canadian industrialist who took control of the company three years ago, to abandon his 43 per cent stake in the group. Page 25

NORANDA, big Canadian resource and industrial group, said profits for the first nine months of 1987 have risen steeply to \$222m or C\$136 a share on revenues of C\$4.4bn. Page 25

TELEFONICA NACIONAL de Espana, which has been forced to call off a major rights issue following the sharp decline in its share price, has increased net profits by 27 per cent for the first nine months. Page 25

Gorbachev tries to calm differences among supporters

BY PATRICK COCKBURN IN MOSCOW

MR MIKHAIL Gorbachev, the Soviet leader, is working to reconcile growing differences among his closest supporters as he prepares to make the keynote speech today at the 70th anniversary of the Bolshevik Revolution.

Mr Gorbachev is attempting to prevent the resignation of Mr Boris Yeltsin, one of the most radical supporters of his attempts to restructure Soviet society. It was officially confirmed at the weekend that the Politburo and the Moscow City Communist Party, which Mr Yeltsin leads, will discuss his resignation offer as soon as the anniversary celebrations are over.

Mr Yeltsin's departure may be averted, however, by the fact that it would be seen as a victory for covert opponents of Mr Gorbachev's perestroika (restructuring) reform programme whom Mr Yeltsin accused of frustrating his efforts to improve conditions in Moscow.

Mr Yeltsin's offer to resign and his semi-public row with Yegor Ligachev, Mr Gorbachev's Number Two, also underline a real division within the ranks of senior reformers who were completely united two years ago against the policies of Mr Leonid Brezhnev, the former Soviet leader. As the latter is removed, a new division has opened up between radical and cautious supporters of perestroika.

Mr Gorbachev may also argue that greater freedom to differ is now acceptable. Greater democracy within party and government bodies is also likely to be the theme of Mr Gorbachev's speech today, which will sum up the achievements and failures of the Soviet Union in the 70 years since the Bolsheviks took power in 1917.

Principle points of interest in the speech will be Mr Gorbachev's assessment of three of his predecessors as Soviet leader: Stalin, Khrushchev and Brezhnev. He may also publicly rehabilitate senior Bolshevik leaders such as Nikolai Bukharin, who was shot during the great Stalinist purge of 1937-38.

Judging by a new book by Mr

Gorbachev published at the weekend entitled "Perestroika and the New Thinking for Our Country and the World", the Soviet leader's assessment of Soviet history, particularly the key period from 1929-45, is likely to be positive.

On the failings of Soviet society today, Mr Gorbachev admits that a pre-crisis situation had developed in the late 1970s and early 1980s, but asserts that Soviet system has its own dynamic through which it can adapt to these problems.

But the difficulties in doing so - and the frustrations and divisions this is causing in the Soviet leadership - has already been heavily underlined by Mr Yeltsin's offer to resign.

If his resignation is accepted, then the key question will be political complexion of his successor.

If he is much more conservative than Mr Yeltsin then this will be taken as the Moscow party leader's outburst, the more conservative leaders have won a significant victory.

In short-term market rates of the past two weeks.

Governor Angell told a House sub-committee that there is no hard evidence yet that the economy is beginning to slow as a result of the stock market turbulence and he expressed reservations about letting the dollar fall freely in response to market pressures. Some in Washington are arguing that the Fed should begin to fight the threat of recession now, by maintaining its earlier monetary stance and stimulating exports by letting the dollar drop sharply.

President Ronald Reagan in his weekly radio address on Saturday commented on the budget issue but only after first emphasising the importance he attaches to the confirmation of his nominee to the Supreme Court, Judge Douglas Ginsburg. On the deficit he stressed his determination to see spending cuts which "like diamonds must be forever".

Editorial comment, Page 22; Lex, Page 24

appeared to indicate further he had only accepted the scheme after pressure from Mrs Thatcher.

Officials said that the idea of a floor price for the BP issue had been seriously discussed within the Treasury before the Bank's assessment had been received. Obviously, however, they added that the Bank's view had arrived so late that, while it had been considered in line with the Treasury's legal obligations, it was not been relevant to the final decision.

The 90p support price would in any event have represented a bail-out of the underwriters' position, acceptable to the Chancellor or to the Prime Minister. The lower support price, which permitted orderly trading, had saved the taxpayer considerable amounts.

As the almost unprecedented briefing and counter-briefing continued yesterday, however, the Bank denied that it had attempted to claim the credit. Confusion may have arisen because Mr Lawson's final package had been close to the Bank's independent judgement, but this did not preclude the possibility that the Treasury had been working on a similar scheme itself.

World markets in turmoil, Page 2; UK acts to limit currency losses, Page 24.

Richard Lambert: Long-term legacy of the bull market 19

Justinian: Cabinet test for reformer 19

Editorial comment: US hands on the baton; Poland gropes for reform 22

US economy: A suitable case for shock treatment 23

Lambert: A look at some of the silver linings 23

Lex: US takes stock of itself 24

Management: Forced to perform on a wider stage 30



Deng Xiaoping: will still be seen as the country's leader

Deng triumphs over old guard critics of reform

BY ROBERT THOMSON IN PEKING

DENG Xiaoping, the Chinese leader, and his reformist supporters secured a major triumph yesterday when more than 50 aged Communist Party Central Committee members were swept from office.

The full extent of the reformist victory will not be revealed until today when a new 20-member Politburo is appointed. But yesterday's wide-scale departures are the end of a long campaign by the reformers to introduce an orderly retirement system and to remove conservatives blocking the path of change.

The large number of resignations will instantly change the face of the country's geriatric leadership and ease the political pressure on younger officials trying to implement the economic reform programme.

Deng, himself aged 83, was among those to use the party's 13th congress to retire from both the Central Committee and the Politburo - which lost nine members in all - though it is clear that he will continue to be regarded by his comrades as the country's leader. He is also likely to remain chairman of the Central Military Commission, a critically important job which oversees the People's Liberation Army (PLA).

A party spokesman told a press conference yesterday that Deng's authority comes from the "correctness of his policies and ideas" and not from his titles, which, in theory, opens the way for other elderly officials to continue their involvement in politics despite their retirement.

That possibility is also raised by the fact that several senior conservatives have places on the Central Advisory Commission, but still post that they will provide them with a forum for their views. Although more

than 80 officials went from the 300-member Central Committee, they have not all been replaced because it has been slimmed down to a 175-member body. It will meet today to select the Politburo.

The Central Discipline Inspection Committee, which has consistently produced reports highlighting negative aspects of reform, has been cut from 129 members to 89, and lost its chairman, Chen Yun, 82, a figurehead for conservative thought.

As well as the numbers, the move is a victory for Deng, as several outspoken critics of reform have been pensioned-off, including President Li Xian-nian, 82; Chen Yun, 82, a conservative economist who has been on the Politburo on and off since 1945; two cultural commissars, Hu Qiaomu, 75, and Deng Liqun, 72, both of whom had key roles in a campaign against Western influence this year; and Peng Zhen, 85, who was most prominent during the early weeks of that campaign.

The appointment of the new Politburo members and, in particular, the members of the Politburo Standing Committee, the party's five-member power elite, will be crucial in determining the long-term outlook for reform, as yesterday's resignation of several younger conservatives to key posts.

While the party claims that the new Central Committee was decided by a ballot at the 13th congress, which opened on October 25 and ended yesterday, the important leadership decisions were made long before the congress began and the 2,000 delegates were mostly go-

Long Marchers at road's end, Page 3

Continued on Page 24

Socialists in France accused on arms for Iran

By Paul Betts in Paris

FRANCE'S opposition Socialist party has been accused of receiving funds from the illegal sale of arms to Iran by a French company between 1983 and 1986, with the alleged complicity of high-ranking Defence Ministry officials.

Leading Socialist officials were quick to deny any wrongdoing yesterday after the latest disclosures by two French weekly news magazines over what has been dubbed France's Irangate scandal.

They accused the political right of engineering the latest scandal as part of the increasingly bitter run-up to next spring's French presidential elections.

The latest disclosures are based on the findings of a confidential report on the Iranian arms sales by Mr Jean-Francois Barthe, the controller-general of the French armed forces. The magistrate investigating the illegal arms sales is now expected to seek the declassification of the report to enable its findings to be used by the judiciary.

The report allegedly claims that the military hierarchy at the time and senior members of the Defence Ministry, including Mr Jean-Francois Dubois, one of the closest advisers of Mr Charles de Gaulle, the former Socialist defence minister, were aware of the illegal arms sales. It also apparently claims that President Francois Mitterrand had been informed about the arms sales back in May 1984.

The affair, which came to light just before last year's legislative elections, involves the supply of some FF770m (\$119m) worth of arms and ammunition to Iran by the Lucchini company between 1983 and 1986 despite a French Government embargo on such sales. A formal complaint was filed in March 1986, 10 days before the elections, by Mr Paul Quilès, the Socialist defence minister, who replaced Mr Mitterrand after his resignation following the Greenpeace scandal.

But the latest revelations allege that about FF40m in commissions were paid as part of the illegal arms sales and that some of these commissions were paid to the Socialist Party. Moreover, the new disclosures appear to suggest that some of the explosives sold to Iran were similar to those used in last year's terrorist bombings in Paris.

Mr Mitterrand denied he had been involved in any illegal arms sales to Iran.

Soviet envoy in talks with Iranians, Page 24



CUTTING A DASH TO PARIS: FROM THE HEART OF LONDON.

October 26th saw the opening of London's newest airport, London City Airport, provides the base for an exclusive new partnership. Brymon Airways, the world's most experienced operator of short take-off and landing De Havilland Dash 7 aircraft and Air France, offering the efficiency and convenience of Terminal 2 at Charles de Gaulle Airport. (The shortest distance between airport and city of any major international airport). The service is called Citydash and we'll be operating six flights to Paris every weekday and two at the weekend. Citydash completes the picture for Air France, as we now operate out of all four London airports. Four different ways to cut a dash to Paris.

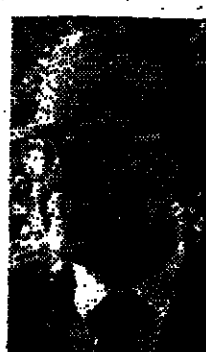
AIR FRANCE //

CONTENTS

Overseas	2-6
Companies	25-28
Britain	10-14
Companies	29
Appointments	5
Arts - Reviews	21
World Guide	21
Crossword	36
Currencies	46
Editorial comment	22
Eurobonds	22
Intl. Capital Markets	22
Letters	22
Lex	24
Lambert	23
Management	30
Men and Matters	22
Money Markets	44
Stock markets - Boursois	43
- London	33-43
UK gilt	27
Unit Trusts	36-39
US bonds	27
Weather	24

THE MONDAY PAGE

Interview
Alexander Nicoll
talks to
Robert Fell,
new head
of Hong Kong's
stock
exchange, Page 19



Richard Lambert: Long-term legacy of the bull market 19

Justinian: Cabinet test for reformer 19

Editorial comment: US hands on the baton; Poland gropes for reform 22

US economy: A suitable case for shock treatment 23

Lambert: A look at some of the silver linings 23

Lex: US takes stock of itself 24

Management: Forced to perform on a wider stage 30

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OVERSEAS NEWS

Bangladesh holds over 4,500 in crackdown

By Sayed Kamaluddin in Dhaka

MORE THAN 4,500 people, including four MPs and more than a dozen prominent Bangladesh opposition leaders, have been arrested in recent days and four people have been shot dead by police as the main opposition alliances increase their pressure on President Hussain Mohammad Ershad's regime to resign before next Monday.

The regime reacted swiftly by cracking down on key opposition leaders but to no effect. The demands for a handover of power to a neutral government increased, resulting in orders for widespread arrests of opposition activists.

The multitude of opposition alliances have closed ranks around a single demand: the resignation of President Ershad. The opposition has called a "siege of Dhaka" on November 10 to force the president to quit.

However, yesterday's co-ordinated plan to surround the district headquarters throughout the country passed off largely peacefully with only minor incidents in the south-western city of Khulna.

The opposition plans to mobilise hundreds of thousands of people in the capital next week to bring the functioning of government to a halt.

The opposition's attempts to launch a massive countrywide movement since July were disrupted by the national emergency following widespread flooding, said to be the worst in 40 years.

However, an important meeting last week between the two main opposition leaders, Mrs Sheikh Hasina of the Awami League and Begum Khaleda Zia of the Bangladesh Nationalist Party (BNP), gave fresh momentum to the opposition movement when they agreed to join forces to try to bring down the government.

These two women head the two most important alliance groupings, the eight-party and the seven-party alliances respectively. They differ on the form of government they want. Mrs Sheikh Hasina favours a return to a system of parliamentary democracy based on the Westminster system while Begum Khaleda Zia wants a presidential system.

But at their first meeting they agreed to forget their political differences temporarily to work against President Ershad, who has accused them of adopting unconstitutional means to launch their movement.

President Ershad is a former army general who seized power in a bloodless coup in 1982. He was elected president in October last year and re-established democracy after four years of military rule. But the opposition have accused his Jatiya Party of using fraud and violence in that election and in the parliamentary polls in May.

Peking plans for more foreign investment

BY ROBERT THOMSON IN PEKING

CHINA plans to expand opportunities for foreign investors, including the opening of a property market of sorts, and the government will continue to reduce central control over the economy, senior Chinese officials have announced.

Gu Mu, the State Councilor responsible for China's open policy, said the Communist Party, now in the middle of a landmark Congress, has decided that experiments in liberalising the Chinese economy will be conducted with investors on Hainan Island, off the southern coast, which has been earmarked for intense development in the coming decade.

He said foreign investors would be able to buy exclusive property rights, most probably in the form of renewable leases of up to 50 years, and develop the site as they see fit. They will also be able to sell the property

rights to other foreign investors.

While China's economic reform programme is facing serious problems, including rising inflation and economic overheating generally, the Communist Party has clearly decided that foreign investment is to be further courted in the interests of developing the country.

Meanwhile, the acting Communist Party chief, Zhao Ziyang, told a delegation from the General Agreement on Tariffs and Trade that by 1990 only 30 per cent of the economy will be under central control, down from 50 per cent at present, and 100 per cent nine years ago.

Mr Zhao gave no indication of the means used to calculate the percentages, but they were obviously designed to impress the delegation from GATT, which is assessing Peking's application for membership.

Long Marchers at road's end

Robert Thomson reports from Peking on the retirement of elderly leaders

WHEN ZHONGNANHAI, the Chinese leadership compound, was thrown open to foreign journalists at the weekend, the most interesting sight, apart from Mao Zedong's ping-pong table, was the prominent visage of Chen Yun, one of the Long Marchers to reach the end of the road yesterday.

Little known in the West, Chen pulled rank on the present leader, Deng Xiaoping, during the 1960s and 1980s, and pictures of him line the walls of the compound. Chen shaking hands with Mao, Chen delivering a briefing on the economy, and Chen meeting the masses.

Chen Yun, 82, apparently too ill to attend the closing ceremony yesterday of the party's 13th congress, has been a symbol of the internal opposition to China's reform programme, and his passing has now become a symbol of the successful drive by Deng to rejuvenate the leadership.

Serious economic problems this year, including a jump in inflation, should have given Chen the opportunity to make gains in his drive to limit the use of the market and reassert central control. Yet he has now left the powerful Standing Committee of the Politburo and been put out to pasture in the Central Advisory Commission, a consultative body stacked with retired veterans.

The overthrow of the leadership is testimony to the political skill of Deng Xiaoping, who, two years ago used a special party conference to usher out 64 elderly Central Committee members, but yesterday had approved a new constitution

putting strict limits on the ability of future special conferences to replace leaders. Deng is likely to take a few steps back from party affairs in coming months as an example to other retirees, who will be sorely tempted to interfere, and yet he will retain the last word in Chinese politics until his death. Unusually, the party went public last week in its praise of Deng Xiaoping, who condemned the personality cult built around Mao and has preferred to keep a low profile.

With his courage in developing Marxist theory, his realistic approach, his rich experience and his capacity, comrade Deng Xiaoping has made significant contributions to the formulation and development of the political line, to decision-making on a series of key issues, and to the creation of a new situation in construction, reform and opening to the outside world.

Zhao Ziyang, the acting party chief, told the party's 13th Congress, which closed yesterday, that the party's 13th Congress, which closed yesterday, was a landmark in the history of the party.

While Deng gets most of the credit for China's economic revival, Chen Yun joined the Politburo in 1956, and even then was pressing for some of the reforms used in the Deng modernisation drive. He was in favour

of using foreign capital, of reforming the pricing system and of easing controls on farmers, but his warnings about the potential "chaos" of neglecting agricultural production have made him a bogey-man of reform.

The revolutionary pedigree of the president, Li Xiannian, 82, who also handed in his party posts yesterday, is as pure as that of Deng and Chen. He joined a peasant uprising in 1927, was a captain during the Long March, rose to the Politburo in 1956, and was appointed Finance Minister in 1957.

Sometimes referred to as the "weather vane" for his astute judgment of China's shifting political winds, Li rode out the Cultural Revolution (1966-76) without being purged, unlike most of his comrades in the leadership. He became President Li in 1983, and is expected to keep that title until early next year.

His enthusiasm for reform has occasionally wavered, and both he and another elder statesman, Peng Zhen, an energetic 85, will be tempted to dabble in politics from a distance. Peng, once the mayor of Peking and the first senior official to fall at the onset of the Cultural Revolution, has aspired to higher office than his chairmanship of the National People's Congress, China's version of a parliament.

The NPC is influential, and will be more so in coming years, but the Communist Party runs the country and Peng has never succeeded in gaining admission to the core of power, the five-member Politburo Standing



Deng: most of the credit

Committee, despite signs in public comments that he feels he has more than enough talent for the post.

He joined the Communist Youth League in 1923, and was appointed to the Politburo in 1945, four years before the Communists took control of the country. It is understood that Deng Xiaoping long ago realised Peng was a serious rival, and worked to ensure that his supporters were kept away from positions of influence.

Apart from attempting to increase the stature of the NPC, Peng has tightened up the legal system, though his approach reflects his conservatism, as he has pushed for tough laws to discipline the masses instead of enshrining the rule of law.

Aquino's sister denies taking \$1m deposit

PRESIDENT Corason Aquino's sister-in-law has denied a report that she accepted a \$1m deposit from an Australian company seeking gambling concessions in the Philippines, AP reports from Manila.

Mrs Margarita "Tingting" Cojuangco, wife of the president's younger brother, Jose, said she did not receive any money and could not remember her meeting Mr Ray Lord, chairman of Smith and Lane, an Australian company. But the Sydney Morning Herald and Manila Chronicle newspapers quoted Mr Lord as saying he paid the money in cash to Mrs. Cojuangco as a "deposit" on behalf of a Hong Kong company, Frostburg.

The reports said an unspecified number of other foreign companies had paid sums ranging from \$10,000 to \$1.25m to various people, including an unidentified man claiming to be Margarita Cojuangco. "At least \$1m" of "corruption, a key feature of the years under the dictatorship of former President Ferdinand Marcos, have circulated repeatedly in Manila in recent months.

Tutu calls for end to Inkatha-UDF clashes

ARCHBISHOP Desmond Tutu pleaded yesterday for an end to the power struggle between the Zulu Inkatha movement and supporters of the United Democratic Front (UDF), as police reported that three more people have died in continuing violence, Reuter reports.

At a service in the Natal township of Edendale, Archbishop Tutu told blacks they were setting back the anti-apartheid struggle by political feuding.

"God wants us to be free. And we say: 'Not yet. We have not suffered enough,'" he said. Supporters of the anti-apartheid UDF were among some 700 people at the service. There was little sign of the rival conservative Zulu Inkatha movement of Chief Mangosuthu Buthe.

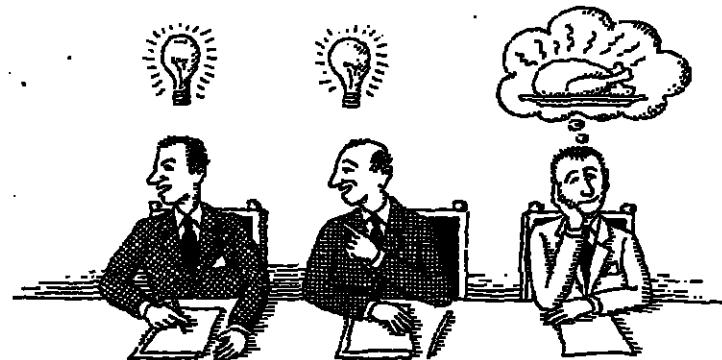
The two groups are battling for political control of the township. Church groups say the violence has claimed at least 130 lives in the area so far this year. In the latest killings, South African police said a night watchman was stabbed, another black was stoned to death, and a third man shot.

Police vehicles lined up near by and a police helicopter buzzed overhead as Archbishop Tutu accused the faction fighters of helping perpetuate apartheid race segregation.

"We are saying we are still enjoying being part of the oppressive system, living in matchbox houses, receiving a gutter education," he said.

He complained that violence made it harder to argue the case overseas for black majority rule.

He who has not eaten thinks of little else.



As the meeting discussed the rising cost of raw materials, a vision passed before Wilkinson.

Not the delectable Ms. Honeyfeather. But a plate of perfectly sliced Parma ham folded between fragrant slivers of Charentais melon.

Then a halibut swam into view as Smithson spoke cogently about North Sea oil prices.

"How will this affect our sales in France, Wilkinson?"

"Boeuf Bourguignon!" he blurted. "With sauté potatoes and petits pois, washed down with a Beaujolais Villages '85."

Wilkinson, unfortunately, had not followed his colleagues' advice to travel to the meeting First Class on InterCity.

Not for him the luxury of attentive waiters serving food and drink at comfortable tables.

No second helping of toast for him, no coffee cup re-filled at the hint of a nod.

No choice of traditional Grill Tray or Continental Breakfast.

He had gone by car.

He had not allowed for contra-flows and road works.

He was tired, tattered but above all famished.

The Chairman leaned across, eyebrows half raised, a question forming on his lips.

Wilkinson anticipated him with what he felt was a stroke of genius.

"Coq au Vin!" he crowed.

INTERCITY

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OVERSEAS NEWS

Brazilian leadership may pass to prime minister

BY IVO DAWNAY IN RIO DE JANEIRO

BRAZIL now looks all but certain to have either a prime minister or new presidential elections next year - two years earlier than legally required - following the desertions of key supporters of President José Sarney.

The rapid shift in Brazil's political prospects began two weeks ago after a Cabinet reshuffle in which the president failed once again to wrest control of government posts away from party bosses in Congress.

So, last week, the armed forces and leaders of the right-wing Liberal Front Party - both long-standing backers of Mr Sarney's demand for a five-year term under a presidential system - abandoned the weakened president on these issues.

In a bid to halt the growing tide of support for a prime ministerial system, they made clear that they would now support presidential elections in 1988. If necessary, they would even accept a presidential poll soon after the Congress, in its current role as a Constituent Assembly,

has finished drafting the new constitution early next year.

Despite these moves, Assembly members on the key drafting committee voted by 57 to 36 to introduce a prime ministerial system. This decision must now win 290 votes in a plenary session to become part of the constitution, which commentators now say is more than possible.

Even so, much of the support for prime ministerial government derives only from those seeking any means to cut Mr Sarney's powers and put in his place someone more able to command a majority.

There is growing sense of urgency in all sectors of Brazilian society that the country must have new leaders to tackle the rapid decline in the economy and its social consequences.

Monthly inflation is now heading back to double figures per cent and is certain to exceed an annual record of 300 per cent by the end of the year. Wage claims are soaring, as are bankruptcies and unemployment, while investment is declining.

The debate over which system to have - prime ministerial or presidential - cuts across all political boundaries but there now seems a clear majority for a rapid decision, in order to make way for a new government next year.

A broad informal coalition, headed by the military and the state governors, fears that lack of party discipline means no prime minister could resolve the country's problems and that dangerous drift would continue.

Because of this, plus the growing belief that Mr Sarney can never command sufficient support to take tough decisions, this coalition is trying to revive the presidential option by suggesting elections could be brought forward.

Rising excitement over the possibility of early elections has provoked wild and unsubstantiated speculation that the military could intervene. This has necessitated repeated denials from Gen Leonidas Pires Gonçalves, the Army Minister.

Ortega may fall in line on Arias peace plan

By Peter Ford in Managua

PRESIDENT Daniel Ortega of Nicaragua flew to Moscow on Saturday for the 70th anniversary of the Russian revolution, amid hints that, on his return, he would announce new steps to comply with the Central American peace plan.

These indications came days after a warning by Mr Bayardo Arce, a senior Sandinista official, that Managua would make no more concessions until the US has stopped aiding the Contra rebels.

Diplomats in Managua suggested, however, that Mr Arce's hard line may have been designed to enhance the impact of any moves the government might unveil on November 5.

By that date, the first deadline in the peace pact, the Sandinistas are due to lift the state of emergency, which suspends a wide range of civil liberties, and to decree an amnesty for Contra rebels and political prisoners.

Nicaragua's neighbours are demanding that Managua show signs of negotiating a ceasefire with Contra leaders.

Pointing out the steps taken so far by the Sandinistas to comply with the three-month-old peace plan, Mr Arce complained Washington had responded by stepping up supply flights to the rebels, and planning a \$270m Contra aid request to Congress.

Managua is under heavy pressure, especially from President Oscar Arias of Costa Rica, architect of the peace plan, at least to negotiate a ceasefire with the rebel chiefs. President Ortega appeared to leave that possibility open.

Malaysian TV executive arrested

BY WONG SULONG IN KUALA LUMPUR

MALAYSIAN authorities arrested Mr Ahmad Sebi, one of the country's most powerful media figures, and two church activists at the weekend, bringing to 81 the number of people detained under the Internal Security Act.

As managing director of Television 3, the network owned by the ruling party, the United Malays National Organisation, Mr Sebi's influence extends to the UMNO-owned Fleet Group, the country's biggest newspaper chain.

His arrest underlines the fact that the current government crackdown cuts across party, racial and religious lines, as Dr Mahathir Mohamad, the Prime Minister, struggles to defuse racial tension between Malays and Chinese and to reassert his control over the deeply divided UMNO party.

The 1.5m population of the Malaysian capital heaved a sigh of relief as yesterday passed without incident, following the

cancellation of what was to have been a huge UMNO-sponsored rally.

Most Kuala Lumpurians had feared the rally would provoke racial clashes and some observers felt a main reason for the detentions was to allow Dr Mahathir to cancel the rally without being appearing to the Chinese to be weak.

The police said the security situation was improving and families of the detainees would

be allowed to see them from today.

The police chief, Tan Sri Haniff, has also hinted that some of the detainees would be released within a few weeks, although the Internal Security Act allows for indefinite detention without trial.

The owners of three provincial newspapers ordered to suspend publication as part of the government crackdown are planning to appeal for the order to be lifted.

Domestic problems slow pace of South Asian co-operation

BY JOHN ELLIOTT IN KATMANDU

DOMESTIC political and economic concerns are beginning to slow co-operation between the seven nations of South Asia, the leaders of which start their third annual three-day summit in the Himalayan kingdom of Nepal today.

Dominated by India, the South Asian Association for Regional Co-operation (SAARC) has run into problems in at least three main areas - agreeing a convention on tackling terrorism, identifying measures of economic co-operation, and implementing a programme to curb drug traffic.

India is slowing progress on a terrorism convention. It is worried about the legal implications of demands from Sri Lanka for countries to hand over extremists alleged to be plotting terrorism from havens in neighbouring countries.

This is significant because India has been allowing Tamil Tiger and other Sri Lankan extremist groups to operate from its southern state of Tamil Nadu, where there are more than 100,000 Sri Lankan Tamil refugees.

India is also resisting a proposal from Bangladesh for a south Asian development fund which would raise international loans for member countries. It is arguing that SAARC should be self-reliant and should only raise outside loans for projects which would help all the members. Other countries believe India is worried that a joint fund would dilute its own ability to raise international funds.

Some members of SAARC are also critical of the amount of action against drug trafficking by Pakistan and Nepal. They suspect this is because figures in the two countries' Governments or armed forces are involved.

SAARC was founded three years ago amid some euphoria about the potential for co-operation among member countries,

which have a combined population of more than 1bn. An approach from Afghanistan to join SAARC has not been accepted.

So far, the main usefulness of the association has been to provide the leaders of the seven countries which have major differences and bilateral problems, with a forum for informal talks.

In the next two days, the focus will be on private talks between Mr Rajiv Gandhi, India's Prime Minister, and President Jinnat Javvaredene of Sri Lanka, about the deteriorating security in the island. This will be their first meeting since they signed their joint accord on Sri Lanka's ethnic crisis on July 23.

India is becoming increasingly concerned about the likelihood of a long guerrilla war between its peace-keeping force on the island and Tamil Tiger extremists in the north and east.

The two leaders will be discussing ways of dealing with this and of implementing terms of the accord on regional devotion and elections.

Curfew is lifted in Tahiti

THE 7pm-5am curfew declared for Papeete and four surrounding communities in the French South Pacific territory of Tahiti, following the October 24 riots, was lifted yesterday, but the state of emergency remained in effect, AP reports from Papeete.

The riots broke out during a confrontation between police and striking dock workers, who are seeking an extra team to supplement workers on the island of Mururoo, France's nuclear test site.

Many of the city's shops were looted and burned, and 12 people were injured.

The lifting of the curfew - which covered Papeete, Faaa, Pirae, Arue and Mahina - was announced by the French High Commissioner. It did not affect the state of emergency or lift the ban on alcohol sales.

The emergency, which prohibits all demonstrations, will expire on Thursday. An act of Parliament is necessary to extend it.

Chirac starts Israel visit to confirm new links

BY ANDREW WHITLEY IN JERUSALEM

MR JACQUES CHIRAC, the French Prime Minister, yesterday began a three-day official visit to Israel, marking the re-establishment of normal relations between the two countries after many years of estrangement.

The relationship. There are few expectations among Israeli officials of a substantial increase in bilateral trade in the near future, or of major areas of technological co-operation.

Among other items on the agenda will be the Middle East peace process (which is in the doldrums after the failure of the recent visit to the region by Mr George Shultz, the US Secretary of State), the Gulf conflict, and the situation in Lebanon.

In his welcoming remarks, Mr Yitzhak Shamir, the Israeli Prime Minister, said the trip marks the "completion" of the renewal of bilateral relations, begun when President François Mitterrand came here in 1982 and broke the strongly pro-Arab stance established in France by the late President de Gaulle.

In a reference to the low level of trade links with Israel, Mr Chirac noted yesterday that there was "still more to do", to strengthen

One prospect Israel is likely to pursue is that of participation in the Euratom nuclear research programme, although the recently revived suspicions of Israeli designs on becoming a fully-fledged nuclear weapons power will dampen French enthusiasm for the idea.

But, during private talks that began last night, Mr Shamir may well raise with his French counterpart the controversial subject of the Iraqi nuclear reactor bombed by Israeli aircraft

Both countries have nationals who are held hostage, having been kidnapped in Lebanon, by Hizbullah, the extreme pro-Iranian group. Both are reported to be persisting with moves behind the scenes to secure the release of their respective nationals.

Herut feelers to PLO

HERUT, the right-wing Israeli party which forms the backbone of the Likud bloc, is making an unusual effort to demonstrate to Palestinians that its pragmatism, rather than the plans of the Labour Alignment, is the best route to a peace settlement, our Jerusalem correspondent writes.

A month ago, a member of the party's central committee, Mr Moshe Amirav, said he had held secret meetings with prominent Palestinian Liberation Organisation supporters on the West Bank.

Now a second prominent Herutnik has told a pro-PLO weekly that, under certain circumstances, negotiations with the PLO were possible. Col Shmuel Pressburger, who is on the party's central committee, said: "I do not rule out the possibility of negotiating with the PLO, but only if it changes its attitudes."

Likud may be prepared to exploit the opportunities left by Labour and may be telling Palestinians that it is the party which can deliver on its promises.

Assad names new premier

PRESIDENT Hafez al-Assad has accepted the resignation of Syria's long-serving Prime Minister, Mr Abdel-Rauf al-Kasm, and has asked Mr Mahmoud Zu'bi, the Parliamentary Speaker, to form a new government, a presidential spokesman said, Reuters reports from Damascus.

Mr Kasm had headed the government for almost eight years, the longest term in recent Syrian history.

Political and diplomatic ana-

lysts said they did not expect any change in Syria's foreign policy following Mr Kasm's resignation.

Mr Zu'bi and his cabinet are expected to focus mainly on agricultural and industrial development and on securing foodstuffs for Syria's 12m inhabitants.

Mr Zu'bi, who quickly started consultations, should form his cabinet in the next few days

ahead of an emergency Arab summit due to open in Amman on November 8, analysts said.

The choice of Mr Zu'bi as prime minister is said to reflect mounting presidential concern over the country's battered economy.

Mr Zu'bi, 52, faces a battle against mismanagement and corruption to combat economic stagnation, problems which overwhelmed his predecessor.

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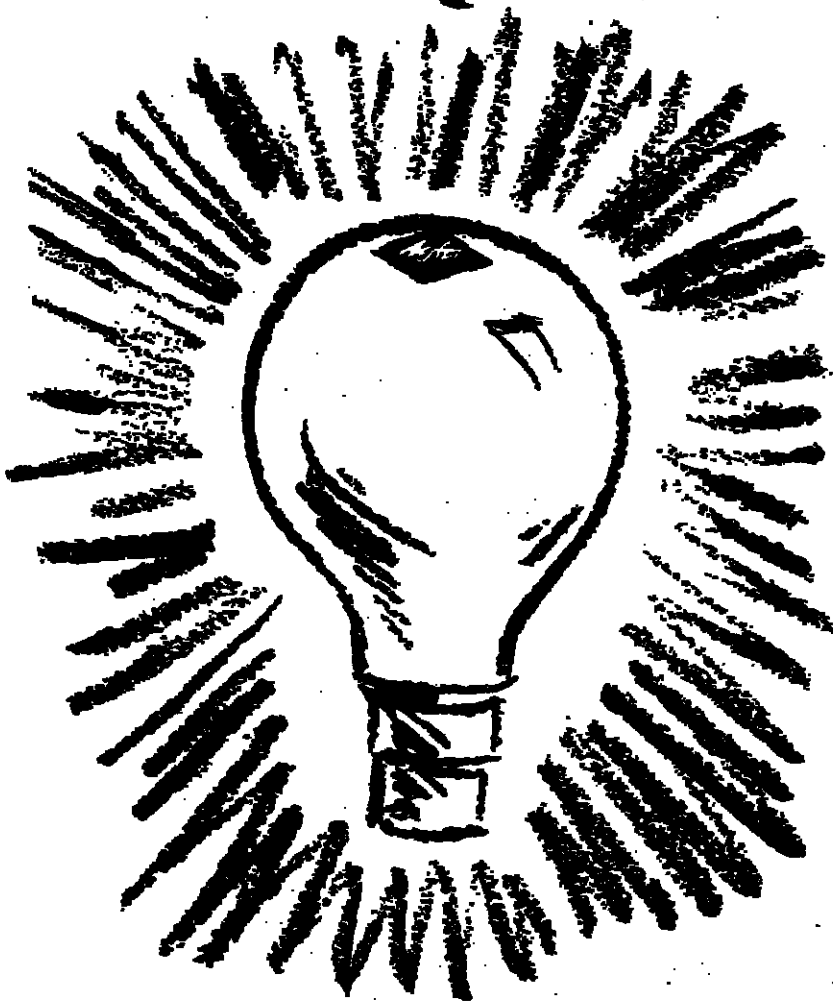
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APPOINTMENTS

Humberclyde Finance Group board posts

Mr George Duncan has been appointed chairman of the HUMBERCLYDE FINANCE GROUP, formed following the management buy-out of ANZ Finance from the Australia and New Zealand Banking Group. He was a director of Lloyds Bank and chairman of Lloyds Bowmaker. He is chairman of both Whessoe and ASW Holdings. Mr Carroll Reeve, joins the board as group finance director, he was ANZ divisional finance director, and Mr Kenes Sparks, who was operations director for ANZ Industrial Finance, is appointed the group's products and marketing director.

Mr Alastair Morison, British joint chairman of Eurotunnel, has been appointed a director of BANQUE NATIONALE DE PARIS, London.

THE PA CONSULTING GROUP has appointed Mr Michael Rappell to its international board. He is chief executive of PA Computers and Telecommunications, Western Europe.

Mr Nicholas Walters has joined MCDONOUGH ASSOCIATES as a director.

Mr Alexander Ritchie has joined the board of DEBENHAM TEWSON & CHINNOCKS as a non-executive director. He will shortly retire as chairman of Grindlays Bank, and is chairman of Union Discount Company of London and a director of the European Investment Bank.

Mr Michael R. Cottrell has been appointed deputy managing director CERRO METALS (UK).

Mr Ian Hoake has been appointed a director, and Mr Peter Tyler an assistant director of HEATH FIELDING REINSURANCE BROKING INTERNATIONAL. Mr Dominic Higgins and Mr Kim Osborn have been appointed assistant directors of Heath North American Reinsurance Broking.

Mr Nick Dickson has been appointed sales director and Mr Bill Bevell operations director of PREVIEW DATA SYSTEMS.

Mr Stephen Cooke has been appointed chief executive of GERRARD VIVIAN GRAY, stockbroking branch of Gerrard & National Holdings. He was managing director of Montagu Loeb Stanley Financial Services.

A new management company, RTZ CHEMICALS UK, has been formed to assume overall responsibility for RTZ's chemical operations in Britain, and Mr John Matthews has been appointed managing director. Mr

Alan Gent, formerly a marketing manager of ABM Chemicals, has been promoted to director and general manager of RTZ Chemicals' new biotechnologies business group. He will also serve as a director of ABM Chemicals and Sturge Biochemicals.

Mr Peter Hall, executive director in charge of computers and systems at Abbey Life, has been seconded full-time to LAUTRO to spearhead the development of a register of company representatives.

Mr Mike Morris has been appointed director of personnel and industrial relations at IEN. He was managing editor.

Mr H.W.A. Francis has been appointed chairman of the BLAKE COUNTRY DEVELOPMENT CORPORATION.

Mr Paul de Vell has joined ARTHUR YOUNG as a tax consultant. He joins from Louth where he was taxation controller.

From January 1 Mr Roger Beeson will join the board of ST JAMES'S CORPORATE COMMUNICATIONS as media director.

Mr Terry Finnegan and Mr Anthony Harris have been appointed directors of INTEREUROPE TECHNICAL SERVICES.

FINLAN has appointed Mr Kim Taylor-Smith as company secretary.

Mr Geoffrey Jones, treasurer and head of the finance department of BOWATER INDUSTRIES, will retire on December 31. Miss Philippa Rack becomes treasurer from January 1.

RAIN CLARKSON has appointed Mr Edward Beadfield and Mr Celia Campbell as executive directors of the LMX division. Mr Campbell's appointment is in addition to his present responsibilities. Mr Edward Beadfield becomes a director of the reinsurance division.

PHOENIX BURNERS has appointed Mr Peter Gibbins to the board. He was managing director of Myson Industrial Space Heating. Mr Michael May becomes managing director of NOB-RAY-VAC GmbH, and Mr Justin Cadbury becomes group chief executive of the holding company RADIANT SYSTEM TECHNOLOGY.

Mr Nicholas R. Sallaw-Smith has been appointed group treasurer of CHARTER CONSOLIDATED. He joins on November

16 from Lloyds Merchant Bank where he was assistant director, capital markets group.

Mr Charles F.H. Marland has been appointed a director of HIGGS & P BANK from December 1. He will become deputy managing director on February 1.

FRASER GREEN, Richmond, Surrey, has appointed Mr Stuart Craig as a director and investment manager. He was a director of UK institutional funds at Kleinwort, Greaveson Investment Management.

Mr Adrian Moore has been appointed general manager and a director of CANNON FUND MANAGERS, unit trust management subsidiary of Cannon Lincoln Group.

MELSON WINGATE, Bourne, Cambridgeshire, has appointed Mr Peter T. Grundy as non-executive chairman.

CLARK WHITEHILL ASSOCIATES has appointed Mr Christopher Crooks as a director.

Mr Yves Le Bar has been promoted to assistant general manager of the commodities division of CREDITANSTALT, London.

Standard Life senior posts

Mr John Downie, chief accountant of THE STANDARD LIFE ASSURANCE COMPANY will retire on December 28. From December 30 Mr Alan Reid becomes finance and taxation manager; Mr Neil Ross becomes chief accounts manager; and Mr David Bentley and Mr Bill Shipway become senior accounts managers. Mr Frank Clements is administration manager for the life administration department. In the life administration department Mr Simon Shearer and Mr Peter Semorville have been appointed administration managers; Mr Ian Campbell, Mr Bob Fairlie, Mr John Simpson and Mr Frank Eggle, have all been appointed assistant administration managers. Mr John Gibb is chief underwriter. Mr George Edgerton, Mr Richard Bowie, Mr Ken Campbell, Mr Andrew Bell, and Mr Brian Robb have been appointed administration managers in the pensions administration department, and Mr John Stewart becomes an assistant administration manager.

Mr Archibald Forster, chairman and chief executive of Esso UK, has been appointed president-elect of the INSTITUTE OF PETROLEUM.

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Capital	Company	Price	Change	From	Yield	P/E
50000	Am. Bk. Int. Ordinary	201	+1	7.5	36	12.3
6,774	Am. Bk. Int. CUS	201	+1	10.0	1.0	—
800	Avalon and Rhod	32	+2	4.2	13.1	4.5
5,715	BBS Design Group (US\$)	67nd	-14	2.1	3.0	11.0
114,376	Borden Group	175	-7	2.7	1.5	29.9
9,820	Bray Technology	172nd	-8	4.7	2.7	13.8
945	CCL Group Ordinary	270	—	11.5	4.3	6.9
1,750	CCL Group 7.5% Conv. Pk.	140	—	15.7	11.2	—
21,399	Carbomation Ordinary	168	—	5.4	3.7	14.6
714	Carbomation 7.5% Pk.	102	—	10.7	10.5	—
3,100	George Healy	16nd	-5	3.7	2.2	4.3
8,255	Idis Group	103	-7	—	—	—
10,852	Jackson Group	104	+2	3.4	3.3	11.5
29,631	Multibanco NV (AmstSE)	380	-65	—	—	15.1
24,500	Reckitt Holdings (SE)	51	-6	0.1	—	16.6
3,078	Reckitt Holdings 10% Pk. (SE)	114	-4	14.1	12.4	—
612	Robert Jordan	60	-4	—	—	2.6
5,580	Seratom	12nd	—	5.5	4.4	4.9
4,250	Torrey and Giffels	220	—	6.5	3.0	10.7
1,807	Trevian Holdings	42nd	—	0.8	1.8	3.9
14,400	Unifac Holdings (SE)	72nd	-8	2.8	3.9	13.3
56,344	Walker Alexander (SE)	205nd	-20	5.9	2.9	15.2
1,648	W. S. Viscusi	200	—	17.4	8.7	20.0
4,280	West. Vols. Int. Hosp. (US\$)	154	-6	5.9	3.4	16.3

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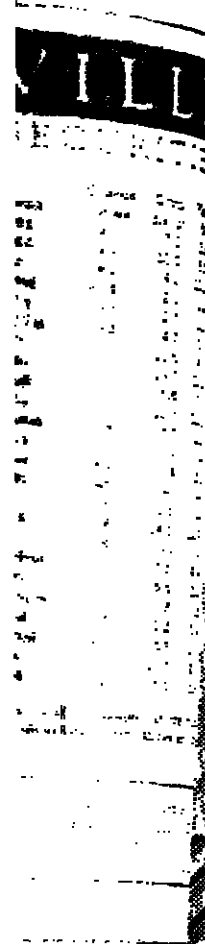
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UK NEWS - LABOUR

Settlement system 'not threatened by losses'

By Steven Butler and John Edwards

CITY of London brokers and stock exchange officials yesterday expressed confidence that the stock exchange settlement system would function normally today despite large losses expected as traders settle their accounts for the past two weeks of trading.

The fortnightly settlement day will force traders to pay up for losses suffered on their accounts in the period when stock prices plummeted, and brokers said some private clients were expected to be unable to meet their obligations. Defaults were not expected, however, from large institutional clients.

The losses in individual brokers were not expected to have a large knock-on effect among other members of the exchange.

Traders in stock options are expected to have more serious difficulties, and already reports have surfaced about substantial losses in traded options, agreements to buy or sell shares at a fixed price at a future date.

"The settlement system is 100 per cent AOK," said Mr George Gallacher, chairman of the Stock Exchange Settlement Service, yesterday.

Mr Gallacher said that it was impossible to anticipate whether the losses of individual firms would be sufficient to cause any default of payments due between broker members, but that there were in any case not expected to affect the integrity of the trading system.

These settlements were called at large trading firms serving mainly institutions, including Hargreaves, N.W. Warburg, Hoare Govett, and Quilter Goodison. These firms did not expect serious knock-on effects from brokers defaulting mainly with private clients.

It was claimed that provincial brokers, particularly private partnerships, would be at greater risk.

The problems for brokers have been compounded by the huge amount of business transacted as prices plunged after October 14. Brokers will have to settle tomorrow in order to maintain an adequate cash flow, and many experience difficulties obtaining share certificates and cash from clients.

Mr Robin Woodhead, chief executive of the National Investment Group, said his group comprising seven stock brokers was forced to increase bank borrowing facilities by five times the normal limit because of the enormous volume of business done in the past two weeks. Bargains had resulted in a peak of 1,000 a day, compared with a normal high of 1,000.

Clients of the group have been urged to deliver as much stock as possible and to make sure that funds are cleared by settlement day, he said.

Mr David Perry, deputy chairman of the stock exchange options committee, said the exchange was "obviously concerned" about reports of big losses being suffered by individuals.

He pointed out the main risk was in writing put options which commit the writer to buy shares at a fixed price. This would now likely be well above the current market price and lead to a substantial loss. Because of the risk involved, however, most writers of put options tend to be professionals who are better able to withstand the losses.

In order to reduce possible losses to dealers, margining the amount of money to be put up front on reaching an agreement - on traded options on the exchange were raised substantially last week.

The Bank of England confirmed yesterday that it had been working with the Stock Exchange to monitor the position of security trading companies in the City after the recent crash in the stock market. The Bank has these past two weeks extended its normal supervision of British incorporated banks to include security companies.

Chancellor to relax spending limits

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

MR NIGEL LAWSON, the Chancellor of the Exchequer, will this week deliver an optimistic assessment of Britain's economic outlook despite the recent crash on world stock markets.

In his Autumn Statement on the economy tomorrow, Mr Lawson will also announce a relaxation in the cash limits set last Autumn for public spending for the 1988/89 financial year beginning next March.

The expectation in Whitehall is that the Chancellor will add between £2bn and £3bn to his original target of £154.2bn for that year. Much of the extra spending will be absorbed by the hefty pay awards given to

nurses, teachers, the police and to many other public sector workers over the last year.

Because of the rapid growth rate of the economy in 1987 and higher-than-expected inflation, the new figure will meet the Treasury's insistence that spending should fall as a proportion of total national income.

Despite additions to departmental allocations won by spending ministers over the past few weeks, several spending programmes, notably social security and defence, are expected to face a significant squeeze. The Department of Trade and Industry faces a size-

able cut in its allocation in line with the Government's philosophy that it should play a less interventionist role in industry.

The tenor of Mr Lawson's view of the economic outlook was set last week when he told the House of Commons that Britain was in a strong position to shrug off the impact of the worldwide slump in equity prices.

He is expected to shade down slightly his forecast for the economic growth rate next year, perhaps from 3 per cent to 2½ per cent, but will add that the events of the last few weeks have improved the outlook for inflation and interest rates.

Mr Lawson's paradox, Page 11

Industrialists form panel on inner cities

BY HAZEL DUFFY

THE CONFEDERATION of British Industry is to establish a high-level task force to encourage businesses to play a more supportive role in the regeneration of Britain's inner cities.

Sir David Nickson, CBI president, said in Glasgow on the eve of the conference that the task force will be chaired by Mr Tom Frost, group chief executive of National Westminster Bank.

Among the leading industrialists on the task force will be Mr Bryan Baker, joint group managing director of Tarmac; Mr Martin Laing, chairman of John

Laing construction; and Mr John Hall, managing director of Cammell Laird Developments, which developed the Metro shopping centre in Gateshead, north-eastern England. Professor John Goddard, director of Newcastle University's school on urban studies will also join the task force.

Mrs Margaret Thatcher, the Prime Minister, has often said that the private sector should be more willing to invest in and help solve the problems of inner cities.

The CBI is well placed to take up the challenge. The fact that

it has decided somewhat belatedly to throw in its support for initiatives in the inner cities is a mark of the more confident mood which the CBI leadership is setting for its two-day conference.

CBI leaders indicated that businesses would be willing to invest more in the inner cities. The job of the task force team over the next year will be to consider what these areas need.

"We are concerned with making sure that the many initiatives are properly co-ordinated," said Mr Hanham.

The task force will be ser-

viced by a CBI staff team led by Mr John Galt, executive director for economic affairs, and supported by consultants McKinsey & Company. It will report to next year's conference.

The team will seek to work in parallel with the officials and ministers in the inner cities Cabinet committee, who are working to co-ordinate the Government's disparate schemes for declining inner cities.

A key area for the task force will be to bring medium-sized and smaller companies into the private sector effort.

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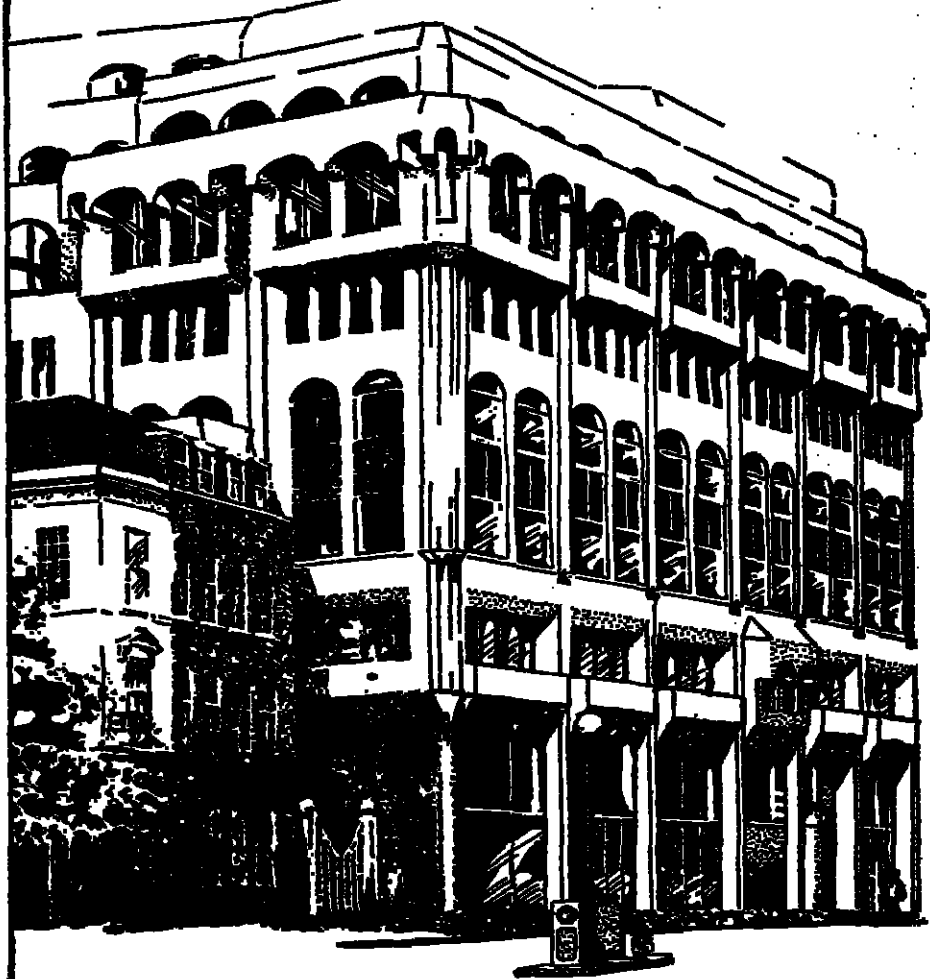
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	1987 Rm	1986 Rm	Change %
Turnover	759.6	787.2	-3
Profit before taxation	230.7	281.9	-18
Profit attributable to shareholders	125.2	134.2	-7
Total assets	1 839.7	1 653.8	+11
Earnings per share	1 117c	1 197c	-7
Dividends per share	435c	425c	+2
Interim	105c	105c	—
Final	330c	320c	+3
Dividend cover	2.57	2.82	-9

The Dividend Declaration is advertised separately in this newspaper.

- ★ New gold and platinum mines in eastern Transvaal expected to cost R800 million and to create more than 6 000 new jobs.
- ★ Expansion of Harmony Gold Mine, completed at cost of R250 million, employs an additional 5 000 people.
- ★ Additional gold extraction plant in Johannesburg commissioned which will produce 1 200 kg of gold per annum.
- ★ Khumla colliery prepares to supply coal to Kencol power station on full commercial basis from mid-1988.

COMMENT

After the publication of the interim report to shareholders in May 1987, decisions were made to proceed with two new mines: a platinum mine in the Steelport Valley in the north eastern Transvaal, and a gold mine near Barberton in the eastern Transvaal. Detailed design and construction work on the mines has already commenced. Listings on The Johannesburg Stock Exchange have been granted to Barplats Investments Limited, with effect from 19 November, 1987, and to Barbrook Mines Limited, with effect from 26 November, 1987.

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The rate of exchange at which the dividend will be converted into United Kingdom currency for payment by the United Kingdom registered transfer and paying agents will be the telegraphic transfer rate of exchange between Johannesburg and London ruling on the last business day after 10 November, 1987, on which foreign currency dealings are transacted.

Where applicable, South African non-resident shareholders' tax of 20% will be deducted from the dividend.

The full conditions of payment of this dividend may be inspected at or obtained from the Johannesburg or United Kingdom offices of the company.

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CEGB attacks calls for split-up on privatisation

By Max Wilkinson

THE CENTRAL Electricity Generating Board yesterday launched a counter-attack against critics who say it should be broken into competing parts for privatisation.

Mr John Baker, the board's managing director, said yesterday that many of the ideas put forward by the critics were "out of touch with reality," and came from people "in the world of the ivory tower, not the cooling tower."

Mr Baker, speaking in Glasgow on the eve of the Confederation of British Industry's annual conference, was making the CEGB's first public response to those who see privatisation as a way of introducing market competition between different generating companies.

He was particularly critical of a recent paper on electricity privatisation published by the Conservative Centre for Policy Studies and written by Mr Allen Sykes and Professor Colin Robinson of Surrey University.

He said the authors admitted that their proposals had never been tried anywhere else in the world.

"It is hard to resist the conclusion that they are more interested in treating the electricity consumer as a guinea pig than in providing a service to a real person with a house to light and

a family to keep warm, or to the industrialist who has an absolute need for reliable supplies of electricity."

He said the studies, which suggested that the national transmission grid should be split away from all generating plant, would be "more convincing if the authors could point to any country overseas where the solution they favour had been successfully adopted, or explain how their solution keeps the lights on."

Mr Baker said the CEGB welcomed the idea of privatisation, and agreed that it could bring benefits to the consumer worth hundreds of millions of pounds a year. Those benefits would arise from the fact that a private-sector generating company could buy the cheapest coal from any sources in the world rather than being tied to British Coal.

It would also be free to squeeze a better deal out of plant manufacturers, he said, but those benefits could be achieved without "carrying out experiments with the structure of the industry."

It was too glib to say that electricity production would be more efficient if there were a greater number of companies. "It may work in textbooks but it does not work abroad, where

electricity producers collaborate rather than compete and are tending to arrange themselves in larger not smaller groupings."

If the CEGB's integrated system were broken up, the costs might run into hundreds of millions of pounds a year and the signs were that reliability would be decreased. "If a regulatory commission was set up to ensure that enough plant was built to meet future demand and that the diversity of nuclear power was maintained, that would be neither a market solution, nor an improvement on the present arrangements."

A study published by the Electricity Consumers' Council today says that ownership of the national grid is the key to a successful privatisation strategy.

It says the grid must be run as a single unit, but its ownership could change. The study concludes that it would be very difficult to foster competition in the industry if the grid were to remain owned by CEGB.

Forecasting Electricity - The National Grid and the Electric Order, Privatisation Discussion Paper 4, The Electricity Consumers' Council, Brook House, 216 Torrington Place London WC1E 7LL, £5.

Markets' crash 'may slow growth to 2.3%

By Philip Stephens, Economics Correspondent

THE GLOBAL equity markets' crash may slow Britain's growth rate to 2.3 per cent in 1988 from the 4 per cent now expected for this year, says the London Business School.

In its latest review of the economic outlook, the LBS also warns that if the events of the last few weeks provoke a recession in the US, the impact on Britain's economy may be even greater.

Before the sharp decline in stock markets began, the LBS was predicting a rise in UK output of 2.8 per cent next year. It believes that a sustained fall of 30 per cent in equity prices will reduce that to 2.3 per cent.

The impact will be felt through a deceleration in the growth of consumer spending at home and through a parallel weakening in activity abroad.

The LBS believes that consumer spending may now rise by 3.4 per cent next year rather than by the 3.9 per cent it was previously forecasting, while exports may increase by 3.9 per cent rather than 4.6 per cent.

Those updated forecasts, however, assume that the impact of the stock markets' crash remains limited to wealth losses for individuals and a higher cost of equity capital for industry.

According to Mr Alan Budd, the head of the LBS forecasting group, the effects will be more damaging if the crash creates a more general downturn in industrial and consumer confidence.

In those circumstances, consumer savings ratios might rise sharply and investment spending weaken considerably. The US would be particularly vulnerable to such developments, particularly if the US Administration remains unable to reduce its budget.

Cutbacks in imports by developing countries as a result of the debt crisis may have cost Britain 250,000 jobs in the 1980s, a study published by the Fabian Society says.

The study, *The Debt Crisis: The Third World and British Banks*, was written by two Cambridge University economists, Mario Marcel and Gabriel Palma.

The sharp decline in world stock markets is likely to improve longer-term growth prospects by puncturing inflationary expectations, the Liverpool Macroeconomic Research Group says.

Philip Stephens looks at the Chancellor's economic policy options

The paradox in Mr Lawson's choice

SLOWER economic growth but bigger tax cuts may turn out to be Britain's - apparently paradoxical - legacy from the slide on world stock markets over the past two weeks.

As the dust showed signs of settling at the end of last week, economists were poring over printouts delivered by their computer models of the economy to assess the likely damage.

The Treasury's analysis will be delivered tomorrow when Mr Nigel Lawson, the Chancellor, presents his Autumn Statement on the economy. The statement will contain the official view of prospects for everything from growth and inflation rates to consumer spending, manufacturing investment and the balance of payments.

If Mr Lawson's comments last Tuesday are any guide, it will be suitably optimistic. "The robust economic health and sound public finances that we have in this country put us in the strongest possible position to weather this storm," he told the House of Commons.

As the Treasury's computers continued to whirl late last night, the best guesses in Whitehall were that the Chancellor would forecast growth of around 2½ per cent next year, inflation of perhaps 3½ per cent and a relatively modest - perhaps £2bn or £3bn - deficit on the balance of payments.

He is also expected to say that the outlook for the public-sector borrowing requirement now looks considerably better than at the time of his March Budget, when he set a PSBR target for the current 1987-88 financial year of £4bn.

Such forecasts, of course, are far from infallible. At the time last year, the Treasury predicted that public borrowing in 1986-87 would total £7bn. It proved to be less than half of that and the Chancellor later commented that his economists had been "up the pole".

Judging the outlook this year

COMPANY directors are confident about prospects for the economy, according to a poll for the Institute of Directors. Some 84 per cent reported that their businesses were doing "well" or "very well."

The institute says today that rising optimism among its members both over the outlook for their own companies and for the economy is in stark contrast to the recent pessimism on financial markets.

The bi-monthly poll was taken before the stock market crash, but Ms Judith Chaplin, head of the institute's policy unit, said the survey showed that the lack of confidence in financial markets was not shared by directors.

Nearly 80 per cent of respondents said the trend in the volume of their business was higher than a year ago. More than 60 per cent were more optimistic than 6 months ago, and a similar number said that their profits position had improved over the same period.

Two-thirds of companies forecast a rise in employment during the next six months.

will also be made much more complicated by the uncertainty over whether the recent storm on financial markets has blown itself out, or whether it might be repeated in coming weeks.

On the admittedly heroic assumption that the worst is over, the Treasury's forecasts are expected to be roughly in accordance with the views now emerging from independent economists.

What everyone has to been trying to judge is the extent to which consumers in Britain and abroad will react to the instant wealth losses they have suffered by reinvesting back their spending and attempting to rebuild their savings.

The second question is whether industry's losses in terms of reduced, or eliminated, pension fund surpluses and a higher price of equity capital will feed through into a downturn in investment.

Some of the likely impact on both consumers and industry can be "modelled" on the ubiquitous computers, but the possibility of a sharp fall in stock market asset prices should depress demand for credit and alleviate fears that this year's 4 per cent growth rate had put the economy in danger of overheating.

It is here that the apparent paradox between slower growth

and bigger tax cuts is explained. In spite of the buoyancy of government revenues, City fears that the economy was at risk of overheating, although officially dismissed in Whitehall, might well have acted as a brake on the Chancellor's tax-cutting ambitions.

With consumer spending rising strongly and imports growing faster than exports, Mr Lawson has faced considerable pressure within the Treasury to allocate available cash to reducing the borrowing target rather than to cutting tax rates.

Goldman Sachs is now predicting that price rises next year will run at 4 per cent rather than 4½ per cent. The present round of downward revisions to projections of both growth and inflation rates is likely to ease pressure from financial markets for further reductions in the PSBR.

That would fit neatly with Mr Lawson's ambitions to reduce the basic rate of tax to 25p as soon as it is "prudently" possible and with a move to use the first budget of the new parliament to cut the higher rates.

None of that is to suggest that Mr Lawson does not face problems. In spite of the apparent calm at the end of last week, there is still a risk that the stock markets' crash might generate first a US and then a world recession.

A growth rate of 2½ per cent next year would put a question mark over further significant reductions in unemployment, still close to 3m.

An even slower pace of expansion in the rest of the world is hardly auspicious for Britain's trade position, which has continued to deteriorate sharply in 1987.

Barring another storm on the markets, however, Mr Lawson should at least find scope this week for an optimistic gloss.

played into the labour market by providing work experience. By allowing the unemployed to take part-time jobs, such schemes would also provide an alternative to the cash-in-hand black economy in which some participate.

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2	Prolific	Fidelity	M & G	M & G	Prolific	Fidelity	Prolific	Kleinwort B.	Perpetual	Perpetual
3	Prudential	Aetna	Barclays U.	Standard Life	M & G	M & G	Perpetual	GT	Framlington	Framlington
4	Barclays U.	Kleinwort B.	Aetna	Barclays U.	GT	NM Schroder	Framlington	Mercury	Legal & Gen.	GT
5	M & G	M & G	Standard Life	Aetna	Kleinwort B.	Legal & Gen.	GT	NM Schroder	NM Schroder	Mercury
6	County Bank	Framlington	Perpetual	Mercury	NM Schroder	County Bank	Kleinwort B.	Perpetual	Mercury	Kleinwort B.
7	Framlington	County Bank	County Bank	Gartmore	Henderson	Framlington	NM Schroder	Framlington	Kleinwort B.	Legal & Gen.
8	Target	NM Schroder	Mercury	County Bank	Gartmore	Barclays U.	Mercury	Legal & Gen.	M & G	M & G
9	Legal & Gen.	Mercury	Fidelity	Fidelity	Perpetual	Perpetual	M & G	M & G	Barclays U.	NM Schroder
10	G.R.E.	Barclays U.	S. & P.	Perpetual	S. & P.	Mercury	Henderson	Henderson	GT	Henderson
11	S. & P.	Henderson	Framlington	Prudential	County Bank	Lloyds Bank	Legal & Gen.	Barclays U.	T.S.B.	Barclays U.
12	Allied Dunbar	S. & P.	NM Schroder	S. & P.	Framlington	Hill Samuel	County Bank	S. & P.	Henderson	Allied Dunbar
13	Lloyds Bank	Allied Dunbar	Prudential	T.S.B.	Barclays U.	Kleinwort B.	Hill Samuel	County Bank	Allied Dunbar	T.S.B.
14	Hill Samuel	Hill Samuel	Gartmore	Kleinwort B.	Aetna	Henderson	Barclays U.	T.S.B.	County Bank	S. & P.
15	MIM Britannia	GT	Kleinwort B.	Target	Mercury	S. & P.	T.S.B.	Allied Dunbar	Lloyds Bank	Lloyds Bank
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19	Norwich U.	Lloyds Bank	Lloyds Bank	Hill Samuel	Legal & Gen.	T.S.B.	S. & P.	Midland Bank	Equity & Law	County Bank
20	Kleinwort B.	Gartmore	Legal & Gen.	Legal & Gen.	Allied Dunbar	Gartmore	Norwich U.	Gartmore	Hill Samuel	Hill Samuel
21	Fidelity	Perpetual	Midland Bank	Midland Bank	T.S.B.	Prudential	Prudential	Target	Prudential	Target
22	NM Schroder	Midland Bank	Allied Dunbar	Henderson	Target	Target	Aetna	Prudential	G.R.E.	Equity & Law
23	Perpetual	Scot. Equit.	Henderson	Framlington	Prudential	Equity & Law	Equity & Law	Equity & Law	Midland Bank	Prudential
24	Equity & Law	Legal & Gen.	Scot. Equit.	G.R.E.	Norwich U.	Midland Bank	Target	Aetna	Gartmore	G.R.E.
25	Henderson	Norwich U.	Norwich U.	GT	Equity & Law	GT	Midland Bank	G.R.E.	Aetna	Aetna
26	Mercury	Equity & Law	GT	Norwich U.	MIM Britannia	G.R.E.	Abbey	Abbey	Abbey	MIM Britannia
27	Gartmore	Standard Life	G.R.E.	Equity & Law	G.R.E.	Abbey	G.R.E.	MIM Britannia	MIM Britannia	Abbey
28	Scot. Equit.	MIM Britannia	Equity & Law	MIM Britannia	Abbey	MIM Britannia	MIM Britannia	—	—	—
29	Abbey	G.R.E.	MIM Britannia	Abbey	—	—	—	—	—	—
30	GT	Abbey	Abbey	—	—	—	—	—	—	—

Source: — Planned Savings Magazine

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هذو اعلان

UK NEWS

Shoe orders fall as imports continue rising

BY ALICE RAWSTHORN

THE BRITISH FOOTWEAR industry faces difficult trading conditions. The latest industry figures indicate a fall in the level of orders to British manufacturers and a continued surge in imports.

For the footwear industry, which only recently emerged from a severe recession, the fall in demand and rise in imports will come as a bitter blow. In the past year or so, British shoe manufacturers have regained some of the confidence lost in the years of cuts and closures that followed the declines of the early 1980s.

The latest figures from the British Footwear Manufacturers Federation paint a worrying picture for the industry. Although the pre-peak level of output is relatively stable, there has been a fall in orders and an increase in imports, which augurs ill for the future.

The level of orders received by manufacturers in August was 14 per cent lower at 11.3m pairs than in the same month last year. The value of orders increased, but the fall in volume might cause capacity difficulties within the industry.

The flow of imported shoes coming into the UK accelerated. In August, imports rose by 9 per cent to 12m pairs and by 9 per cent in value to £28.5m. That follows a year in which the value of imports has increased steadily, by 12 per cent to £77.5m.

The increase in imports has been concentrated on cheap non-leather shoes from the Far East. China and South Korea headed the most dramatic growth. The influx of imports from both countries has doubled so far this year.

One cheering note for the British industry is that the flow of imports from EC countries has continued to fall. Imports from the EC fell by 11 per cent to 50.9m pairs in the first eight months of 1987.

Imports from Italian shoe producers - which caused so much damage to the British industry in the 1980s and 1970s - have dropped by 23 per cent to 26.5m pairs. The Italian industry has suffered from the comparative strength of the country's currency.

John Griffiths reports on motor industry expansions Panther to switch output to integrated site at Harlow

PANTHER, the sports car maker, has acquired a factory and a four-acre site at Harlow, Essex, to which all production is to be transferred from its existing home in Surrey, starting in January.

A 76,000 sq ft former printing plant forms the core of the £3m project, which will allow Panther to combine production of its new 150mph sports car, the Solo, with its other activities under one roof.

Mr Young Kim, Panther's chairman, said at the weekend that when the facility is fully operative, the company expects to recruit 100-120 employees to build 600 Solo and about 350 of the existing Kallista sports cars a year, as well as providing engineering services to outside companies.

Mr Kim said he expected up to 30 management and professional staff to transfer to Harlow from the Sytrest site, which once formed part of the Brooklands motor racing circuit.

The 70 employees who are not transferring have all been offered redundancy, said Mr Kim. An important factor in the choice of the Harlow site was the availability of additional land.

If Panther's plans proceed as envisaged, the land could be brought into use for additional production of a light four-wheel-drive vehicle, being developed by Dong-A Motor, South Korea's fourth largest vehicle maker and subsidiary of Panther's parent, the Seangyong Industrial Group.

Panther expects to produce at least 2,000 of the vehicles a year for sale in Europe as the Panther Stampede. It would differ from the Korean-built version in that only bodyshells and some minor parts would be imported from Korea, with the engine transmission, trim and other high-value parts coming from within Europe.

Mr Kim, who admits to occasional bouts of excessive optimism, had said in the summer - when Seangyong took its 90 per cent stake in Panther - that US sales of the Stampede could also be supplied from Harlow.

The US market now looks more likely to be served by the 20,000 units a year production from Dong-A itself. The vehicle is undergoing modification - it has been criticised as bearing too strong a resemblance to Isuzu of Japan's Trooper model. Production is unlikely to start before the end of next year.

Panther's design and engineering division will move to Harlow first in January, followed by Kallista assembly in March and Solo production in July. So far, Panther has taken £500 deposits on 90 Solos, which will sell for £28,000 each.

Nissan introduces night shift at Washington to increase output

NISSAN's UK car manufacturing subsidiary will introduce a night shift for the first time to night.

The move is part of a programme to increase output at its Washington, Tyne and Wear, plant from 25,000 this year to more than 40,000 in 1988.

The shift is being started about a year ahead of the schedule envisaged when the agreement to set up the plant was signed between Nissan and the UK Government in the early 1980s.

The 300 people recruited for the shift, of whom the company says half were previously unemployed, bring the current total workforce to 1,100.

The company, Nissan Motor Manufacturing UK, forecasts that 2,700 people will be employed when the plant reaches full output of 100,000 Bluebird cars a year in 1991.

Starting next year, Washington's output will be classified as having a European content of 60 per cent, measured by ex-factory price, and thus can be classified as 'British'.

There is growing debate as to whether the 'local' content threshold for a vehicle to be classified as European should be raised to about 80 per cent.

However, under current rules this will allow Nissan both to start exports to the Continent from Washington next year and to have Washington's output removed from the quota currently applied to Nissan's imports under the Anglo-Japanese 'gentlemen's agreement'.

Currently, cars built at Washington are treated as Japanese and deducted from Nissan's quota of roughly 110,000 cars a year.

US companies look for British partners

BY DAVID THOMAS

THE US Department of Commerce is today trying to put small high-tech US concerns in touch with British companies in one of the largest exhibitions it has organised outside the US.

About 80 small US companies, in fields such as computers, telecommunications, components, satellite equipment and software, are trying to find British partners at a three-day exhibition at the headquarters of the Confederation of British Industry in London.

The companies are looking to British business to forge joint ventures and licensing deals, as well as to sell their products and services.

The exhibition, called Match-makers 87, is co-sponsored by the US Government and the CBI and is aimed at launching into foreign markets US companies that would be too small to make the effort by themselves. Some of the companies will travel on to Paris for a similar exhibition.

The Department of Commerce has organised the exhibition annually in the UK for the last three years but the previous ones have been on a smaller scale.

Last year, 40 US companies exhibited and secured 235 sales leads, 53 agency agreements for the sale of their products, eight manufacturing licensing deals and seven joint ventures.

After the success of the events in London, the US government has organised similar exhibitions in Spain, Belgium, the Netherlands, Venezuela and Argentina.

Fewer visitors to Ulster

BY OUR BELFAST CORRESPONDENT

VISITORS to Northern Ireland injected £25m into the economy last year. However, British revenue went up, the total numbers visiting the province dropped by 4 per cent.

The figures are in the annual report for 1986 of the Northern Ireland Tourist Board, which reported that most markets yielded extremely encouraging increases in the number of visitors.

Continental Europe gave a 28 per cent increase and there was an 8 per cent rise from Great Britain. The number of French tourists visiting Northern Ireland doubled last year and Germany recorded a 44 per cent increase.

On the debit side, the number of American visitors to Northern Ireland fell by 25 per cent, while in the Republic of Ireland, economic factors and the threat of civil unrest resulted in a 50 per cent drop.

However, Sir John Swinson, the tourist board chairman, said the number of visitors was again on the increase.

Estimates produced by the board predict that 1987 will produce a 6 per cent rise in the number of visitors, bringing the total from 824,000 to 867,000.

Housing plans 'unlikely to solve crisis'

By Michael Dixon

GOVERNMENT-PROPOSED housing reforms are unlikely to solve the housing crisis, the Institute of Housing says in a study issued today. Institute members work mainly in local authorities and housing associations.

The report says the proposals are an act of faith over experience, built largely without practical understanding of how they would operate. It says they are unlikely to provide enough houses to meet needs in areas of shortage and that the Institute is hardly confident that the measures will improve standards of maintenance or new buildings.

It says the proposals' ability to raise the quality of management in the rented sector is largely unproven and that they will result in a marginal, extremely selective rise in consumers' real power of choice.

Response to consultation papers on government housing proposals; Institute of Housing, White Lion Street, London N1 2EL.

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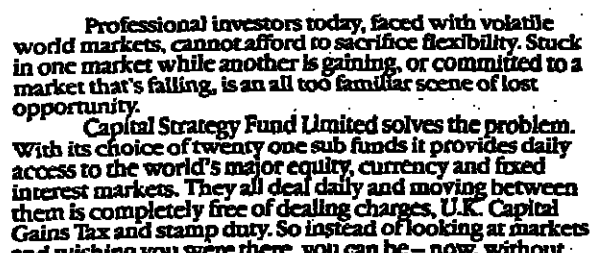
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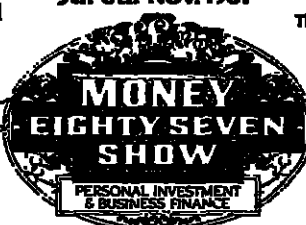
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Report answers retail questions

By Alice Rawsthorn

QUESTIONS: Which supermarket group has the most affluent clientele? Which fashion retailing chain attracts the youngest customers? And which appeals to the oldest?

Answers: Waitrose, part of the John Lewis Partnership, can boast the most upmarket customers of all the national supermarket chains. Next for Men claims the youngest customer profile of the fashion retailers, followed closely by the Burton Group's Top Shop and Sears Wallis. C & A attracts the highest proportion of customers aged over 55.

Those findings are part of a survey commissioned by Verdict Research, the retail consultancy, to gauge the degree of segmentation in the retail marketplace.

"Market segmentation," by which different businesses are targeted towards specific groups of consumers, has become one of the buzzwords of retailing in the 1980s. Yet the Verdict report suggests that the level of segmentation varies widely from sector to sector.

Fashion retailing is the area in which segmentation is most sophisticated. Verdict cites the Burton Group and Next as examples of companies that have used the concept to greatest effect.

The report suggests, however, that too many fashion retailers are concentrating on attracting too small a sector of the population. Too many companies are competing for the young adult market, for example. Such groups are thus missing the opportunity to nurture the increasingly affluent over-45 age group.

The concept of market segmentation has only just begun to be adopted within the DIY, electrical and footwear sectors. By contrast, the concept has yet to be developed within the furniture market, where many retailers still attempt to be "all things to all people". The exceptions are Habitat and Heals within the Storehouse group.

Verdict expects the segmentation of retail markets to intensify in the future, as retailers attempt to steal a competitive edge over their rivals.

Retail Market Segmentation, published by Verdict Research, 112 High Holborn, London WC1V 6LS, £450.

Post Office finance curbs blamed for poor service

By David Thomas

GOVERNMENT financial controls on the Post Office are at the root of the corporation's failure to meet its quality-of-service targets, according to a new report.

The report is the annual review of the Post Office Users' National Council, the statutory body representing customers.

The council report echoes recent criticism of Post Office performance made by several organisations.

A survey by the council of mail posted in the Tonbridge area of Kent showed that 82 per cent of first-class letters reached their destination the next day, compared with a Post Office claim of not far short of its 90 per cent target.

Part of the disparity stems from different definitions of delivery performance. Sir Bryan

Nicholson, the new Post Office chairman, has ordered a study of whether the corporation can start measuring from time of posting to time of delivery, the basis preferred by user groups.

The users' council found a particularly poor delivery performance at the end of the week. The Post Office is to review how weekend postal services can be improved.

The council's report also said that a special scheme introduced last year to improve delivery performance between London and 20 large towns had generally had disappointing results.

Mr Tom Corrigan, chairman of the users' council, attacked the Government's external financing policy. The financial controls imposed by Government have resulted in inadequate investment in recent years and

customers are now paying the price through inadequate service," he said.

The council recommends that negative external financing limits on the Post Office should be replaced by payment of a dividend. Other recommendations include:

- No tariff increase until quality of service targets are consistently met.
- Local and long-distance quality targets, together with letter district performance, should be published.
- Introduction of part-time workers into the corporation should be speeded up.
- Information on queuing at the Post Office should be published to identify black spots.

Customer Audit and Review of the Post Office 1987. POUNC, Waterloo Bridge House, Waterloo Road, London SE1 8UA.

Companies' charity donations rise 35%

By Ralph Atkins

THE TOP 200 companies in Britain increased donations to charity by 35 per cent in 1986 and are taking a more professional approach to giving, according to a report.

The Directory of Social Change, which carries out research for charities, calculates that large companies increased gifts from £46m in 1985 to £62m last year.

However, an estimated £44m of the increase is due to mergers and takeovers, which increased the average size of companies in the top 200.

The increased generosity of companies has accompanied rising profits but has led companies to think more about their policy towards appeals for money.

"Many more are employing full-time staff with a responsibility for community affairs and companies are giving thought to why they are giving and how they can relate this to their business," the study says.

Some companies, faced with a deluge of appeals, are beginning to adopt a selective approach, imposing criteria on what they are prepared to support.

Money is directed to areas of work or parts of the country in which they are particularly interested.

For example, the study reports, a substantial portion of the charity budget of Burton, the retailing group, is devoted to two projects. One uses a redundant Burton building, the other raises money by selling ends of lines from cloth manufacturers.

The study includes a league table of charitable donations by large companies in 1986. At the top is the National Westminster Bank, which gave £8.1m, followed by IBM United Kingdom with £2.67m, and Marks and Spencer, with £2.59m.

However, the study says the list does not allow fair comparisons because it is compiled only from published accounts.

There is no standard practice as to what should count as charitable donations. Some companies prefer to declare only a minimum figure.

Company Charitable Giving, 1987 Statistics. Directory of Social Change, Radius Works, Back Lane, London NW3 1HL, £10.

Local taxes 'would rise on revaluation'

By Ralph Atkins

SOME HOUSEHOLDS would face big rises in tax paid to local councils even if the Government dropped plans for a community charge or poll tax, says a study by Fuller Peiser, a chartered surveyor.

It says that if the community charge were abandoned and the domestic rating system kept, a revaluation of property would be urgently needed.

That would alter rates significantly because of substantial changes in property values since the latest revaluation, in 1973.

The study is based on 131 properties in nine areas. It says changes in ratesable values might vary by more than 700 per cent between different types of property in the same region.

Big rate rises would be experienced by many lower and middle-income groups, particularly those in terraced housing in northern England.

Occupiers of purpose-built and detached houses would face lower rises; in some cases their rates might be cut.

Domestic Rates: The Significance of No Change. Research Department, Fuller Peiser, 16 St George Street, Hanover Square, London W1R 9DE.

Oxford may offer business course

By Michael Dixon, Education Correspondent

OXFORD University is considering offering courses in business management to undergraduates as its student enrolments fall sharply in the 1990s.

Proposals under examination by a committee of Oxford dons headed by Sir Class Mowbray, warden of Wadham College, encompass large-scale provision of management courses for bachelor degrees as well as expansion at postgraduate level.

Although higher-degree studies are already available at the privately endowed Templeton College, which also runs practical programmes for experienced executives - the university at present provides very little teaching in management for undergraduates.

Leading dons at Oxford have been impressed by the rapid growth in demand for bachelor-degree management courses at universities such as Bath, Warwick and the University of Manchester Institute of Science and Technology.

Between 1981 and 1986 applications from British candidates for university undergraduate courses in management increased from 3,996 to 5,477. As a result, management jumped to fourth place in the league table of student demand.

Its growth in popularity with prospective students has far surpassed the increase in the supply of places available.

Oxford's academic leaders see the market gap created by the shortage of supply as a potential means of maintaining the university's undergraduate numbers during the impending decline of the teenage population.

"Even major universities like ourselves are likely to have to compete hard for students, especially since the Government has added an extra 50,000 undergraduate places to the quota it had previously planned," said a don yesterday.

Other senior academics, however, fear that the probable expansion of management courses will worsen the decline in enrolments to other kinds of studies important to Britain's future.

Studies seen as threatened include mathematics and natural sciences - key sources of much needed specialist teachers for schools - and engineering, particularly the mechanical and civil branches, which with chemistry have suffered severe drops in student applications this year.

Richard Waters looks at the tougher City regime Why auditors feel disconcerted by their new responsibilities

AUDITORS to financial services companies are feeling distinctly jittery. New responsibilities due to be placed on them by the City's self-regulatory organisations are looking all the more onerous in the light of recent events in the financial markets.

The audit requirements for investment businesses will not be finalised until the self-regulatory organisations put the finishing touches to their rule books over the coming weeks. But it seems certain that auditors will be expected to report on financial resources and control systems, provide assurances about client money held by investment businesses and report to regulators behind their own clients' backs in extreme circumstances.

"What it all adds up to is a lot more work," says Mr. Martyn Jones, an auditor at 'Touche Ross. Estimates of the cost of the extra work are put at between 25 per cent and 50 per cent of existing audit fees, at least until the rules are put in place.

The auditors feel particularly uncomfortable about the duty to report to the City's regulators if they have reason to suspect that anything has undermined the financial viability of a client, unless they can persuade the client to go to the regulators directly.

A similar provision in the Banking Act, which became law last month, met considerable resistance from auditors. After months of discussion, it was finally made more palatable by a modification that limited the scope of the requirement to report information uncovered during an audit.

"Otherwise, it would be pre-supposed that we should pick up anything at all that was wrong," said Mr. Colin Brown, head of audit at Price Waterhouse.

The same stipulation does not

'We have been surveying some clients closely over the past couple of weeks'

exist in the audit rules being introduced by the self-regulatory organisations. One implication is that auditors will need to be alert at all times and in the case of securities businesses especially when financial markets are in turmoil.

Auditors already keep in touch with their clients when events dictate. "We have been watching a number of our clients very closely in the past couple of weeks," said Mr. Paul Buttan, in charge of the financial services group at Arthur Young. But they do not want it to become an accepted part of the regulatory mechanism.

The Securities Association, the self-regulatory body for the securities industry, is keen to reassure auditors. "Putting a real-time obligation on them would be unreasonable," said Mr. Christopher Woodburn, head of financial regulation. "In 99 cases out of 100, things will come up during the audit or through their normal communication with clients."

Also, he says, it will only be in extreme cases that auditors feel the need to report to regulators behind their clients' backs. But the potential exposure of audit firms to lawsuits if they fail to sound the alarm when things are going wrong makes them feel nervous all the same.

Drawing a line where the auditor's responsibility ends will be a difficult task for the self-regulatory organisations. Auditors are worried about what their relationships with those

bodies will be. Relations between the Bank of England and bank auditors have developed over a number of years. Large audit firms claim they have anyway always found ways of alerting the Bank in extremis, but the new rule to report behind clients' backs in some cases will give more muscle to small firms.

"The Bank is taking a sensible and realistic approach," said Mr. Brown.

SROs might be different. They will be under pressure to prove that they are effective regulators and are likely to see the auditors as the front line of their attack on abuses. Over-zealous regulation by self-regulatory organisations might leave the auditor uncomfortably in the middle.

"This is something we are very concerned about," said one auditor.

Meanwhile, the stress of the past two weeks is focusing the accountants' minds on the capital adequacy rules governing securities firms. According to some auditors, these are not as tough as the rules for banks - a fact that is becoming painfully clear at the moment.

The Securities Association this week considered an internal report on the effect in the past two weeks of the market's volatility on the capital adequacy of its members.

"We are not immediately going to bump up the requirements," said Mr. Woodburn. Current capital requirements are drawn up on the basis of five years of market figures, he said.

However, signs of long-term instability in the stock market would force the exchange to increase the capital burden on members at the risk of squeezing their margins still further.

The financial fallout of the past two weeks will begin to become clear today, as firms settle bargains in the last Stock Exchange account. Auditors will be standing nervously by.

Duke to join talks on urban problems

By Ian Hamilton Fazey, Northern Correspondent

THE DUKE of Edinburgh is to take part in a national conference on urban problems organised by the Industrial Society in Liverpool with sponsorship from the National Westminster Bank.

The society believes it is better to build links between leaders in commerce and industry, the public sector and voluntary organisations, rather than to try to solve problems directly.

It has already encouraged that approach in Sheffield, where it was partly responsible for ending a long-standing war of words between the business community and the Labour city council. However, a similar approach in Liverpool has been less successful so far.

The conference, to be held in March, will bring together nearly 500 people, 20 each from 24 cities and towns.

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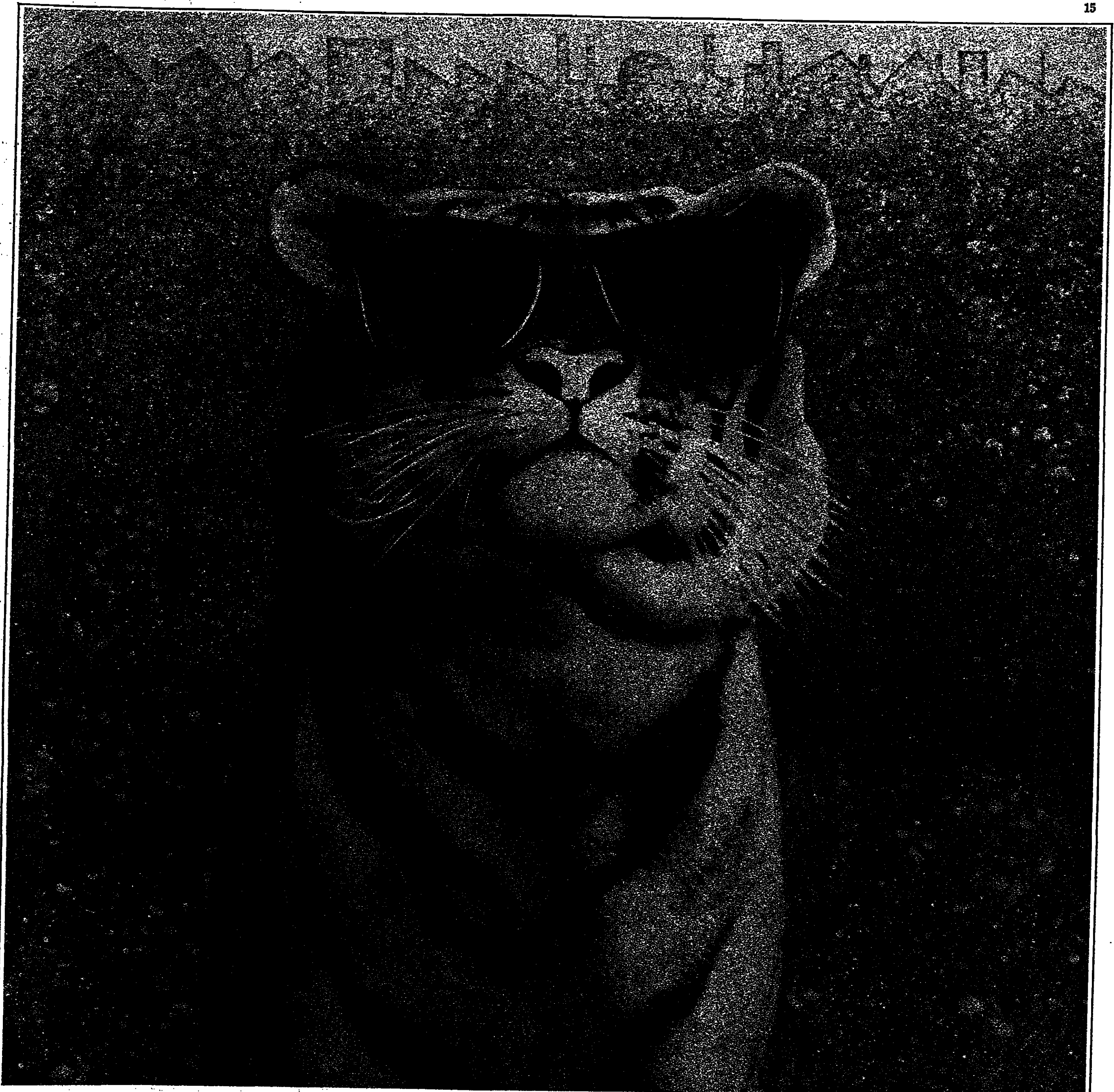
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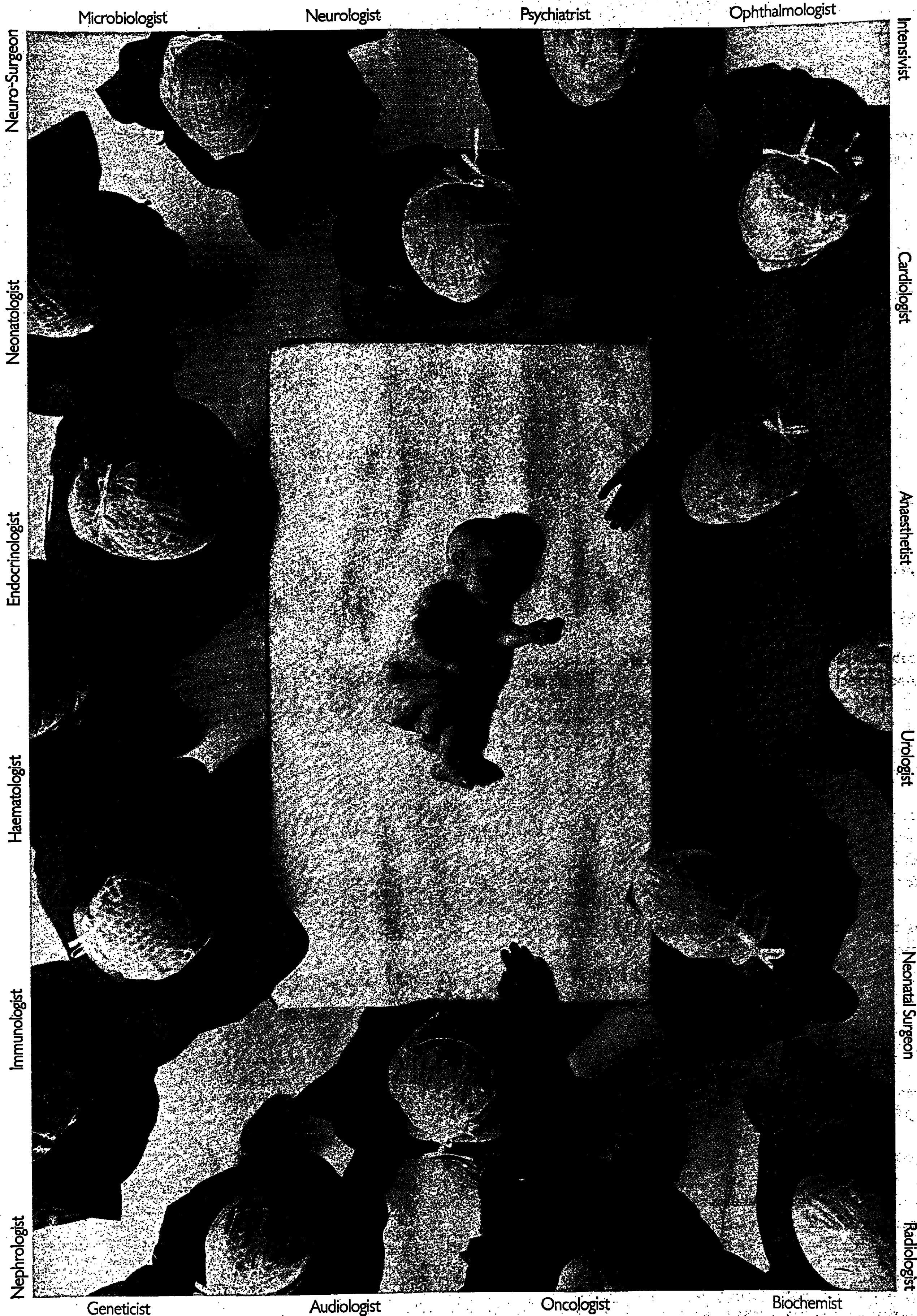
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THE MONDAY PAGE

The long-term legacy of the bull market



RICHARD LAMBERT

HOPE YOU all feel thoroughly ashamed of yourselves. The great bull market, it now seems to be merely a series of ill-considered and ill-timed moves. The South Sea Bubble. The order is not that share prices

have fallen, but rather that they went up so far in the first place.

With all the wisdom that comes from hindsight, stock market pundits have vied with each other during the past fortnight to decide the blunders and greed which drove equities up to such wild peaks. Of course, it is not quite clear what these philosophers were up to while the excesses were actually being perpetrated. No doubt they felt that the lesson had to be learnt the hard way.

In any event, the popular view is that a bubble has burst, and left nothing of lasting value in its place.

Nothing could be further from the truth. The worldwide bull market, which ended in such a spectacular fashion two weeks ago, led to a number of significant economic changes of lasting importance and value. Although the legacy includes missed opportunities and some financial time-bombs, the excesses were not out of the ordinary by past

standards. And the overall impact on the shape and structure of companies around the world was unprecedented.

Most obviously, the prolonged rise in share prices made possible a dramatic shift in the balance of power between the state and the private sector. The concept of privatisation has been taken on by governments of all types - left and right, rich and poor - as a way of raising funds, and of coming to terms with a world in which economic policies based on centralised state controls have been subjected to a variety of pressures favouring greater reliance on market forces.

According to an analysis published this summer by Salomon Brothers, at least 55 state-owned enterprises have been shifted into the private sector around the world since 1980, raising proceeds of about \$48bn (\$22bn). Transfers on this scale would simply not have been possible

without a buoyant secondary market.

A second lasting benefit brought about by the bull market has been the recapitalisation of important sectors of industry and commerce. Companies have been able to raise the funds to rebuild balance sheets which had been devastated by the period of high inflation and low profitability in the 1970s.

Admittedly, this has not happened everywhere. The US corporate sector has behaved in what, to the historian, will look like an extraordinarily perverse way by replacing equity with debt in a period of high real interest rates and low dividend costs. As a result, the ratio of debt to equity in all US companies outside the financial sector has climbed from 1.005 in 1982 to a current level of 1.268.

Contrast this with the experience of Italy, where companies like Fiat or Montedison have been able to transform their financial structures on the back of

the strength in their share prices.

The bull market has not simply encouraged financial reconstruction. It has also led to one of the greatest waves of corporate restructuring in business history. The long-term outcome of the takeover boom is very uncertain, but there are a couple of positive points to make.

The first lies in the contrast between the general character of recent takeovers and the events of the late 1980s, the so-called go-go years. Then the chief aim of acquirers was to achieve earnings growth, which often turned out simply to be a feat of accounting. That encouraged the growth of conglomerates, which tended to fall apart at the first sign of economic trouble.

The takeover kings of the 1980s, however, have been mainly interested in buying undervalued assets. As a result, poor performing conglomerates have been broken up and their component parts often sold on to stron-

ger owners. There has also been a great number of divestments, with companies slimming down their portfolios to concentrate on core businesses.

That sounds more sensible than the policies of the late 1980s. And there are more specific arguments to be made, too, for the changes that have taken place in individual business sectors.

Take what is perhaps the biggest upheaval of them all - the reshaping by takeover of the US oil industry. Increases in the price of crude and in the cost of exploration and development, reductions in consumption and a highly uncertain price outlook for prices: all this transformed the economics of the business and meant that the industry had to shrink, by way of asset sales and the return of capital to investors.

So much for the potential long term benefits of the bull market. There are also some sizeable items on the debit side. The in-

ternational securities industry has almost certainly over-expanded, on the back of a prolonged period of extraordinarily high profits. The pain of the likely contraction will depend on business conditions in the next few months.

The biggest single hazard could turn out to come from the wave of leveraged buyouts. Developed mainly in the US and backed with enormous pools of money, this was a concept from which everyone appeared to win - in a bull market.

Shareholders were bought out at a premium, investors made a very high return on their funds, and managers made a fortune. But it created balance sheets which were hardly worthy of the name: so lopsided that they had to rely on asset sales and steadily rising cash flow. In the event of a prolonged recession, the buyouts of 1980s could turn out to be the equivalent of the pyramid trusts of the 1920s.

In addition, there are those who would argue that the biggest victim of the bull market has been business morality: that ethics have given way to greed, and that long-established standards have been abandoned.

Despite the insider dealing scandals and the conspicuous consumption, this is a dubious proposition. The landmark insider dealing case remains that of Texas Gulf Sulphur in 1964, when large numbers of employees and others bought shares ahead of the announcement of a major new mine. And it was back in the 1920s that the innocent tourist, being shown the grand vessels of bankers and brokers in New York harbour, asked the immortal question: "Where are the customers' yachts?"

The reality is that business morality, like the stock market, is cyclical. It is, no doubt, a great comfort to think that every decline in the market indices is making the financial community just that little bit more virtuous.

INTERVIEW

In praise of self regulation

Alexander Nicoll talks to Robert Fell, new head of Hong Kong's stock exchange

WHEN ROBERT FELL steps off a plane at Kai Tak airport, it will be the third time at he has been asked to apply strong but careful hands to Hong Kong's volatile financial markets.

Last week, the colony's government called him out of a two-month retirement in Wiltshire, Surrey, to play troubleshooter in the territory's stock market crisis. He appears a unlikely Lone Ranger, especially for such a frontman as Hong Kong. He looks like the former senior civil servant that he is, with thick glasses and a soft Cumberland accent.

However, the drama of huge potential deficits on Hong Kong's futures and stock exchanges was played out on the world stage, as the first crisis thrown up by the global stock market crash. With banks and brokers' operations becoming increasingly international, big losses in Hong Kong could have caused a serious chain reaction in other financial centres.

Though the immediate problem appears to have been averted by the government's swift arrangement of a HK\$4bn (\$200m) lifeline scheme for defaulting brokers, Mr Fell still has a lot of weight thrust on his shoulders.

This crisis has cast doubt on Hong Kong's future status as an international financial centre, particularly as banks and companies thinking of expanding there are increasingly aware of the transfer of sovereignty from Britain to China in 1997. One of his tasks, and one which he is already carrying out vigorously, will be to pour scorn on those doubts.

His role, as chief executive of the Stock Exchange, will be to put in place new market arrangements to secure greater efficiency and more acute surveillance. When he last held a similar position - as the first chief executive of the London Stock Exchange - he introduced the financial clearing system - he was temporarily seconded to Hong Kong as Securities Commissioner to fill a suddenly vacant spot. That was in 1981 and he swore that he would be there for only six months before returning to resume his job in London.

Six years later, after three-year spells first as Securities Commissioner and then as Banking Commissioner, he retired at the age of 65. This time, he is making no rash statements about the length of his stay. "I'm going out there to look-see with a fairly open mind, and I'm booked in to a hotel to start with. Within a couple of weeks I'll have a good idea of what's wanted and what's possible and what needs to be done."

Mr Fell is a great believer in Hong Kong. For a regulator and former top UK civil servant he held high posts in the Board of Trade before heading the Export Credits Guarantee Department. "It's a problem area for the colony's dynamic talent for rapid wealth creation. Making money is still fashion-



Robert Fell

able and is still polite conversation there. There isn't really a sense of jealousy. Everybody believes they can become a Y.E. Pao of a Li Ka-Shing."

In 1981 - expecting to return shortly to London - he told British television interviewers that the then Chancellor of the Exchequer and Trade Minister should come to Hong Kong every six months just to get immersed in modern capitalism. He believes Hong Kong will show the resilience in recovering from the current crisis that it has shown on many occasions before in only a short history as a financial centre - but until 1949, as Mr Fell points out, "Shanghai was where the action was."

Now, then, to regulate a marketplace which thrives on laissez-faire capitalism but has also shown an unfortunate proclivity for crises brought on by a great deal of speculation? Mr Fell has strong views on regulation and on the progress made in applying those principles to Hong Kong in a way which will ensure its future.

He believes - as an ex-trade official - that supervisors have a promotional role. "You can go the other way on regulation. The best-regulated market is one you've closed down, but

you've hardly achieved the real purpose of having a market. If you talked now to some of the architects of the Securities and Exchange Commission in the 1930s, they would say that what they did then saved capitalism in the United States."

More than that, Mr Fell believes strongly in self-regulation. "I believe that the strength of any market anywhere is maintaining the integrity of the market for the professional participants in the market. If you have a good market, it's because the professionals know who they're dealing with, and can deal freely and openly because they're happy with that market. That's the atmosphere that somehow or other you've got to keep in a market. If not, a market will slowly move away from you. People will go elsewhere."

London's own Big Bang has produced a regulatory framework too akin to a statutory system. "I'm more of an evolutionist. Having a Big Bang like that is taking a risk isn't it?"

His aim on reaching Hong Kong therefore, will be to put in place a stronger staff at the Stock Exchange itself, rather than in the Securities Commission or other regulatory bodies. This, he says, could not have been done before because the colony's stock market used to be divided between four exchanges. As Securities Commis-

sioner, Mr Fell fought long to unify them and the merger into one exchange was finally completed exactly one year before the market had to be rescued last week.

Mr Fell spearheaded a drive to achieve more disclosure in the stock market, being achieved through the phased programme of legislation. "We're now up to the (London Stock Exchange's) Yellow Book of 1987. He had to cope with the the escapees of the capital markets in Hong Kong as the economy suffered under a much longer and deeper than expected US recession. He was also responsible for allowing the reconstruction of the near-defunct commodities exchange into the financial futures exchange which was at the centre of the recent troubles. With clearly inadequate capital backing, Mr Fell says there was not enough liaison between the stock and futures exchanges.

The economic troubles of the early 1980s exposed weaknesses in the banking system. After severe criticism of its supervision by consultants including the Bank of England, Mr Fell switched in 1984 to the Banking Commission, and dealt with a series of collapses of banks and deposit-taking companies. He oversaw the drafting and introduction of a new banking law, including tougher capital requirements, which he believes will have put banks in a much healthier position to face the current crisis.

"Hong Kong has changed dramatically, particularly since 1984 since the agreement (on the return to Chinese sovereignty). It is quite clear that Hong Kong is a mature financial centre. We have all the big players there, and it's maturing as an accepted financial centre. The bias is changing in that atmosphere, obviously, market practices and the surveillance of market mechanisms have got to reach maturity very quickly. We've achieved that completely on the banking side. The task now, he says - is the reform of the stock exchange, its membership and its dealing system - which have already taken place - is to complete the introduction of stock market mechanisms to support continued development."

Of the territory's future under Chinese rule, he has no doubt. "Hong Kong is almost a more credible international centre because of 1997. Hong Kong is the gateway to China. It is hand-drawn more Chinese property and all the other ports in China put together. It is the merchanting and financial centre for China, and China wants it that way."

It would, he says, be a tragedy if the current troubles had put obstacles in the way of that progress. That is why he is taking on his new role today.



Cabinet test for reformer

LORD MACKAY of Clashfern is the first Scots lawyer unqualified in English law to reach the House of Lords. That event is properly acclaimed in Edinburgh with unalloyed joy, it ought not to cause the slightest dismay among English lawyers, even if the monopoly of the Lord Chancellorship has been broken.

There have been others Scots who in the past have held that high office of state and done so thoroughly imbued with the ethos of Scots law, but qualified to practice south of the border. And in Lord Reid this country has its most distinguished judge of our time. He presided over the Appellate Committee of the House of Lords during the most formative period of legal change by judicial decisions in the 1950s and early 1970s. Lord Reid had been Dean of the Faculty of Advocates (Scotland's chairman of the Bar) and Lord Advocate (in Churchill's wartime Government) - the same route trodden by Lord Mackay.

Lord Mackay was by any standards an outstanding advocate in the courts of Scotland. He became an effective administrator in the Thatcher Administration when in 1979 he was picked from his legal practice (and apolitical life) in Edinburgh to become Lord Advocate. In fact, English civil servants who readily turned to him rather than to the English law officers to represent Her Majesty's Government in cases before the House of Lords and the European Court of Justice in Luxembourg. And for the past three years he has been distinguishing himself as a judge first, in the Court of Session in Edinburgh and, later, in succession to Lord Fraser of Tullybelton, as one of the two Scots judges in the House of Lords.

No one questions Lord Mackay's high intellectual qualities and his charming determination to promote any causes he espouses. The outstanding, and unanswered question is: How will he fare in Cabinet Government? What will the new Lord Chancellor do to the English legal system which, as never before, is being assailed on all sides to modernise itself and provide effective legal services in contemporary society?

Lord Mackay's pronounced Scottish legal disposition devoted rather more to principle than to precedent will no doubt have an influence on Cabinet decision-making. But what sort of influence, and will it prevail over the Englishness of Mrs Thatcher and her ministers, many of whom have legal qualifications?

One is circumspect in predicting the course of legal change, even from a Government committed to conservative radicalism.

Lord Mackay comes with no known leanings in favour of any particular reform. He has recently been playing his cards close to his chest. At a seminar for law students at Inner Temple on the burning issue of the fusion of the two branches of the legal profession in England, which Lord Mackay chaired, he studiously avoided given any hint of his views. He merely found the rival arguments "interesting."

One suspects he is enough of a traditionalist to think that the status quo of a divided profession serves the public well enough not to be disturbed by arguments, some of which are

intellectually weak. On this score the Scots legal system is a replica of the split profession in England.

While Lord Mackay would not be disposed instinctively to graft Scots legal procedures on English law, he will bring to bear the novelties of Caledonian experience of those areas of law which are ripe for change.

The Scottish system for dealing with children and young persons in trouble, or in need of care, is distinctively different from that operating in England. With no tradition of juvenile courts, the Scots turned a quarter of a century ago to an extrajudicial system of handling children's problems.

With marked success the Scottish system opted for a Reporter (a single lawyer who sifts out the cases that should not involve official intervention) and a Panel (a mixture of appointed people among the great and the



good, which decides what if anything should happen to a child). Lord Mackay will feel less inhibited about drawing on his Scottish experience when the issue of a family court for England is discussed in government circles.

Crime and punishment occupy much of the time of a modern Lord Chancellor, but he acts always in conjunction with the Home Secretary. Criminal justice in Scotland, without quite the same problems attendant upon major professional crime and large-scale frauds that scar the English scene, has often shown England the way forward, never more so than in the establishment of a national prosecuting service.

Here Lord Mackay in his days as Lord Advocate showed a distinct penchant for reform. He was often heard addressing reform groups of England pressing for some emulation of some sensible Scottish practice.

On the penal affairs front there is nothing that Scotland could teach England. There is even less legislative and executive restraint upon the Scottish judiciary in the use of imprisonment and Scots judges, who used to pass lighter sentences of imprisonment, have now brought their country to the top of the European imprisonment league. The two countries will sink or swim together.

There is a prime function of every Lord Chancellor in the making of judicial appointments. Will Lord Mackay, not having the same intimate knowledge of the leading English practitioners from whom traditionally the High Court bench is drawn, turn to the more open advisory system of a judicial appointments committee?

It is perhaps the least important legal reform in the public mind. But it is the most intriguing to English lawyers.

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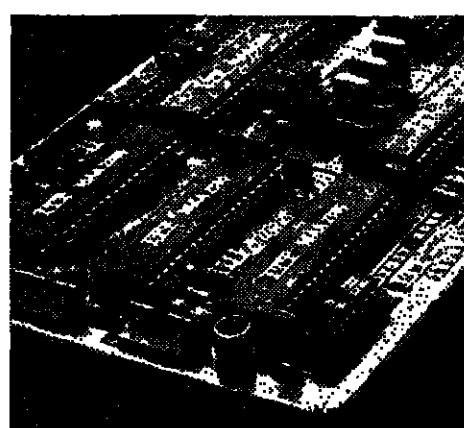
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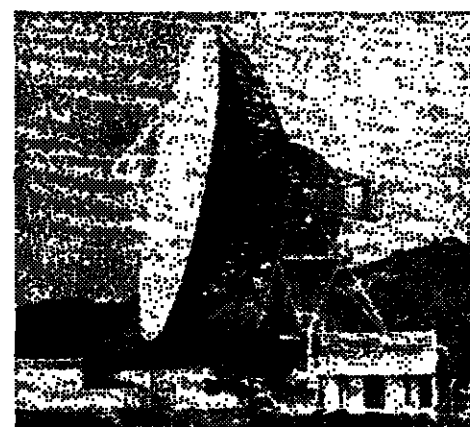
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BUILDING BUSINESSES INTO LEADERS

ARTS

Momente/Birmingham University

Andrew Clements

The continuing sequence of premieres generated by Stockhausen's mega-opera *Momente* does little to convince anyone of the dramatic necessity of the project, or indeed that it is the product of a creative imagination which can work convincingly in theatrical terms. But at least one work in Stockhausen's earlier output, *Momente*, shows an inchoate visual flair and a direct, almost elemental ability to combine gesture and music on the grandest scale.

First conceived between 1961 and 1964, *Momente* has had one previous performance in Britain, in 1973 when Stockhausen brought to London the "European version" of the score made the previous year. That occasion lingers in the memory as one of the most spectacular of new-music occasions, a rare and exciting celebration of the power of Stockhausen's musical language of the 1960s. A recording appeared soon afterwards, but since then nothing has been heard of the work, the composer is rumoured to be preparing a new version of the score to be unveiled next year as part of the celebrations of his 60th birthday.

All the more reason then to salute the enterprise of the music and drama departments of Birmingham University in preparing the Europa version of *Momente* for a series of performances in the Allardyce-Nicol Studio at the university. It was a staged version; though the score gives no instructions on a theatrical packaging, Vic Hoyland and David Hirst have evolved a dramatic scheme that involves both chorus and solo soprano in a sequence of confrontations which derives from the work's implicit programme - a celebration of the public and private faces of love.

The staging was coherent, and on its own terms convincing: the chorus was wriggled and white-faced (appearing curiously similar to the masked protagonists of the ENO production of *The Mask of Orpheus*), the soprano costumed in vaguely mid-eastern dress (taking a cue perhaps from the use of the Song of Solomon as one of the texts) and confined to a ramp above and between the chorus. Gestures were direct and well-schooled. But the clarity of the visualisation illuminated the structure of *Momente* rather than merely providing it with a cosmetic surface was harder to quantify.

The opening and closing sections of the work - hard-edged and brilliant vocal and instrumental writing and some of Stockhausen's most vivid music to date - worked well, as they do indeed in a strict concert performance; the central moments, more abstract and inward-looking, were less clearly defined. It was in these sections also that the performance appeared somewhat uneven, and the aesthetic tendency with great presence and intensity, and providing the staging with a compelling central focus. The chorus, all drawn from the university's student body, had clearly been thoroughly drilled, as had much of the instrumental playing, vividly conducted by Jonny Harrison. If the event leaves the case for a dramatic presentation of *Momente* unproven, it was unquestionably a thoroughly worthwhile return visit to a work which remains among its composer's very best.

his physical appetite for his child-wife; personable, by no means despicable, all too plausible both in panic and patronising paternalism. This version prunes the relationship between Nora and Rank: a shame, since Michael Burrell's mixture of sympathy and authority deserves more.

The non-naturalistic production heralds Nora's bid for freedom, by flying the ceiling away as she hurries the sliding walls aside. Occasionally the non-realism jars, as when the crucial letter-box containing that incriminating document is illuminated like a glass showcase (as even a TV screen) high up in the wall - far too high for the children to have meddled with it, as Nora nervously asserts. The slant of the off-stage door that edged round a shocked *bourgeoisie* now the hollow clang of prison gates being flung open. The play itself, whatever sexual revolution our century has seen, still grips and enthralls.

A Doll's House/Watford

Martin Hoyle

Lou Stein's production at the Palace, Watford, is a cry for women's moral equality and social freedom opens with Nora spitting in a stifling, all-enveloping blackness, stuffing into macabrous out of a paper bag Susan Penhaligon rises convincingly to this Lolita-like interpretation, adolescent puppy-fat rippling into voluptuousness, a spilt milk nevertheless aware of her sexual attractiveness, truly her husband's "most treasured possession."

The new adaptation by Maggie Wadley, an experienced writer for television, counterpoints an unexpected vein of self-awareness (Nora wants "an extra trick up my sleeve" for the time when she ceases to be Torvald's pretty plaything, she usually describes the origins of Dr Rank's inherited syphilis as if there had never been any need for *Ghosts*) with emotional immaturity (the shrillest anguish comes when she finds her party costume needs mending). Miss Penhaligon excels at the bright babbling of her children as "baby doll, tin soldier and little monkey." The self-realisation, the falling of scales from her husband-adoring eyes, is less clearly defined. I don't not too sure that her revolutionary gesture of walking out on marriage and family is not another game, whereas it should be a shock, and a shock, and a shock.

In a rare non-operatic fury, designer Stefanos Lazaridis cocoons the household in lacquered blackness, both womb-like and funereal, from an oppressive her sexual attractiveness, truly her husband's "most treasured possession."

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Sanctuary/Drill Hall, WC1

Antony Thorncroft

At last: a rap musical about homelessness. This gap in our theatrical heritage has been plugged, of course, by the Joint Stock Theatre Group, which can be relied upon for predictable politics and unpredictable productions.

But at first a stunned silence falls on the theatre as the six actors in Ralph Brown's play suddenly, like an engine picking up steam, rev up from dialogue into rapping, then rhythmic singing, doggerel over an hypnotic beat developed in the Bronx a decade ago.

As a way of injecting the emotions, especially the deadly ones

like venom, hate and anger into the dull agitprop it could hardly be bettered. It also suits the action, at least in the opening scenes which are set in the lawless London streets, where three homeless couples learn how to turn a nasty trick or go under.

The happiest survivors are a couple of kids looking for a record deal for their hip hop music. The saddest victims are two girls from the north whose relationship cracks under the pressure, one taking the high road to Glasgow, and a hippie commune, the other the low road to

hard drugs. Temporary accommodation in a bed and breakfast hostel also destroys the married couple, kicked out of their house for defaulting on the mortgage.

The vignettes of life for the submerged tenth are keenly caught, and the music, with its haunting, almost hypnotic, sound, is a masterpiece of understatement. The music is a masterpiece of understatement. The music is a masterpiece of understatement.

The "wet paint" signs were hastily removed even as press and publicity milled at the door. Four months after its first performance, the play is still being performed. The play is still being performed. The play is still being performed.

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The actresses double or treble parts, switching to men when necessary. Buffy Davis makes a sturdy chauvinist Melvyn when not expounding Mina's aerobics and philosophy. Jane Nash is little Linda, blossoming into activism, whether fighting to have her baby at home or going into labour in the path of the dumper's lorries (In a spotlight group, the midwife's commentary accompanied by close harmony money from the girls).

It's a Girl/Bush

Martin Hoyle

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Sponsorship

Fishing for pounds

Tomorrow evening, just before a performance of *The Pearl Fishers* at the Coliseum, Mr Peter Jones, managing director of English National Opera, will go on stage for his own fishing expedition. He will ask the audience to contribute generously to the collection boxes which will grace the theatre and thus help ENO finance its books.

Mr Jones introduced this American revenue raising practice last November and brought in a much needed \$60,000 for the company in a month. His idea was followed by London Festival Ballet and Scottish Opera. He hopes to raise another \$60,000 this November.

The timing is important. This week the Minister for the Arts, Mr Richard Luce, should hear from the Treasury the size of the 1988-89 arts budget, then the horse trading will begin. It is no bad idea for a large beneficiary of Arts Council subsidy like the ENO to be doing its best to raise revenue through its own efforts at "make your mind up time." In the last six years ENO has raised its income from all kinds of sponsorship enterprises from less than £100,000 to a targeted £850,000 this year (out of a total budget of £13.6m). It wants to be well placed if the Minister introduces a new incentive funding scheme.

Although ENO seeks sponsors for its new productions, at a price of between \$40,000 and \$150,000, the American experiences of Mr Jones have alerted it to the possibilities from a wide range of money making schemes, from corporate gifts, annual gifts, premium seats, and corporate membership, to such novelties as getting manufacturers to supply scenery - its current production of *Pacific Overtures* has Suzuki motorcycles prominently on stage.

Putting sponsorship in a broader perspective may become more necessary following the fall in the Stock Market. No major sponsorship has been lost yet by an arts group but decisions are being deferred and an ominous silence has descended. Competing for a few extra pounds in backing arts initiatives. For the next few months arts organisations will find themselves following some unusual money raising ideas while hoping that Mr Luce succeeds in bagging more money than anticipated from central funds.

But Mr Richard Luce is putting his money where his mouth is - or rather where his money is. He has invested £10,000 in commissioning six artists to produce paintings which will be converted into 150 prints to decorate the offices of his art at the ministry. The idea is that his fellow ministers will be so captivated with these best examples of contemporary art that they will commission more. The ultimate aim is a healthy arts scene in every DHSS office in the land.

Next weekend the National Youth Band Championships will be held at Watford. Thousands of brightly costumed kids will be strutting their stuff in the style of American majorettes, thanks to Marks & Spencer, which at the last moment stepped in with £12,500 to sponsor an event which had been sponsored by Hamboury.

This may raise few eyebrows. M & S is famous for its generosity. It is a very generous company. It is a very generous company. It is a very generous company.

That at least is the hope of creative consultant John Simmons who was asked to assemble the arts for the Ministry of Health. He considered 1,500 young artists, whittled them down to forty five, and let two outside experts choose the six, which include names like Robert Soden and Frances Treanor who have small, but growing, reputations.

Mr Luce's success in squeezing more money for this scheme might encourage the arts world into thinking that he has come to get more money from the Treasury this autumn for 1988-89. He certainly wants to boost his Business Sponsorship incentive scheme. This year he has £1.7m set aside was exhausted within five months, and many companies who gave cash to arts groups in the expectation of a top up from the DHSS were disappointed. The cut in the maximum grant from £25,000 to £5,000 also caused much grumbling. It is hoped that Mr Luce will be able to give such frustrated companies a better deal next year. He has promised to contribute one for every three in the past - if they continue to help the arts next year.

The Black Horse has been harnessed in the cause of art. Lloyd Bank's distinctive logo now carries on the back the fortunes of the largest visual arts sponsorship in the UK - *The Age of Chaucer* exhibition which opens at the Royal Academy next Friday.

This will be the most important display of the art of the Middle Ages for fifty years and is

export porcelain today, and its most important piece is another punch bowl possibly made for Sir Charles Price, Lord Mayor of London in 1802. The quality of the painting in the illustrations - the classical facade of the Mansion House on one side and Parliament Street on the other - is considered the finest recorded of this period.

Since its success in selling the Duchess of Windsor's jewels for over £30m, in April Sotheby's has adopted the lady. It is selling a series of photographs of her next Friday. Five are by Man Ray, and the most expensive shows her wearing some of the famous jewellery. It is estimated to top £10,000.

There should be strong Canadian bidding for a group of paintings of Canada covering the period 1838 to 1854. They are sent for sale by the Earl of Elgin and descended to him from an earlier Earl who was Governor General of Canada. There are two watercolours of Quebec by his wife, dating to the late 1830s.

Saleroom/Antony Thorncroft

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EUROPE'S BUSINESS NEWSPAPER

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Monday November 2 1987

US hands on the baton

AFTER HOLDING the dollar above the floor for months, the dollar is reluctantly adjusting its burden to a more comfortable position. This is not what policy-makers wanted or are willing to admit to wanting even now, but clarity should not be expected of official statements at present.

The relevant fact is that the dollar has, indeed, started to fall, though extensive official intervention to slow the decline continues. The decision appears to have been not so much that a fall is desirable as that the costs of averting that fall exceed the foreseeable benefits.

The judgment is correct, but it leaves open the question of what else should be done. In particular, the change in the prospects for the world economy demands reconsideration of policy by the two main surplus countries, Japan and West Germany.

Leadership in the world economy can be exercised only by countries that have freedom of choice. With the US hamstringing economically, Japan and West Germany have the opportunity to provide a more stable and responsible economic leadership than that provided by the US for many years.

Painful experience

Furthermore, as great trading powers, neither country is likely to suffer from the characteristic American disease of temporary amnesia about the global economy. The danger is rather that unwillingness to think in broad enough terms and an insistence on one's own rectitude will make the world repeat the painful experience of the interwar period, when the US was increasingly unable and the US unwilling to provide global leadership.

There have been two principal changes in the prospects for the world economy: first, recession has become a considerably more immediate danger than inflation; second, the adjustment in the US external accounts is likely to happen more quickly than before.

Despite loose talk, it is far too early to talk of depression. That does seem increasingly likely, however, is that stock markets are not going to regain their previous levels. There have, therefore, been large losses of wealth. Preliminary

Poland gropes for reform

THE POLES hardly need lessons from Mr Mikhail Gorbachev on economic restructuring. The ink was dry on Polish blue-prints for perestroika long before he had begun to advocate the cause from the top of the Soviet political tree. But whereas General Jaruzelski could afford, when he first seized command, to genocidal in the direction of economic reform and then ignore it, he now has to be seen to be making an effort. Pressure from Moscow, from Western creditors, from the International Monetary Fund and the World Bank has seen to that.

That is the main point - possibly the only point - behind the latest Government reshuffle in Warsaw which has brought prominence to a number of reformers while leaving conservatives in many of the key positions. Mr Zdzislaw Sadowski, the deputy Prime Minister, newly appointed head of the Planning Commission and leader of the team that drew up the latest reform programme, is generally acknowledged to have done a good job, though the package hardly a radical breakthrough. It is more a warmed-up version of the neglected 1981 reform proposals. Whether it will impress the money lenders, Poland's \$55bn debt to the West is the heaviest in the Eastern bloc - will depend more on how courageously and imaginatively it is implemented than on the measures themselves.

Key indicator

The three-year programme is designed to bring the external current account into balance by 1991. It is intended to provide a starting point for negotiations with the IMF on standby credits to relieve some of the pressure generated by those borrowed billions. Measures include a 25 per cent cut in the 12,000 strong central government bureaucracy; the merging of several industrial ministries into one super-ministry; a relaxation of control over state-owned enterprises and over the rules governing the setting up of new enterprises (public and private); and some hefty, though as yet unspecified, price rises to offset inflation, equally vaguely formulated, in incomes.

Whether this adds up to a determined effort to extend to administration of the economy the military discipline already applied in areas of less resistance,

estimates suggest that US economic growth might be some 1½-2 per cent lower next year than previously forecast. For the US, the deflation can be offset by a sharp further depreciation on industries producing tradable goods. For the rest of the world, however, adjustment in the US external account will be added to the deflationary impact of the decline in asset prices. Suppose, for example, that the adjustment were to be \$100bn in the US external account over two years. This would be roughly equivalent to a decline of 1 per cent in demand for the output of the rest of the world.

Necessary action

What do the two surplus countries need to do? First, they need to recognise that overshooting of the dollar on the way down is probably unavoidable.

Second, the present situation demands a relaxed monetary policy, but there is a natural limit to how far short term money market rates can fall. There is, therefore, also an important role for fiscal policy. If the US external deficit is to be reduced the surpluses must be absorbed either as increased deficits elsewhere or as reduced surpluses. Such a disappearance of the surpluses could occur catastrophically, through the effects of a recession on savings. A far better policy would be either to absorb the excess savings at home, through larger fiscal deficits or, still better, redirect a considerable part of the surplus to developing countries.

Finally, Japan and Germany and the world's most protectionist countries on agriculture, yet they depend very heavily on the openness of other countries' markets for manufactured goods. Willingness to liberalise agriculture would probably do more than anything else to encourage the US from its present protectionist path.

It is possible for the world to survive the painful adjustments that are now virtually certain to occur in the US, but only if these two countries willingly accept their share of the burden. Moreover, the changes in policy are not a matter of doing things for others. What is required is no more than enlightened recognition of their own interest.

FOR OVER a year, Democratic opinion pollsters have been picking up tantalising signs that the wind of political change has begun to blow in their favour.

Tantalising because the anxieties being expressed about whether Mr Reagan was leading the nation in the right direction, whether they or their children could count on having a job, whether the White House really was likely to be better at tackling the budget deficit than the Democrat-controlled Congress, were usually couched in terms of worries about the future.

Today, says Mr Kirk O'Donnell, President of the Centre for National Policy, a Democratic think tank in Washington, it's a different game. The future is now.

It would be hard to overestimate the relief now spreading through Democratic Party ranks as Wall Street has crashed - or, as the case may be, as the Democrats as they face the fact that the markets in which they have put so much faith could help to dash their hopes of a third consecutive term in the White House. True, Friday brought Mr Reagan's party the distraction from economic matters it most prizes - a Washington summit, and the hope of a further meeting in Moscow next year. But this week it will be back to business as usual in persuading Congress to agree to harsh medicine for the budget deficit.

With every day that passes without clear signs of a White House strategy for rebuilding the financial markets' confidence in Washington's political leadership, the prospect of an election year recession looms closer.

On this point, history's lesson is clear and is read in the same way by Democrats and Republicans alike: a recession over the next year would tilt the balance of electoral advantage, probably decisively, in favour of the Democrats.

If you assume that the stock market crash presages a recession, it helps the Democrats, says the top political strategist of one of the Republican Presidential campaigns.

There was a kind of issues vacuum until last week, says Mr James Reichley, a political scientist at Washington's Brookings Institution. Now he says "public perceptions of the party's ability to manage the economy can be altered."

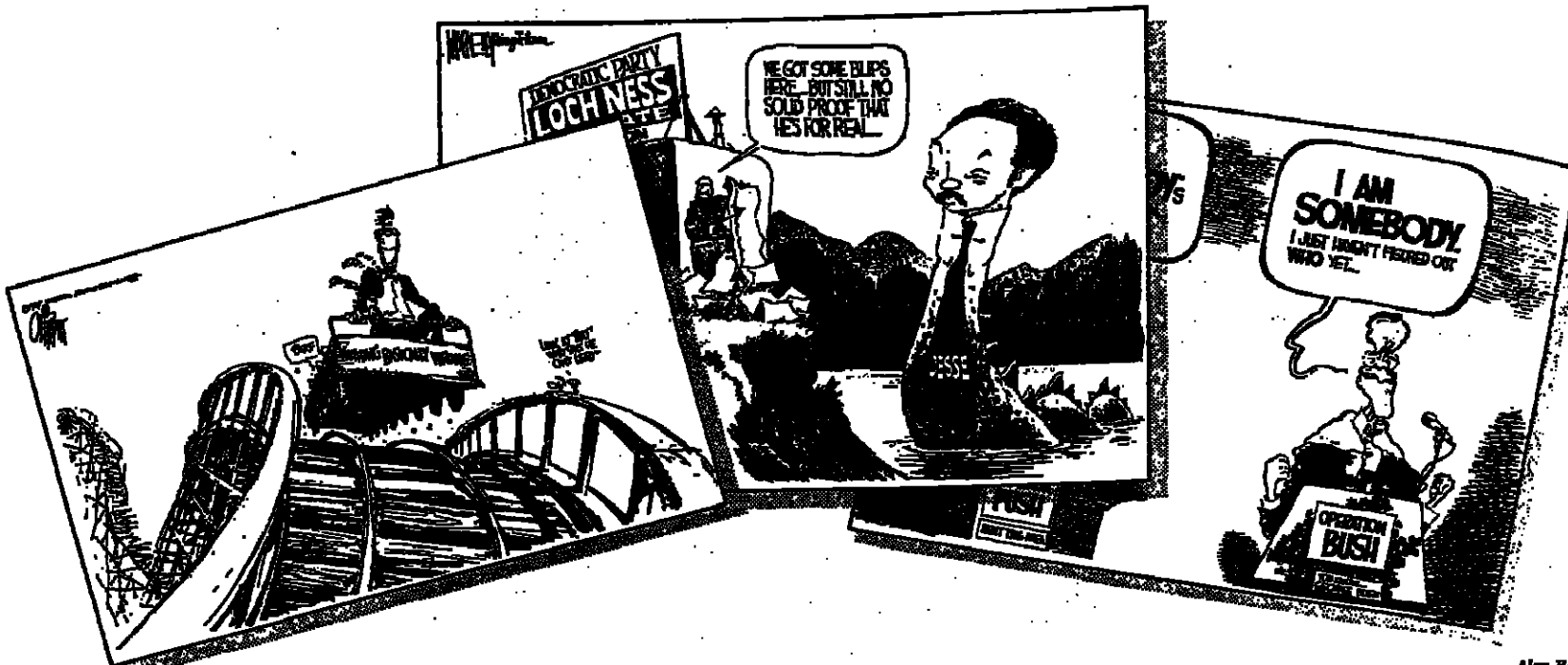
But how certain is it that the Democrats will be able to take advantage of the change? Which candidates are best placed to exploit the shift and what may be the longer term implications for both parties?

That there has already been a shift in favour of the Democrats is contested by Republican strategists. But it is hard to resist the thought that they are grasping at straws.

The particular straw in question is a CBS News/New York Times poll published last week and taken over a period which included October 19, "Black Monday" on Wall Street.

Both before and after the collapse, President Ronald Reagan's approval rating remained at 52 per cent; the number of respondents saying

A stock market crash, a December summit. What do they mean for American politics?



When a summit is not enough

fact that the peace issue might also escape Mr Reagan's grasp seemed a real possibility until the weekend; but Moscow's agreement to aid a December summit has saved the White House and the Republicans on that score.

However, foreign policy will not be enough to rescue the Republicans - the economy is turning sour.

An analysis in the latest issue of the National Journal, a Washington weekly, concludes that the conventional wisdom in Washington has generally been right: that apart from war, the economy is the key issue in election years.

In some cases such as 1980 (a year of mild recession) it did the incumbent party with a close race; in others such as 1984 and 1988 it gives an incumbent President a cakewalk; in still others, such as 1980, it does him in.

Adding to the report concludes, "the numbers show that landladies tend to be associated with strong election year income growth, and the incumbent party's defeat with weak growth."

On this yardstick, 1988 would have been a tough year for Republicans even without a stock market-induced recession. Income growth is expected to be squeezed along with consumption as well as the growth in gross national product expected to come from an improvement in the foreign trade balance.

Now that the threat of recession looms, it is no wonder that White House moderates such as Mr James Baker, the US Treasury Secretary, are heading every alley to try to restore confidence to the financial markets - partly through cutting a budget deal with Democrats on Capitol Hill even at the cost of repealing Mr Reagan's tax increase.

A convincing budget accord which calmed the markets

would give Mr Baker the manoeuvring room to fight recession through an export-stimulating, managed decline in the dollar.

With inflationary concerns already being dampened by the market's fears of recession, Mr Baker can also hope for a convincing package cannot yet be ruled out - Mr Baker can join Senator Robert Dole in calling for Japan and West Germany to live up to their international commitments and adopt more stimulative economic policies.

Were it not for Mr Baker's political skills, the chances of heading off a recession would be bleak. The nomination of the Republican Party even grimmer. His influence within the White House and on Capitol Hill is such that it would be unwise to bet against his being able to pull together a credible economic policy package - although the right wing in a divided White House is scarcely making his job any easier.

By insisting on the nomination of another conservative, Judge Douglas Ginsburg, to the Supreme Court vacancy, they are risking involving the White House in another divisive political battle.

With the economic outlook almost certainly the key to the fortunes of both parties, it is to be expected that their Presidential candidates are debating cautiously in response to the stock market crisis. They are avoiding any precipitate moves until the outlook clears.

At the same time, Republican candidates' debate in Houston last week, for example, it was striking that the candidates showed no enthusiasm for debating the economic crisis and even less

for making specific recommendations - although Senator Robert Dole and General Alexander Haig warned that it must be tackled urgently.

Senator Dole is generally seen as the Republican best placed to take advantage of the stock market crisis, as he has been distancing himself from the White House's budget policies for at least the past five years.

As a member of the administration, Vice President George Bush inevitably shares the blame for the crisis - and he cannot easily distance himself without apparent disloyalty to the President. On the other hand, Bush is without doubt the main beneficiary of progress on the arms control front.

The conservative wing of the Republican Party - and in particular Presidential candidate Representative Jack Kemp, who has claimed to be one of the architects of supply side "Reaganomics" - has also suffered, because the crash is connected in the public mind with the budget deficit.

On the Democratic side, too, Presidential candidates have been cautious in their comments on the collapse, and there are divided views about which Democrat stands to gain most.

Some argue that Rep Richard Gephardt could exploit the crash, if he moves to tone down his trade legislation rhetoric; he has been making economic policy the centrepiece of his campaign. Others maintain that precisely because he has allowed himself to be labelled a protectionist, Mr Gephardt could be vulnerable if parallels are drawn between his tough stance on trade and the protectionist policies which helped to precipitate the Great Depression in the 1930s.

Meanwhile Senator Albert Gore, who has been stressing

foreign affairs issues in his efforts to break out of the pack of Democratic contenders, will probably be forced to shift focus to economic issues, where he has no special expertise. If the economy proves to be heading into even a mild recession, some Democrats who decided not to enter the race could well reconsider the Democratic Party's Presidential nomination will go up in value as the economy sinks.

The late entry into the race, for example, of a man the Republicans fear - Governor Cuomo - or an economic policy expert such as Senator Bradley is something many influential Democrats would welcome.

A broader question is whether the influence of the liberal wing of the party will grow if a recession does come, as was the case during the 1982 recession.

As they calculate the odds and chart their strategies for next year, candidates in both parties can only be struck by the fluidity of the political environment.

If a recession does come, will the Democrats' liberal wing become more influential, as it did in 1982?

The Democrats have been given new heart by the Wall Street crash - but they are acutely aware that their party is not perceived by many voters to be fielding its strongest candidates. They must also take into account the threat that in the Rev Jesse Jackson, the former black civil rights leader, they have a figure who could play a powerful disruptive role.

The Republicans, for their part, must cling to the hope that they can avoid a pre-election recession which would make the economy the decisive issue, and that they can capitalise on arms control and other positive aspects of the Reagan legacy. If they can also avoid an outbreak of ideological warfare with an increasingly disaffected right-wing, then the election could well turn out to be a cliffhanger.

Tunisia balances the books

Tunisia, North Africa's smallest country, has been going through the pains of austerity for the last year in order to meet all the targets set out in the standby agreement it reached with the IMF last autumn.

Already things are looking up. The gross domestic product is growing at an annual rate of 6 per cent (after a decline of 0.3 per cent in 1986), thanks to a good crop, a record number of European visitors (1.5m), and a major progress where the export of clothes and fish are concerned.

In spite of the challenge mounted by Islamic fundamentalists in recent months, Tunisian leaders have moved faster than most of their African and Arab peers to address their country's economic imbalances.

Political uncertainty, the consequence of the frail health of President Habib Bourguiba, who is officially 84-years-old, has not stopped the Government from tackling some of the real economic issues.

Power games

President Bourguiba likes to play musical chairs with his top men.

Some ministers and newspaper editors have in recent weeks been appointed only to be switched back to their old jobs within a few days. Such uncertainty does little to help the smooth running of the affairs of state.

The idiosyncrasies of the leader, who has dominated his country's politics for over fifty years, are, of course, part of Tunisia's political life. But they no longer even amuse that half or more of the 7m Tunisians who were born after independence and have all but forgotten the struggle to free the country from the French.

Radical chic

Tunisia remains by Middle East standards a very open country.

Men and Matters

Senior officials are usually welcoming. If a little more cagey these days.

The Islamic radicals are there, but they are difficult to detect as they have been asked to trim their beards. Moslem 'sisters', known as 'khawassat', who wear white scarves which hide their hair, and a long, ample cloak of a sober colour - a far cry from the white 'saffari' veil traditionally sported by Tunisian women.

The sisters refuse to wear make-up. In daily life, they tend to react very aggressively towards the vast majority of Tunisian women who wear the headscarf.

European garb. They do not like their fellow men on the cheek, which is traditionally the norm in Tunisia. They will only kiss their 'sisters'.

Unlike most Tunisian town women, who will go to the beach and bathe in European costume, the 'khawassat' only go to the beach at night. Even then many of them refuse to bathe.

A welcome

Tunisia has featured in the news frequently in recent months because of the growing boldness of Moslem activists in challenging what is the most secular of Arab regimes. Yet, for all the army and police presence in major towns, notably Tunis, and the growing frequency of identity checks for anyone travelling by taxi (activists of ten reach their tent demonstration by taxi), Tunisia remains very tolerant and welcoming to foreigners.

Good wine is to be found in all hotels catering for tourists, and the many restaurants which offer a good blend of French, Italian, and Tunisian cuisine. Such vineyards as Red Magon, Muscadet de Kelibia, or Clair-ette de Bizerte, which many native Tunisians enjoy, give the lie to those who believe the Moslem activists will have an



"Fancy letting him sell you all that - I suppose you've got a pile of BP shares at home"

easy time converting the majority of their countrymen into a rigorous attitude towards Islam. Indeed, so considerable are Tunisian writers to the habits of drinkers that they always ask you, when pouring beer, whether you would like it with or without froth.

Monastir style

No expense is ever spared for the head of state's birthplace. Monastir, a town which lies just 100 miles south of Tunis, and where Bourguiba traditionally spends the summer months.

The town's former governor, Manouf Skirri, who is now a member of the cabinet, has been nicknamed Arcades, so keen has he been to adorn this small, graceless town with artefacts.

Sadly, they bear little relation

to Tunisia's traditional Moorish architecture.

Monastir now looks rather like a film set, an ironic development since the town's fortress served for many years as a location for foreign film and television companies seeking a romantic Mediterranean setting.

The courtyard has been dressed up, on various occasions, to look like a Roman forum, and the temple in Jerusalem.

The mausoleum in Monastir is not quite complete, because the people hold to a superstition that Bourguiba may die when it is finished.

A metro now links Monastir to nearby Sousse, and travels virtually empty in summer months at a cost to the exchequer of Dinars 12,000 a day.

The town also boasts a 17 kilometre motorway to Sousse, fully lit at night and usually deserted, a 'Palais des Congrès' and various university facilities, an airport, and a glided statue of the president as a schoolboy in school uniform carrying his satchel.

New statues of the president are, indeed, going up all the time. The Place d'Afrique in the heart of Tunis has been rebaptised Place du 3 Aout, 1956 - his official date of birth. Meanwhile, a 35-metre statue of him, rising in the Place de la Casbah, will dominate Tunis.

Jokers are suggesting that visitors will be able to climb up inside it and look out over the capital through the eyes of the man who has for so long dominated the politics of his country.

Town planning

The art of making a little go a long way is long established in Tunisia. When Queen Dido arrived from Tyre in 816 BC, the local Barber chiefdom offered her as much land as could be covered by the hide of an ox. The wily Phoenician promptly cut the hide into fine strips - hence the city of Carthage, where the presidential palace stands and from where the country is still ruled.

Observer

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James Buchan on
Wall Street

In Bangkok on black Tuesday

BLACK MONDAY in New York was a dark Tuesday morning in Bangkok and Mr Richard Goeltz, treasurer of Seagram, as sleeping as soundly as anybody can who runs the financial affairs of a \$6.5bn group of companies and a \$500m set of pension schemes.

Mr Goeltz, in Thailand with a Seagram team negotiating the future of an offshore gas field with the Bangkok government, was woken at 3.30am by a ringing telephone. The market value of his company was tumbling on the New York stock exchange and the company pension funds, which are heavily invested in equities, were contracting almost as fast.

Seagram's prime corporate asset, a 22.5 per cent stake in the Du Pont chemicals group, had lost \$1bn in value while Mr Goeltz slept. What was he going to do about it?

Mr Goeltz, 45, a precise, articulate man with the air of both don and dandy, spoke on the telephone without stopping for the next two hours.

That he was one of America's calmer corporate treasurers that day says something about the stability of the Canadian-US company's principal liquor business, its \$1.5bn in assets, and its reported earnings of \$42.5m, including a contribution from Du Pont, on sales of \$3.4bn in the year ended January 1987.

Unusually for a New York financier, Mr Goeltz admits being stunned by the "timing, severity and rapidity" of the October 19 crash. There was nothing to be done about the Canadian funds, which are managed by professionals in Canada, the US and the UK. But he had taken other steps when the outlook was bad that served well when the outlook turned gloomy.

"There was a myth - that we never believed - that demand for beverage alcohol is recession-proof," Mr Goeltz said last week back in Seagram's magnificent headquarters on New York's Park Avenue. "The years 1973-75 showed that was fallacious, but we're a typical consumer non-durable. I personally anticipate a recession next year, the company will not be fundamentally affected."

With its worldwide spread of businesses, from Chivas Regal Scotch whisky to a large shipping port, "We're better positioned to take advantage of opportunities and avoid serious problems," Mr Goeltz believes the same can be said for Du Pont.

Financially, Mr Goeltz has been batten down the hatches for some time. In papers prepared for Mr Edgar Bronfman, Seagram chairman, in September 1986, Mr Goeltz warned of the strains imposed on a fragile financial system by the haemorrhaging US external accounts and budget deficit.

He was already a bear of the US dollar, and "eventually got out of all of our foreign currency debt" in the spring of 1985. Mr Goeltz had a small release this time last year, when he borrowed \$1.5bn from a large international-rate discount to the US market and at a maturity - 90 years - which makes the debt all but indistinguishable from equity. He expects the dollar to weaken further - through DML 60 for example - and spent much of that Tuesday morning ensuring that all Seagram's foreign affiliates were toeing the party line and "had not touched in some local currency borrowings." The dollar has since fallen to a seven-year low against the D-mark and a record low against the yen.

Meanwhile, Seagram has been paying down its lengthening maturity of its local-currency debt since last winter, which he says will seem "a propitious time to borrow long-term." On balance, he fears that the injection of liquidity to rescue the stock-market may keep inflationary expectations alive even in a recession, so that interest rates may not fall as low again.

UK acts to limit currency losses

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT, IN LONDON

THE Bank of England has sought to limit the risk of losses on its intervention in currency markets this year by switching part of its foreign exchange reserves out of dollars and into D-marks and yen.

The Bank's intervention since the start of the year is thought to have totalled between \$18bn and \$20bn, most of which has been added to its foreign exchange reserves.

Official figures due tomorrow are expected to show another sharp rise in the reserves during October.

Most of the intervention has been in the form of dollar purchases.

In part, it reflects the commitment of leading central banks to support the dollar following February's Louvre accord among the Group of Seven industrialised nations, but the main aim has been to limit sterling's rise against the D-mark.

In particular, the Bank has successfully held the pound below DM2.00.

Because the market in direct sterling/D-mark transactions is relatively small, the Bank's intervention has mainly been in the form of purchases of dollars. Those purchases indirectly push down the pound's value against other major currencies, including the D-mark.

The Treasury, which owns the reserves, is aware, however, that such a large build-up in dollar holdings exposes the Bank to the possibility of substantial losses if the dollar continues to fall.

Much of the Bank's intervention earlier this year, for example, came when the dollar/sterling rate was around \$1.60. By the end of last week the US currency had fallen to \$1.70, exposing the Bank to sizeable potential losses.

To limit that risk the Bank has been discreetly swapping dollars for D-marks and yen. It has been careful to avoid such operations at times such as last

week when the dollar has been under intense pressure.

A move out of the US currency in these circumstances would undermine the Louvre accord.

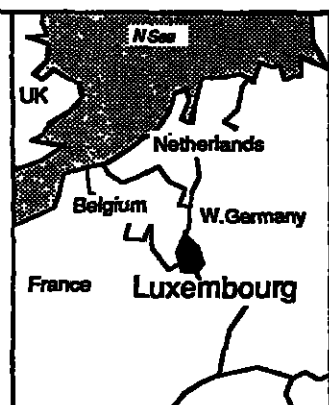
Frequently, however, the pound's strength against the D-mark has coincided with periods when the dollar has also been resilient, allowing the Bank to switch reserves into other currencies without threatening that agreement.

The Bank has consistently declined to comment on the composition of its foreign exchange holdings, but according to one Whitehall source the extent of the recent diversification has been "substantial".

Luxembourg prepares to set sail

BY TIM DICKSON IN LUXEMBOURG

Seemingly bizarre plans for the land-locked Grand Duchy to become a maritime nation are likely to create more than just a few ripples of amusement in the shipping industry. The scheme to establish a Luxembourg flag is now well advanced.



LAND-LOCKED Luxembourg, a country of lakes and mountains streams but no coastline, is preparing to become a maritime state.

Plans to establish a Shipping Registry in the Grand Duchy and hence a Luxembourg flag - are now so well advanced that enthusiasts believe a Luxembourg fleet could be sailing the high seas by the middle of next year.

This apparently bizarre scheme, which has been officially approved by the Luxembourg Government, is likely to create more than just a few ripples of amusement in the world's shipping industry.

For the Grand Duchy's ambition is nothing less than to cash in on the growing global pressure for "flagging out" - the term for shipowners who opt to register their vessels where bureaucratic regulations and tax are kept to a minimum - and to provide a respectable European alternative to flags of convenience such as Bermuda, Panama and Hong Kong.

Intense interest, moreover, is already being shown by the Belgians, whose financially battered shipowners have been kept afloat in recent years only through expensive public sector support.

The idea of a Luxembourg flag was first considered several years ago, but it was seriously revived only at the beginning of last year when a retired sea captain, Mr Georges Molitor, was asked by the authorities to draw up a report. He contacted Mr Philip Aspiden, general manager of the West of England Shipowners Mutual Insurance Association in the Grand Duchy, who in turn drew up the feasibility study on which the major political decisions have been based.

Mr Aspiden points out that any state, whether or not it has a coastline, has the right to permit ships carrying its flag to navigate on the high seas and that other inland countries, such as Czechoslovakia and Hungary, have run their own fleets for many years.

The main advantage for Luxembourg would be the development of another niche in its expanding financial services sector - an opportunity which the Grand Duchy's growing army of bankers, lawyers and accountants seems well placed to exploit.

A Shipping Registry might also attract other financial activities, such as trade finance and ship broking, while extra prestige would be involved if Luxembourg were able to achieve the status of an official, or even unofficial, European Community "flag".

Mr Aspiden has already been held with the Transport Committee of the European Commission in Brussels. Luxembourg is sensitive to suggestions that it will be providing an artificial haven for shipowners, thereby facilitating the evasion of their fiscal and social responsibilities. General criticisms of the Grand Duchy as a tax haven are always angrily rebutted.

The idea is to steer a middle course, explains Mr Aspiden. "The procedures would be based on the minimum labour requirements of the International Labour Organisation and the United Nations Convention regulating the conditions applicable to the registration of ships. Registration will not be 'tax-free like Liberia or Panama' - the idea is to make it tax efficient."

If a Luxembourg flag is made acceptable to the shipping unions, the question is whether it will interest shipowners who are already being seduced in Europe by other options.

The main interest in the Grand Duchy's ideas at the moment appears to be coming from Belgium, where outgoing Government of Mr Wilfried Martens has been greatly concerned at the financial plight of the country's merchant fleet, recently reduced from 2.2m gross registered tonnes to 2m, thanks to flagging out.

Mr Hermann de Croo, the Belgian Transport Minister, is known to consider a move to the Luxembourg flag as the ideal compromise: shipowners could legitimately reduce their crewing costs, improve their financial position and reduce the burden of state support but without the political odium of moving to an out-and-out flag of convenience.

Estimates suggest that the total annual operating savings on the Belgian fleet could be (roughly) 30,000 tonnes could be about \$12m or 25 per cent a year. Such a development would be even more respectable given the close economic and political ties which are established under the 1922 Economic Union between Belgium and Luxembourg.

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Iran's written reply submitted to the Secretary-General's office at the end of last week was not explicit, according to diplomats in the UN.

Earlier last week, Mr Vorontsov visited Iraq where he apparently found no change of position. Baghdad has insisted that the resolution, which calls for a return to pre-war borders and an exchange of prisoners-of-war, should be accepted in its entirety by Iran and a ceasefire should be unconditional.

There are three key articles most likely to be revised in the proposal: the ceiling on the 1988 public sector deficit may be brought down from 1,109,500bn (nearly \$60bn) to around 1,100,000bn; by new taxes and further spending cuts; the increase in value-added taxes, which has been criticised by the Governor of the central bank as contributing to a "mechanical rise in inflation", may be eliminated; and proposed cuts in the level of IRPEF, the Italian income tax, may be abandoned.

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ling through the motions. Diplomats were surprised by the scope of the changes, which have affirmed the value of the economic and political reform programme initiated in late 1978 and have added last week to include proposals for wide-ranging curbs on the party's power. Most surprising is that such a victory has been achieved in a year marked by brutal party infighting, a tough campaign against western influence, and the fall in January of Hu Yaobang, the Communist Party General-Secretary.

Hu is likely to be formally replaced as party chief today by Zhao Ziyang, who presided over the congress's closing ceremony, and who will retain the position of Premier until early next year. Hu Yaobang is likely to lose his place on the Politburo itself although he was not among those forced off the Central Committee.

For some of the retiring officials, the March veterans among them, the ceremony yesterday brought to an end party careers lasting more than 60 years, and careers studied with purges and political resurrections.

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SERVING SHIPS PORTS INDUSTRY

TRUCK SYSTEM

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday November 2 1987

KIERCHANGING THE FACE OF BUILDING
A MEMBER OF THE BEAZER GROUP

INTERNATIONAL BONDS

Problem of oversupply again thrown into sharp relief

THE TURMOIL in both the international government bond and equity markets over the last couple of weeks could fairly be described as shattering. But how much effect has it had on the Eurobond market?

The most obvious immediate consequence has been a reduction in liquidity in the Eurodollar sector. The question is whether this should be viewed as a short-term dysfunction, or a serious blow to a system already in disarray.

No one doubts that during the bull market conditions of the mid 1980s too many Eurobonds were issued, and too many of them were priced on terms that stood little chance of attracting investors. Inevitably, many of them have never seen active secondary market trading.

During the stockmarket crash - but not for the first time this year - the residual problem of this oversupply was thrown into sharp relief. In contrast to most of the centralised marketplaces, the Eurodollar

bond market at various points simply ceased to trade.

For Mr Hans Joerg Rudloff, deputy chairman of Credit Suisse First Boston, this underscored yet again how far the Eurobond market had become divorced from its investor base. "The appearance of liquidity in the Eurobond market was really based on the speculative activity of financial intermediaries," he said.

It is, of course, harder to keep Eurobonds liquid than government bonds simply because their issue sizes are so much smaller.

And the volatility in the US Treasury market left Eurodollar traders without recourse to their usual method of evaluating bonds, the yield spread relative to the US government market.

Mr Dante Montalbetti, head of trading at Merrill Lynch International, said: "The market's traditional reference point was torn away from it."

The volatility in US Treasury bonds also meant that the market's usual technique of hedging long po-

sitions by selling US Treasury bonds short became impracticable. This was a consequence of a drying-up of stocklending by US investors to US investment banks.

The result was that yield differentials in relation to US Treasury bonds widened dramatically. This was most marked amongst the less-quality credits, where differentials widened by as much as 50 basis points, but spreads even on better quality names also widened by between 10 and 20 basis points.

Another result was that dealing sizes were curtailed, and bid/offer spreads widened out. For example, dealers who would once have quoted, for the most liquid issues, prices in sizes of \$5m, on spreads as narrow as 10 basis points, now quoted them in \$1m on 30 basis point spreads.

In the less liquid issues, bid/offer spreads widened out to around one full percentage point, and many dealers took the opportunity to drop trading them altogether.

EUROMARKET TURNOVER (\$m)				
Primary Market	Securities	Govt	FRM	Other
US\$	2,008.3	670.7	432.8	6,315.2
FRF	1,708.9	242.8	755.0	5,143.3
DM	1,022.7	8.4	23.4	529.7
Other	950.2	144.8	271.1	508.2
Secondary Market	Securities	Govt	FRM	Other
US\$	26,983.0	2,603.4	22,394.9	8,718.0
FRF	25,557.7	1,744.4	14,826.6	6,291.9
DM	22,799.2	1,437.3	7,785.4	17,554.5
Other	17,790.5	1,280.7	5,986.5	10,143.3
Total	Securities	Govt	FRM	Other
US\$	36,571.3	23,917.2	70,289.3	25,531.5
FRF	34,216.6	20,513.5	25,531.5	17,554.5
DM	34,216.6	20,513.5	25,531.5	17,554.5
Other	34,216.6	20,513.5	25,531.5	17,554.5
Week to October 29, 1987				

Source: AIBD

It now remains to be seen whether the market will be able to get back to normal. As far as the largest and the best quality issues are concerned, dealers say they are likely to emerge relatively unscathed. Indeed, a marked narrowing in spread levels on sovereign and supranational issues had already occurred by the end of last week.

The long-term consequences for

bonds issued by lesser quality credits may, however, be more severe. At the end of last week, their prices were improving slightly as US investors moved in to buy them, attracted by the yield pick-up they were offering over alternatives in the US domestic bond market.

This was because, where yield spreads in the Yankee market had widened by around 25 basis points, those on comparable Eurobonds widened by around double this amount.

Nevertheless, most dealers were expecting last week that the trend towards a two-tier market, that has already become clear over the last year, would accelerate as a result of the crisis of the last two weeks.

This is giving rise to a clear split in the market between actively traded, high quality names, and more illiquid lesser quality issues, trading on much wider yield spreads.

The technical trading problems suffered by the Eurobond market over the last two weeks are just the

most immediate aspects of the possible disturbance caused by the recent turbulence in financial markets.

Dean Witter Reynolds last week joined the increasing number of players who have already pulled out of the overcrowded Eurobond market. Meanwhile, an untold number have been retrenching their operations.

Now that many securities houses are facing severe losses on their other securities operations, it seems inevitable that the viability of their involvement in the Eurobond market will come under even closer scrutiny.

Mr Rudloff is certainly expecting a severe contraction in the market, to around 10 or 15 "genuine" market makers. Currently, there are well over 100 houses which profess to make markets.

It is, of course, too early to evaluate the effects on the primary market at the moment. The turmoil in the secondary market has made pri-

cing new dollar issues almost impossible.

Meanwhile, associated swaps have been difficult to arrange since the swap market has been destabilised by increased concern about counterparty risk in the light of turmoil in financial markets.

Mr Rudloff, however, is expecting a considerable reduction in issuing volume. He suggested this could be down by as much as 50 per cent over the next year.

However, so pessimistic a view of the prospects for the new issue market is not universal. For instance, Mr Sheldon Prentice, managing director at Salomon Brothers International, says: "Over the last three or four years this market's been a pretty efficient way of raising money for an awful lot of people. I don't see that disappearing forever."

But most syndicate managers are expecting a trend to smaller syndicates.

Clare Pearson

Control of Chapelle Darblay to change

By Paul Betts in Paris

CONTROL of Chapelle Darblay, the troubled French newspaper manufacturer, is expected to change hands this week following the decision by Mr John Kila, the Dutch Canadian industrialist who took control of the company three years ago, to abandon his 42 per cent stake in the group.

Chapelle Darblay is now expected to be taken over by a partnership of the French Finallit pulp company and the Canadian Cascades paper-making concern.

Mr Kila had fought bitterly to stay at the helm of Chapelle Darblay, but in the end the opposition of the French Government, which owns 33 per cent of the company and has put up some FFf 2bn (\$345m) in state subsidies in the recent years, proved too much.

The company faced increasingly tough liquidity strains after the French Government had decided to freeze further subsidies. Mr Alain Madelin, the French Industry Minister, was keen to find a solution to salvage France's biggest manufacturer of newsprint which would involve no more state subsidies and the departure of Mr Kila.

Mr Kila finally threw in the towel after the Government had engineered a takeover plan for the paper group by the Finallit-Cascades partnership.

The Government now intends to shed its 33 per cent stake in the company while Paribas, the French financial group, is also expected to dispose of its large stake in the newspaper maker.

After receiving substantial subsidies from the previous Socialist Government, Chapelle Darblay had become a test case of the new right-wing Government's liberal free market industrial policies aimed at ending state subsidies to troubled enterprises.

Alexander Nicoll

EUROPAPER AND CREDITS

Flight to quality tightens rates on sovereign paper

THE FLIGHT to quality in financial markets since the global stock market crash has pushed rates on sovereign Eurocommercial paper to new lows and made for a busy issuing period in all types of good-quality short-term paper.

Eurocommercial paper dealers say the best sovereign issues, such as Sweden and French state names, have been obtaining rates as low as 30 to 35 basis points below London interbank bid rates. Sweden, by comparison, would normally issue at 15 to 18 below Libid. Denmark's paper has tightened to 20 below Libid from around 10 normally.

There has, however, been little effect on margins for corporate paper. Rates for top corporate issuers - rated A1 plus and P1 by Standard &

Poor's and Moody's Investors Service respectively - have stayed around Libid, though the absolute rates have obviously fallen in line with the markets.

One reason for increased demand for sovereign paper is probably that central banks, which are prominent buyers, have plenty of dollars to invest as a result of heavy intervention to support the dollar on the foreign exchange markets.

However, other buyers, too, have been seeking sovereign paper as well as top-rated corporate names. Corporates and investment managers, perhaps after liquidating share portfolios, have been seeking liquid, safe, short-term investments.

Issuers, however, have not been taking advantage of lower rates to jump in excessively large amounts.

They may be unmoved by the volatility of interest and exchange rates and consequently feel it better to do nothing for the time being.

One lesson which dealers draw from recent experience is a reinforcement of their message to corporate issuers that they should obtain credit ratings.

Dealers obtained another weapon in their armoury with the publication of the first official estimates of the size of short-term Europaper actually in issue. The figures underlined the market's rapid growth.

According to the Bank for International Settlements, which based its data on estimates from Euroclear, the volume of paper in issue doubled to \$42bn in the year to end-June. The total includes Eurocommercial paper, notes issued through

underwritten facilities, and medium-term notes.

The BIS noted that the \$21bn growth was equal to nearly 60 per cent of the expansion in the much larger US commercial paper market.

In syndicated credits - also expected to benefit from the stock market crash - the flow of new transactions remained fairly slow last week. There was, however, a rash of deals backing UK mortgages.

Mortgage Funding Corporation, a company established by (though not owned by) Kleinwort Benson to fund mortgages originated by others, mandated Samuel Montagu, Banque Nationale de Paris and Sumitomo Bank for a £150m five-year revolving credit.

It carries interest of 27.5 basis points above Libor, with fees payable if the facility is not fully drawn.

Central Capital Mortgage Corporation, a subsidiary of a Canadian financial services group, appointed SG Warburg to arrange a \$20m three-year revolving credit to back UK mortgages, with a margin of 45 basis points above Libor. City and Provincial Home Loans mandated Bank of America International for a \$25m five-year credit with a 40 basis point margin.

United Newspapers of the UK is to have a £200m fully underwritten multiple-option facility arranged by Samuel Montagu. The five-year credit has a maximum margin of 12.5 basis points over Libor, a utilisation fee of 5 basis points for over

half usage, and a facility fee of 1.5 basis points on "available" amounts and 5 basis points on "unavailable."

In France, the Ecu450m credit for Lafarge Coppee, for which Credit Commercial de France is arranger, has swiftly obtained commitments of nearly Ecu600m. They will be scaled down.

Trans-Tunisian Pipeline, a venture involving the Italian company SNAM, has mandated Bankers Trust International for a DM90m five-year loan with a margin of 12.5 basis points over Libor, with a currency option which produces sub-Libor funding for the borrower.

One deal which might have been expected to suffer from the stock market crash was the £485m bank funding being arranged as part of

the management buy-out - Britain's biggest ever - of MFI, the UK retailing group.

Chemical Bank is leading six other lead underwriters in a deal which has an average life of 5 1/2 years and is believed to have a margin, including guarantee commissions, of over 1 1/4 per cent.

In general syndication, banks have taken up some £300m, exceeding the sell-down targets of the lead managers with a few more still to come through with commitments.

Some banks are believed to have reduced their commitments substantially after the crash, but this appears to have prevented a large oversubscription rather than harming the deal.

Alexander Nicoll

New Issue

This announcement appears as a matter of record only.

26th October, 1987

BRIDGESTONE**BRIDGESTONE CORPORATION****U.S. \$100,000,000****3 1/2 per cent. Notes 1992**

with

Warrants

to subscribe for shares of common stock of Bridgestone Corporation

Issue Price 100 per cent.**Yamaichi International (Europe) Limited****Merrill Lynch Capital Markets****Algemene Bank Nederland N.V.****ANZ Merchant Bank Limited****Arab Banking Corporation (ABC)**
Capital Markets Group**Banque Paribas Capital Markets Limited****BNP Capital Markets Limited****James Capel & Co.****Citicorp Investment Bank Limited****Daiwa Europe Limited****DKB International Limited****Dresdner Bank Aktiengesellschaft****Fuji International Finance Limited****Goldman Sachs International Corp.****Kleinwort Benson Limited****Kyowa Finance International Limited****Morgan Grenfell & Co. Limited****Morgan Stanley International****The Nikko Securities Co., (Europe) Ltd.****Nomura International Limited****J. Henry Schroder Wagg & Co. Limited****Société Générale****Sumitomo Finance International****Swiss Bank Corporation International Limited****Swiss Volksbank****Union Bank of Switzerland (Securities) Limited****Westdeutsche Landesbank Girozentrale**

STEFANEL

STEFANEL S.p.A.

Offering of

**16,000,000 Ordinary Shares of Lire 1,000
par value each**

of which

**6,000,000 Shares
are being offered outside Italy
"International Tranche"**

Offer Price Lire 8,500 per Share

Swiss Bank Corporation International Limited**Banque Paribas Capital Markets Limited****Dresdner Bank Aktiengesellschaft****Girozentrale und Bank der österreichischen
Sparkassen Aktiengesellschaft****Nomura International Limited****J. Henry Schroder Wagg & Co. Limited****Shearson Lehman Brothers International****Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft****BHF-BANK****Creditanstalt-Bankverein****Credit Suisse First Boston Limited****Lazard Frères et Cie****Merck, Finck & Co.****Österreichische Länderbank Aktiengesellschaft****Schweizerischer Bankverein (Deutschland) AG****Swiss Bank Corporation International Securities Inc.****Union Bank of Switzerland (Securities) Limited**Co-ordinated by
Mediobanca S.p.A.

New Issue

This announcement appears as a matter of record only.

October, 1987

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New Issue

30th September, 1987

ECU 100,000,000

General Motors Acceptance Corporation

(Incorporated in the State of New York, United States of America)

7½ per cent. Notes due September 29, 1989

Issue Price 101 per cent.

Union Bank of Switzerland (Securities) Limited

Banque Bruxelles Lambert S.A.

Banque Paribas Capital Markets Limited

Crédit Lyonnais

Merrill Lynch Capital Markets

Nomura International Limited

Bank of America

Banque Générale du Luxembourg S.A.

Banque Indosuez

Caisse Centrale des Banques Populaires

Crédit Suisse First Boston Limited

Daiwa Europe Limited

EBC Amro Bank Limited

Generale Bank

Mitsubishi Finance International Limited

Morgan Stanley International

Sanwa International Limited

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New Issue

15th September, 1987

Can. \$100,000,000

General Motors Acceptance Corporation of Canada, Limited

(Incorporated under the laws of Canada)

10½ per cent. Notes due December 15, 1992

Guaranteed as to
payment of principal and interest by

General Motors Acceptance Corporation

(Incorporated in the State of New York, United States of America)

Issue Price 101½ per cent.

Union Bank of Switzerland (Securities) Limited

Chemical Bank International Group

Dominion Securities Inc.

McLeod Young Weir International Limited

Shearson Lehman Brothers International

Wood Gundy Inc.

Bank Brussel Lambert N.V.

Banque Générale du Luxembourg S.A.

Banque Internationale à Luxembourg S.A.

Chase Investment Bank

Crédit Commercial de France

Crédit Suisse First Boston Limited

Dresdner Bank Aktiengesellschaft

Generale Bank

Hambros Bank Limited

Morgan Stanley International

Swiss Bank Corporation International Limited

Toronto Dominion International Limited

This announcement appears as a matter of record only.

New Issue

29th October, 1987



Union Bank of Switzerland

(Incorporated in Switzerland)

75,000 Bearer Shares of Sfr. 500 par value each

with Warrants to acquire

75,000 Bearer Shares of Sfr. 500 par value each

Offer price Sfr. 5,250 per Bearer Share and Warrant

Union Bank of Switzerland (Securities) Limited

Banque Bruxelles Lambert S.A.

Banque Indosuez

Commerzbank Aktiengesellschaft

Crédit Commercial de France

Crédit Lyonnais

Crédit Suisse First Boston Limited

Daiwa Europe Limited

Deutsche Bank Capital Markets Limited

Dominion Securities Inc.

Dresdner Bank Aktiengesellschaft

Goldman Sachs International Corp.

Merrill Lynch Capital Markets

Morgan Guaranty Ltd

Morgan Stanley International

Nomura International Limited

Salomon Brothers International Limited

Shearson Lehman Brothers International

Swiss Bank Corporation International Limited

S. G. Warburg Securities

Wood Gundy Inc.

This announcement appears as a matter of record only. These Securities have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States or to United States persons as part of the distribution.

New Issue

30th July, 1987



Household Finance Corporation

US\$100,000,000

8½% Notes Due July 30, 1990

Issue Price 101¼%

Union Bank of Switzerland (Securities) Limited

Commerzbank Aktiengesellschaft

Goldman Sachs International Corp.

Shearson Lehman Brothers International

Algemene Bank Nederland N.V.

Banque Bruxelles Lambert S.A.

EBC Amro Bank Limited

Westdeutsche Landesbank Girozentrale

Chase Investment Bank

Compagnie de Banque et d'Investissements, CBI

Crédit Commercial de France

Deutsche Girozentrale—Deutsche Kommunalbank

Leu Securities Limited

Swiss Volksbank

US MONEY-MARKET RATES (%)

	Last	1 week	1 month	3 months	6 months
3-month Treasury bill	6.50	7.00	7.75	11.50	13.50
3-month Treasury note	6.50	7.00	7.75	11.50	13.50
3-month Treasury bond	6.50	7.00	7.75	11.50	13.50
3-month commercial paper	6.50	7.00	7.75	11.50	13.50
3-month bank deposit	6.50	7.00	7.75	11.50	13.50

US BOND PRICES AND YIELDS (%)

	Last	1 week	1 month	3 months	6 months
3-month Treasury bill	6.50	7.00	7.75	11.50	13.50
3-month Treasury note	6.50	7.00	7.75	11.50	13.50
3-month Treasury bond	6.50	7.00	7.75	11.50	13.50
3-month commercial paper	6.50	7.00	7.75	11.50	13.50
3-month bank deposit	6.50	7.00	7.75	11.50	13.50

NRI TOKYO BOND INDEX

	1987	1986	1985	1984	1983
3-month Treasury bill	6.50	7.00	7.75	11.50	13.50
3-month Treasury note	6.50	7.00	7.75	11.50	13.50
3-month Treasury bond	6.50	7.00	7.75	11.50	13.50
3-month commercial paper	6.50	7.00	7.75	11.50	13.50
3-month bank deposit	6.50	7.00	7.75	11.50	13.50

FT/AIBD INTERNATIONAL BOND SERVICE

ISD BOND	ISD	ISD	ISD	ISD	ISD
3-month Treasury bill	6.50	7.00	7.75	11.50	13.50
3-month Treasury note	6.50	7.00	7.75	11.50	13.50
3-month Treasury bond	6.50	7.00	7.75	11.50	13.50
3-month commercial paper	6.50	7.00	7.75	11.50	13.50
3-month bank deposit	6.50	7.00	7.75	11.50	13.50

US MONEY AND CREDIT

Vast change in fundamentals

IT IS NOW the turn of US credit markets to behave out of character. US bond prices are rising, even though the dollar is falling, reflecting the vast changes in perceptions and fundamentals in world financial markets over the past two weeks.

In the recent past, a drop in the dollar as big as last week's nine percent and six-year decline would have set off Wall Street bond market rout. Interest rates would have risen to help allay foreign investors' fears about buying securities denominated in sinking dollars. Instead, prices rose more than a point and there was widespread conviction that they would hold up well even through the Treasury's quarter refunding this week.

Bonds faced this crucial test last week when foreign exchange markets concluded that the US Administration wanted the dollar to slide to help the US through a thickening of economic problems. Theoretically, massive central bank intervention to try to brake the currency's slide indicated that the

Louvre Agreement to maintain existing parities was still in effect. Foreign exchange traders are not so sure and plan to keep up the selling pressure. They argue that the US has to let the dollar slide because it cannot afford to underpin it with higher interest rates while the US economy is coping with the equity market collapse.

But the US Treasury is taking a big gamble that foreign exchange, stock and bond markets will take the devaluation in their stride. The relative composure they demonstrated last week might yet crack, some analysts suggest.

Bonds have held up well to the currency pressure because they continue to be good investments under a number of different policy scenarios, said Mr Robert Bruce, chief economist of Nikko Securities in New York. Thus, he believes the US through a thickening of economic problems. Theoretically, massive central bank intervention to try to brake the currency's slide indicated that the

UK GILTS

Issue of tranches signals return to normal business

THE NEAT formula for setting a floor under the price of British Petroleum should leave the UK Government bond market very little to worry about in terms of funding.

Even if the Bank were to buy in all the shares taken up by the underwriters to the issue and the private investors who applied even as global equity markets crashed about their ears, it is by no means clear whether this would have any impact on funding.

To the extent that the buying in of shares means the issue department of the Bank of England spends more than it had otherwise envisaged, the BP lifeline could in theory be counted as negative funding. The maximum amount involved - again in theory - would only be about £1.5bn, by anybody's standards a small amount - about a half - when the Public Sector Borrowing Requirement is undershooting substantially.

The complexities of accounting within the Bank make it very difficult to ascertain any direct impact on funding. It seems that any influx of BP shares could mean a corresponding outflow of commercial bills or an outflow of gilts but it is not clear whether those gilts would then be held somewhere else in the Bank or be sold.

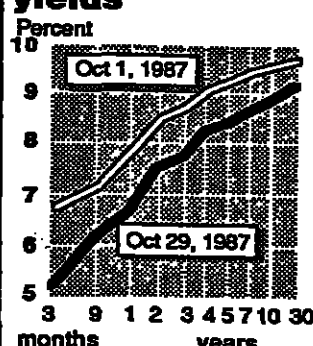
Given this accounting nightmare, it will probably come as a relief if the Bank ends up not purchasing a single share.

Looking at the Bank's promise to buy the shares as a put option, Mr Bill Allen, a director of Greenwell Montagu Gilt-Edged, calculates, on Thursday's closing price, that BP only has to reach about 84p, partly-paid, for investors to break even. This is the level at which it is not worth selling shares to the Bank anymore, taking both the price and the value of the option into account. Partly-paid BP shares closed at 85p on Friday.

There would be a neat precedent for the Bank not having to take up any of the shares in question in the form of the Burmah Oil rescue in the early 1970s. In this case, the Bank had to bail out Burmah (partly because of the declining value of its BP stake as the stock market collapsed). It bought the BP shares only to see them rise steadily from then on.

Mr John Sheppard, gilt economist at Warburg Securities, said: "If there were to be a base rate cut, this could just steepen the yield curve. Long gilts look most comfortable in a range between 9 1/2 per cent and 9 3/4 per cent."

US Treasury yields



Source: Technical Data

drag down the dollar further than desirable, cut back the flow of foreign money funding the current account deficit and the budget deficit and raise the prospect of inflation. Too little could impair economic activity, perhaps to the point of a recession.

In fact, Washington may be stuck already, said Mr Anthony Salomon, former president of the Federal Reserve Bank of New York and currently chairman of the US operations of SG Warburg. He told Congress last week that it may be too late for an easier monetary policy to avoid an accumulation of weaknesses which would lead to a recession.

So Wall Street's fixation with events in Washington, the most

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INTERNATIONAL CAPITAL MARKETS & COMPANIES

WAY CLEARED FOR LINK WITH PIEDMONT

USAir merger approved

BY JAMES BUCHAN IN NEW YORK

THE US FEDERAL Government has approved the creation of the country's fifth-largest domestic airline by overruling an administrative law judge who complained that the merger of USAir and Piedmont might cut competition.

The \$1.5bn merger will make an airline which will be a powerful force in much of the eastern US. The merger gives USAir, which does its prime business through Pittsburgh, easier access to such important airports as La Guardia in New York and National in Washington.

Friday's decision by the Depart-

ment of Transportation surprised the industry because it set no conditions for the merger - despite growing political opposition to the consolidation that is reshaping US commercial air traffic.

Congress and the Administration have been flooded with complaints from the public that the mergers have led to higher fares and worse service.

USAir, and Piedmont, whose chief airport is Charlotte, North Carolina, agreed to merge in March with USAir paying \$60 a share for the smaller carrier. But in September Mr Ronnie Yoder, an adminis-

trative law judge, ruled that the merger raised questions of competition and said that the department should reject it.

● Pan American World Airways, the sorely troubled airline which is attempting to attract an infusion of capital, is enjoying a strong upturn in its operations thanks to an improvement in load factor in the third quarter from 60 per cent to 71 per cent.

Pan Am said it expected earnings to rise 10-fold to at least \$63m in the third quarter on an increase in revenues from \$886m to \$1.05bn.

Pargesa sees good progress this year

BY WILLIAM DULLFORCE IN GENEVA

PARGESA, the Swiss holding company for the financial and industrial group led by Mr Albert Frère of Belgium and Mr Gérard Eskenazi of France, booked consolidated net earnings of Sfr125m (\$87m) in the first half of 1987, an advance of just under 21 per cent over the same period last year.

Net earnings per share were Sfr114.30 compared with Sfr109.70. Annual results cannot be extrapolated from the half-way figures because of the seasonal nature of the income from Pargesa's shareholdings, but the company expects that both net profit and earnings per

share will "progress favourably."

Last year Pargesa posted net income of Sfr148m and earnings per share of Sfr150.50.

Earnings per share have been protected since the beginning of this year by "appropriate currency hedges" and the stock market crisis should not materially affect budgeted profits, the company stated.

Both Pargesa and GBL are participating in Henry Ansbacher's \$80m capital increase, which, Pargesa said, should give the merchant bank the resources and liquidity it needed to have a more significant presence in the UK.

Telefonica in 27% nine month advance

By David White in Madrid

TELEFONICA NACIONAL de Espana, which has been forced to call off a major rights issue, following the sharp decline in its share price, has increased net profits by 27 per cent for the first nine months of 1987.

The earnings figure of Ptas46.19bn (\$402m) exceeded the company's full-year 1986 profits of Ptas45.25bn, and came after a 20 per cent rise in depreciation charges to Ptas118bn. Gross cash flow was 24 per cent higher at Ptas106bn, on turnover 15 per cent up at Ptas396bn. Turnover for the year is forecast at about Ptas500bn compared with Ptas450bn last year.

As a result of the share slide, Telefonica has postponed a one-for-ten rights issue totalling Ptas64.5bn, subscriptions for which were due to open on November 7. The new shares were to be issued at 160 per cent of par.

Telefonica said it would seek alternative financing through bond issues and that it intended to press ahead with an ambitious Ptas1,070bn investment plan for the four years to the end of 1991.

Canadian textile group in \$130m takeover

BY ROBERT GIBBENS IN MONTREAL

CANADA'S largest textile company, Dominion Textile, whose joint US\$2.8bn bid for Burlington Industries failed last summer, is buying the Wayne-Tex division of Waynesboro Textiles for US\$30m.

Wayne-Tex is a leading maker of polypropylene woven fabrics, used for cotton backing and packaging farm products. It has also entered the lightweight non-woven market for medical, consumer and industrial uses.

The company is based in Waynesboro, Virginia. Domtext said the acquisition was part of its strategy to expand its industrial products base in the US.

● Montreal Trust, Canada's fourth-largest trust company, almost doubled earnings in the first nine months of 1987. Revenues were C\$66m (US\$504.5m), up from \$420m a year earlier, and net profit was C\$40.2m or C\$1.05 a share against C\$19.6m or 70 cents a share.

Third-quarter earnings equalled 35 cents against 25 cents. Average shares outstanding in the nine months totalled 33m against 26m.

Noranda strongly ahead

BY OUR MONTREAL CORRESPONDENT

NORANDA, the big Canadian resources and industrial group, is feeling the benefits of higher primary product prices, especially for pulp and paper. As a result, profits for the first nine months of 1987 have risen to C\$221m or C\$1.35 a share on revenues of C\$5.4bn.

This strong performance compares with C\$212.5m or 16 cents a share a year earlier, including a C\$24.5m special gain, on sales of C\$4.7bn.

Third-quarter profits of C\$69.5m or 55 cents a share compared with C\$4.7m a year earlier when nothing was available

Total assets of Montreal Trust part of the financial services group of Montreal financier Mr Paul Desmarais's Power Corporation of Canada, reached \$7.5bn, up from \$6.3bn a year earlier.

Each of the company's divisions, from fiduciary services to real estate and money management, produced strong gains in performance.

● The boom in construction in Ontario and many parts of the northeastern US enabled St Lawrence Cement - the Canadi-

an arm of Swiss-based Holderbank Group - to post peak earnings in the first nine months. Net profit was C\$50.1m or C\$1.25 a share, up from C\$30.2m, or 75 cents a year earlier on sales of C\$500m against C\$427m.

Cement consumption was up 24 per cent in Ontario and Quebec, and 8 per cent in the east-ern US, the company said. Order backlog remains strong. While housing starts are declining, industrial and public sector construction markets should hold up well into 1988.

Renouf drops Impala bid

BY OUR FINANCIAL STAFF

RENOUF Corporation of New Zealand has cancelled its HK\$18 a share offer for Impala Pacific Corporation of Hong Kong. In a related development, Impala announced that, despite Renouf's decision, it would sell a 41.5 per cent stake in Goode Durrant of the UK to Ariadne Australia.

Renouf's announcement triggered an angry reaction from Hong Kong's committee on takeovers and mergers. Mr Ray Astin, securities commissioner, said it was a violation of the colony's takeover code to announce publicly the withdrawal

of an offer without first presenting an explanation of the decision to the takeover committee.

Mr Astin said Renouf had been notified of this prior to the withdrawal announcement, but had decided to proceed with the announcement anyway. He said Renouf's legal and financial advisers had disassociated themselves from their client's action and had resigned.

Impala Pacific said that it had agreed to sell its interest in Goode Durrant for \$49.5m. The sale is being made under an earlier agreement between Impala and Ariadne.

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Ay. life years	Coupon %	Price	Book runner	Offer yield %
US DOLLARS							
Canvass Int'l	30	1992	5	(b)	100.1	Mitral Trust Int.	-
Guaranteed Inv. Fd	140	2037	50	(i)	100	Merrill Lynch	-
NEW ZEALAND DOLLARS							
BFC Overseas Inv. Fd	225	1992	5	(c)	100.10	Morgan Guaranty	-
Bank of New Zealand	210	1990	3	(g)	100.20	Warburg/Bk of NZ	-
DEUTSCHE MARKS							
News Int'l	100	1992	5	6%	99%	Deutsche Bank	6.746
World Bank	250	1993	6	6%	100%	SG Bank	6.199
SWISS FRANCES							
Continental Health	20	1995	-	(7)	(100)	Bge Gutzwiller, K.S.	-
Sandhurst Mining	20	1994	-	6%	100	Bge Gutzwiller, K.S.	6.000
Hayes Resources	40	1992	-	5%	100	Barings Indosuez	5.191
Hokis Corp.	100	1993	-	(5)	(100)	Hartmann-Bank	-
Prov. of St. Gallen	100	1997	-	5%	100%	Wirtschafts- und P.Bk.	5.151
Sell Canada	100	1993	-	5%	100	UBS	5.125
Austria	150	1992	-	4%	100	Credit Suisse	4.750
GUILDER							
World Bank	300	1997	10	7	100	ABN	7.000
LUXEMBOURG FRANCES							
Sennar Alibert	700	1992	5	7%	100	Bge Int'l. Lux.	7.500
FINNISH MARKS							
World Bank	300	1992	5	9%	101	Pestipankki	9.564
STERLING							
Real House Loans Fd	100	2014	7	(c)	100	Morgan Guaranty	-
McDonald	50	1992	5	9%	100.1	ICZW	9.361
YEN							
Italy	150bn	1992	4%	5%	101%	Nomura Int.	5.439
Italy	150bn	1992	5	(d)	100.10	Nomura Int.	-
Chugoku Elec. Power	200m	1992	5	(h)	100	Morgan Guaranty	-
ECU							
ENEL	200	1997	10	8%	101%	Bge. Paribas	8.150
ENEL	200	1992	5	8	99	Bge. Paribas	8.252

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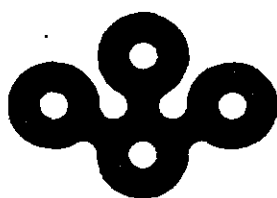
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Decentralisation

Forced to perform
on a wider stage

Peter Montagnon explains the strategy of the UK specialist chemicals group, which operates in highly diffuse markets

SUPERFICIALLY, Brent Chemicals International of Iver, Buckinghamshire, is typical of the medium-sized British industrial company that has outgrown its home market and is looking to expand internationally.

In fact, it is in many ways an exception. For the important thing about Brent is that its name is essentially a misnomer. Brent is not really just a chemicals company, but one whose activity reaches deep into the heart of the services sector.

Its business involves selling the application of chemical technology and know-how in a range of sectors from aircraft maintenance to the packaging of consumer goods.

Not, for Brent, the aching questions of whether to expand in Europe or the US, and whether its home market is really Britain or the broader, unified European market promised by Brussels for 1992 - and, in consequence, where it should locate production facilities in a multinational, multi-cultural marketplace stretching from Orkney to Faro.

In practice much of the debate about the internal market that has raged in the European Commission for the past two years has passed it by - a disappointingly negative conclusion, possibly, but an important one for all that.

Brent, with group sales of \$20m last year, is a good example of the new kind of business on which it is fashionable to think that future European prosperity depends.

It is a smallish company, operating in highly profitable niches with a high service content to its business. The development of a real 'home market' within Europe ought in theory to help it build economies of scale, and thereby international competitiveness.

If that is not the case, then perhaps the debate in Brussels is lacking in dimension. Or maybe it is simply the case that the business of specialised service industries is a global one which transcends the kind of regional trading bloc which the EC is now trying to build.

Certainly that is an argument that would appeal to Steven

Target
Europe

Brent Chemicals

Cuthbert, Brent's chief executive. "It's amazing to me that a company of our size has to operate in the global marketplace," he says. That means paying attention to Europe, obviously, but it also means building up balance in other parts of the world as well.

Last year around half Brent's turnover was derived from the UK, around a third from Continental Europe and about 16 per cent from North America. For the medium term Brent is aiming to generate 30 per cent of its sales from each of the UK, Europe and North America, leaving 10 per cent to come from the rest of the world.

The implication is that sales in both the US and Europe will have to grow faster than those in the UK.

Organic
growth

Cuthbert believes that growth in the US will tend to be organic. Particularly important here are Brent's involvement in printed circuit board manufacture - last year it bought J&S Laboratories, which markets a range of chemicals for this process - and its aerospace business. This goes under the name Ardrex and is concerned with interior and exterior cleaning of aircraft as well as non-destructive testing for metal fatigue.

In Europe, by contrast, where Brent is now trying to develop its packaging products - mainly dyes, inks, coatings and flexible printing plates - the effort will have to be much more concerted.

It started, in 1986, with Brent buying Joachim Dyes Lackfabrik of Hanover, which markets water-based high-gloss lacquer

coatings for packaging. This was followed by the purchase of the packaging inks division of Blacomm SA, with operations in Paris and Grenoble which is now known as Blacomm Brent.

The amounts of money spent on these purchases are not particularly large - Joachim Dyes cost only £2.6m and Blacomm the equivalent of just £2.3m - but, according to Cuthbert, they represent 'really the beginning' of a carefully considered strategy of acquisition.

At the heart of Brent's commercial philosophy are two related notions. The first is that the nature of its business requires it to control the technology which it sells. The second, which also applies to another major business area, metal-finishing products for the automotive industry, is that the product it is marketing is essentially the know-how and application of this technology.

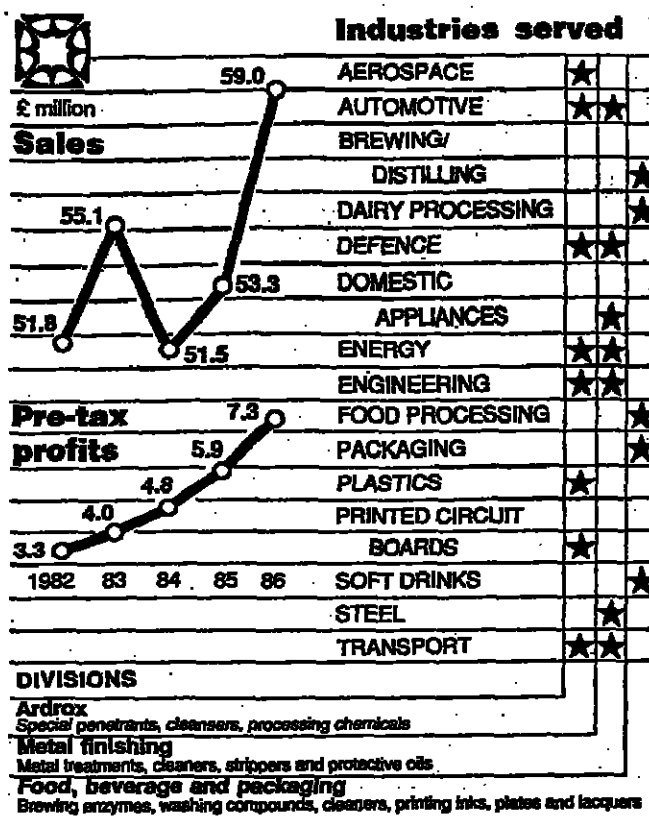
It follows from this that the company must follow the technology. Cuthbert believes that "with respect to Rolls Royce, SNECMA of France and British Aerospace" the US still has the leading edge in aircraft technology as well as printed circuit boards. Brent must therefore have a strong presence in the US. But Europe, and particularly the UK and Germany, has the leading edge in packaging. Hence the need for this side of the business to develop in Europe.

It also follows that a key ingredient in the business is the availability of high-calibre technical sales and service teams on the ground.

That means that Brent has a natural inclination to expand through acquisition. By buying new companies it is not only acquiring technology, but also what Cuthbert calls 'a team in place'.

To build that team from scratch as Brent is now having to do in parts of Europe for its printed circuit board business for want of a suitable acquisition, is a painful, laborious and risky thing to do.

Back in the early 1980s, Brent suffered a disastrous ally into the US when it bought a business involved in dry cleaning



chemicals. "We bought a business for what we thought we could make it into rather than for what it was," says Cuthbert. Brent now claims to have learned its lesson from this experience. Its future acquisitions should be a lot more enduring.

Besides, a lot of what Brent does is people-related. To sell services in any one country you need local experience and native speakers of that country's language; almost all of Brent's top managers in Europe are local executives. Buying a business means buying a team. "We have to make sure that team is not going to leave," says Cuthbert.

Decentralisation is thus a cornerstone of this approach. It is the subsidiaries in the field which both research and manufacture, not the central organisation.

Manufacturing accounts for only 5 per cent of its total costs and the raw materials it needs are readily available everywhere so plant location does not enter much into its strategic thinking. But there is a considerable amount of cross-fertilisation, controlled from the centre which also keeps a tight rein on the financial side.

All this means that many of the mainstream issues of the international European market turn out to be tangential at best as far as Brent is concerned.

Theoretically, it should be worried by the need to comply with different labour legisla-

tion, accounting standards, health and safety regulations and environmental controls in various European countries. Theoretically, it ought to be worried about the linguistic abilities of its top management.

But, largely because its line management is local, these are hardly serious worries. In any case European regulations are not necessarily the toughest in the world. Cuthbert notes that it required 80 separate permits to establish a simple blending plant in California because of local environmental laws.

A far greater problem lies in finding suitable companies to acquire, particularly in Germany where the aircraft maintenance industry is highly fragmented. "The difficulty in Europe is approaching people and getting doors opened. We do that through a small number of banks with which we have working relations," Cuthbert says.

For this company at least the unified European market is more a state of mind than a question of bureaucratic diktat. The point for Brent is that its future depends on its willingness to think international and to force open the doors. As Denis Wilby, chairman of the Ardrex division, puts it: "In the end you're trying to change people and their attitudes."

Previous articles in this series were published on October 14, 21 and 28.

The deep ambiguity about
what chairmen should do

Terry Dodsworth assesses a report on boardroom power

THERE IS hardly any institution in the Western industrialised world which is at once so powerful and so unfathomable as the board of a joint stock company.

It is here, at the highest level of the corporation, that representatives of shareholders ensure that the company is run in the best interests of investors. Yet the board, as recent events have shown in the UK, can sometimes be woefully ignorant of what is done in its name.

The questions raised by the periodic boardroom scandals relate in the main to potential conflicts of interest. Can directors who are also executives be trusted to defend shareholders? Are outside directors sufficiently independent or are they generally cronies of the chairman?

Do boards become self-perpetuating oligarchies, the chairman effectively choosing the directors and the directors the next chairman, in one endless round of musical chairs? How can the board genuinely monitor a really strong chairman? And are there, indeed, enough checks in the British system on the office of the chairman?

A new study of the chairman's position conducted by the UK arm of Heidrick & Struggles, the executive search consultancy, shows a remarkable lack of consensus on the subject.

Indeed, its first two findings underscore the strangely undefined structure in which chairmen operate in Britain. The role, responsibilities and duties of chairmen, it says, have not been set out clearly, and there are as many ways of being a chairman as there are chairmen themselves.

It is difficult to believe that the list of 11 different points that follow these observations will give much satisfaction to anyone concerned about boardroom efficiency.

The selection procedure for chairmen, the report suggests, combines the office of chairman and chief executive, and that you must have the two roles together if the leader of the company is to be the source of inspiration and vitality. One of his peers disagrees totally. "Chairman and chief executive roles should not be combined. The chairman needs to be detached; a chief executive can be running the business into the ground."

The justification for a system of directing companies which allows such a wide variety of approaches is that it creates the space for an individual with flair to flourish. It does not squeeze chairmen into an un-

differentiated mould. It allows them to choose an appropriate approach for operating in their particular company. But it also raises a number of critical issues. As Heidrick & Struggles points out, chairmen exert enormous influence and power and are a significant element in the successes and failures of British industry. Indeed, the report argues that while over-radical change might be dangerous, there is ample scope for improvement - mainly through codification of a chairman's duties.

"Chairmanship in Britain needs to be brought up to the standard of the most successful companies which have a well structured boardroom practice, rather than left as a haphazard business, with no rules and consistency," it says.

The report advocates action in four areas. First, it says there is a clear need for a more formal definition of the chairman's role and his relations with other directors and executives. Second, it advocates tightened procedures for selecting chairmen, using some of the disciplines that would be applied to other officers, such as, say, a finance director.

Third, it suggests that there is a case for better statutory definition of the duties of boards and of the specific obligations of non-executive directors. It seems to be pointing here in the direction of American practice, where non-executive directors play a leading role on committees which monitor the company's remuneration and audit policies.

Fourth, non-executive directors ought to be appointed in a way which would prevent chairmen from exercising undue influence. Other officers of the company should be involved in their appointment, and there ought to be an automatic process under which they retire after a spell of duty. This, it says, might do much to overcome the 'club' tendency.

Finally, on the issue of propriety, it reports that chairmen in general are against statutory codes, arguing that boards themselves should put their own house in order.

But, it asks, pertinently, "how is this to be achieved?" Perusing the report, it is not hard to reach the conclusion that, if left to themselves, British boards may do very little to tackle the issue with any sense of urgency.

Challenge

There appear to be few ways in which directors - executive and non-executive - can challenge a strong chairman, at an early stage, on fundamental issues, it says.

Most of all, it is hard for the



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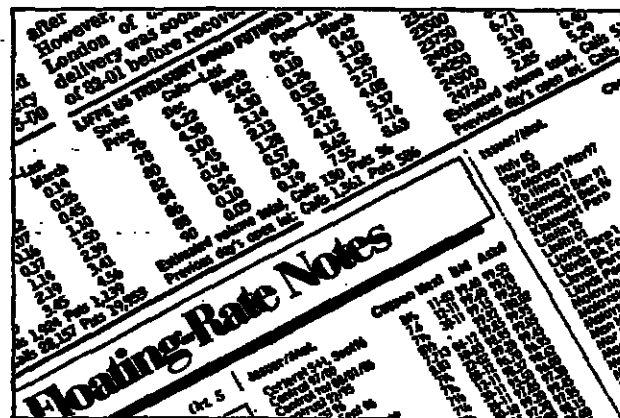
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CONTENTS

Economy
Foreign Investment and Banking
Phosphates Industry 2
Agriculture and Fish Industry
Manufacturing Industry 3

Tourism: many attractions away
from the over-developed coast
Businessman's Guide: where to
stay and eat
Oil and Gas Industry 4

FINANCIAL TIMES
SURVEY

The next few years are
crucial if Tunisia is to
restore the economy
and put right the
damage caused by

wasteful spending. Ministers need to
steer through necessary, if painful,
policies so that the business
community can regain confidence.
Francis Ghiles reports

Fresh hands
to the tiller

SINCE IT became independent from France 30 years ago, Tunisia has been among the Arab world's most stable countries and one of the few where the army has not played a major role in asserting stability. It has helped contain Libya's expansion and been a staunch ally of France and the United States. North Africa's smallest country was also regarded until recently by major lending institutions and western governments as a model of Third World economic development. Sadly, recent developments have raised some question marks over the future of what had been generally regarded as an island of tranquillity in the turbulent Arab world.

Last August the increasingly violent confrontation between the authorities and Islamic militants reached a new pitch of intensity when four bombs exploded in hotels in Monastir, the President's birthplace and his summer home and in Sousse, a nearby town from where many of Tunisia's leaders hail. The mass trial which followed the crackdown on militants ended with two Tunisians being sentenced to death to hang and the leader of the largest and oldest fundamentalist political move-

ment, the Islamic Tendency, Mr. Rashid Al Ghannouchi, being sentenced to hard labour for life. Islamic Tendency leaders disclaim responsibility for this summer's events, which the shadowy radical group, Islamic Jihad, says is all its own doing. Faced with the very fistpious nature of other extremist factions, the task of the police in trying to establish responsibility has been a difficult one.

For Mr. Habib Bourguiba, the 87-year-old autocratic Head of State who has held absolute power since independence and as far back as 1934 founded the Neo-Destour Party - which to this day rules alone in Tunisia - to fight French colonial rule, the Islamist thrown down by the Islamic Militants is deeply insulting.

Twenty-seven years ago, during the month of Ramadan the Head of State drank fruit juice in public, thus openly defying one of the commandments of prophet Mohammed which enjoins all true Moslems to fast, from dawn to dusk one month every year.

Mr. Bourguiba backed his bold gesture with the argument that in order to develop the economy of Tunisia, a modern "jihad" was necessary. Jihad for him does not simply imply the fight to ex-

clude Islam and hence Holy War against the Infidels it also means, more importantly, each individual's fight against his own worst instincts. In this instance laziness and lack of education.

But the President, whose dominance of Tunisian politics and charisma had been then unchallenged, failed to carry the day when he challenged conventional Islamic tenets. Since 1957 he has done more, arguably, to secularise Tunisian society and emancipate women than any other modern Arab leader.

It cannot be assumed any longer that the Tunisian armed forces will forever remain outside politics. For most of his political life Mr. Bourguiba has con-

ditioned against allowing them near the centre of power. Last October, however, he appointed General Zine El Abidine Ben Ali - his name signifies "the shining beauty of those who adore God" - to the post of Prime Minister.

His increasing signs of an authoritarian approach have been visible since the bread riots of January 1984. But the dismissal last month from his post of Director of the Ruling Socialist Destour Party (PSD), of Mr. Mahjoub Ben Ali and the appointment in his place of Dr. Karoui has given comfort to liberals who do not believe that force always provides the best answer.

Rekindling a dialogue with the moderate opposition such as the Social Democrat Party and the

League of Human Rights, is essential. The new head of the party appears to agree with the prime minister that brutal repression would be very short-sighted.

Mr. Zine El Abidine Ben Ali who is credited with the decisiveness and sense of authority which has been tested on the two occasions when he was called upon to restore internal security (after the riots of January 1978 and the bread riots of 1984) and more recently during last summer's crackdown will have to grasp the difficult nettle of economic reform.

A painful but necessary programme of austerity was launched 15 months ago. It in-

volves job losses, price rises and a general decline in living standards. State companies which for three decades acted as welfare handouts while the private sector grew rich quickly, on a diet of import substitution and without shouldering much of the country's social costs, are having to meet the consequences of the decline in the price of oil.

The Government is now counting the cost and has to pay for the large wage increases granted in the early 1980s which were not matched by productivity gains, the many prestigious and capital intensive projects and the benign neglect which, until recently, prevailed in the management of much of the farming sector.

The four year tenure of Mr. Ismail Khelil, recently appointed Governor of the central bank, at the Ministry of Planning, has ensured much needed stability at a time when two prime ministers, Mr. Mohammed M'Zali and Mr. Rashid Sfar, have been dismissed over a 15-month period. In the meantime the head of state has divorced his second and powerful wife, Madame Wassila Ben Amar, while a major campaign against corruption among state managers and private entrepreneurs has claimed many victims.

Mr. Khelil had been convinced of the need for a radical rethink well before the then prime minister, Mr. M'Zali who was always prone to demagoguery where economic affairs were concerned. With the help of the Central Bank and the World Bank, the minister of planning set about the task of preparing studies of certain sectors which he felt were ripe for reform. When in June 1986 Tunisia ran out of foreign exchange he was ready and able to negotiate in record time loans from the International Monetary Fund (IMF) and the World Bank.

The austerity plan was strongly supported by Tunisia's western friends. Plentiful rain and a devalued Dinar have enabled Tunisia to meet all the targets agreed a year ago with the IMF.

The next few years however will be crucial, and the new prime minister will need all the support he can muster from the stronger team of ministers in the economic field to push through and implement policies which will inevitably be painful. The tax amnesty recently granted to businessmen should help rebuild confidence. Such confidence however will not be strengthened if members of an ever-changing Government spend their time "placing themselves for a leadership succession" which they have been anxiously awaiting these past 15 years.

The need for more dialogue, for younger faces in the Cabinet, in other words for an end to the absolute monopoly of power of the old PSD guard has never been more keenly felt. There is growing criticism amongst ordinary Tunisians about calls for belt tightening from the PSD daily L'Action.

Unemployment is growing and as people watch the daily repeats of President Bourguiba's speeches of yesterday on television, some may be tempted to interrupt the routine as they so rudely did in January 1984.

The public knows that President Bourguiba's favoured projects, such as the extension to

Mahdia of the costly Monastir to Sousse metro, which carries virtually no passengers, will continue regardless. In Tunis they no longer bother to turn up in any numbers when the Head of State lays yet another first stone.

There seems to be less tolerance about the idiosyncrasies of an ageing leader, despite the respect many Tunisians have for what he has contributed to his country in the past. Until the bread riots most Tunisians especially those who held jobs in the cities appeared to believe the idyllic portrait of their country which is still to be found in the tourist brochures.

The half of the country which lives outside the towns tolled away aware that its condition was not the major pre-occupation of the PSD.

The middle class which traditionally constituted the backbone of the ruling party, were rudely awakened in 1984 and this summer's disturbances have further alarmed them. The Radical Islamic Groups do not present today a real threat to the regime. They have little influence, let alone real power in education, the police, and the civil service. They are symbolic of widespread political frustration.

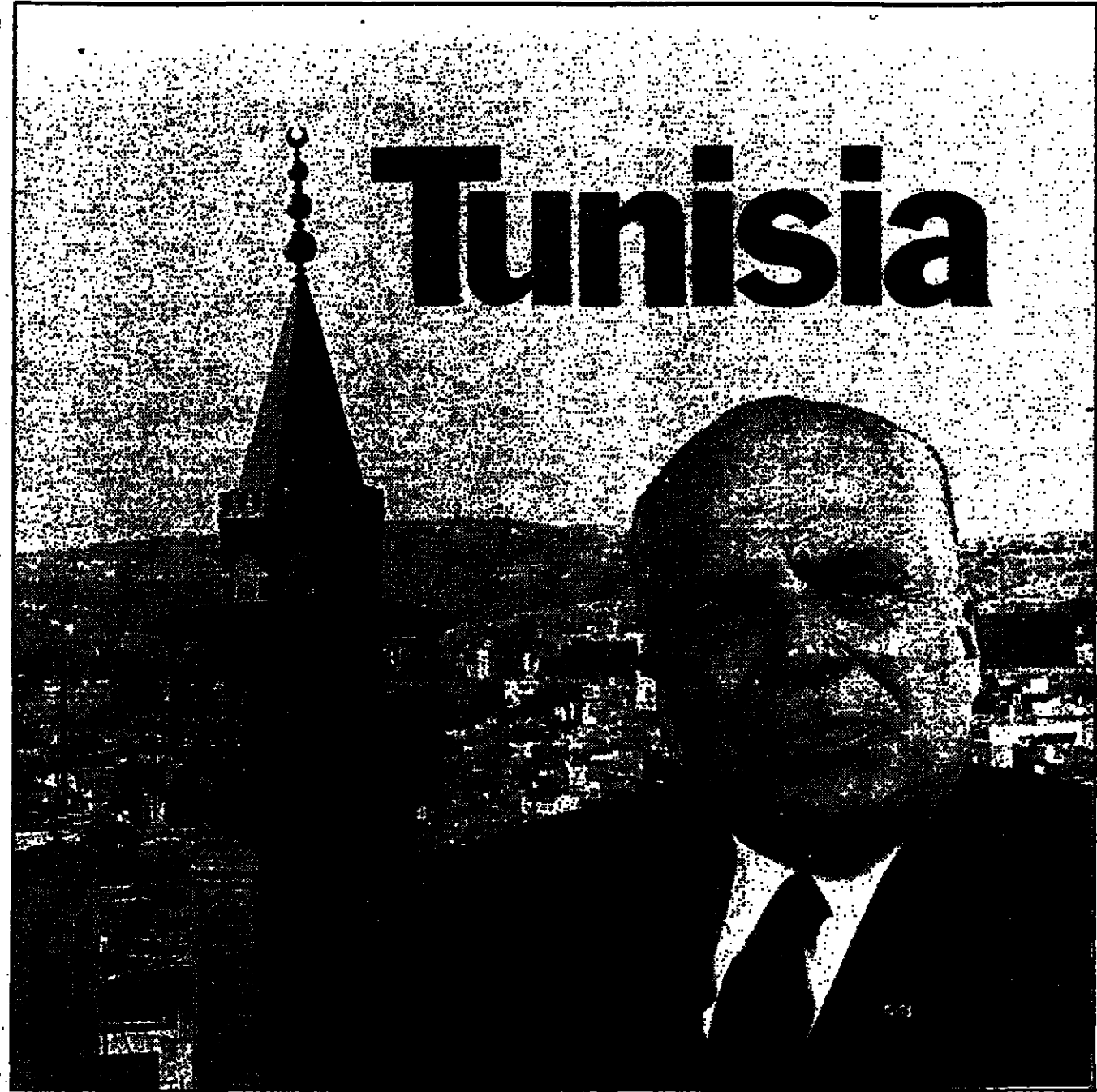
The ruling party lacks any credibility. As living standards decline and unemployment grows the favours which the President continues to bestow upon his home town are no longer simply a matter for polite smiles.

Other regions and towns often have to contribute to such grandiose schemes while they lack basic amenities. The South in particular remains poor, beholden to Tunisia's fluctuating relations with Libya for jobs. Elsewhere, the mood is sullen, if not downright angry.

On the external front, relations with Algeria remain good while those with Libya are slowly improving. France and the United States, Tunisia's closest allies, meanwhile watch helplessly as they hope the Head of State does not indulge in yet another erratic mood.

Were the President to relinquish power his constitutional heir, the Prime Minister, would automatically succeed. But the country's political institutions, and the ruling party may find the task of adapting to the inevitable pressure for more democracy and freedom of expression, very difficult.

Insensitive political leadership makes the task of Mr. Zine El Abidine Ben Ali all the more arduous. In the months to come he will need to call on all his skill and conviction.



President Bourguiba: a question of credibility

TUNISIAN CHEMICAL GROUP

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SIAPE

Société Industrielle d'Acide Phosphorique et d'Engrais

S.I.A.P.E.

Facilities: Sfax and Skhira
Production: Granular triple superphosphate (GTSP 46%)
Superphosphoric acid (SPA) (62-72% P2O5)



Industries Chimiques de Gafsa

I.C.G.

Facilities: M'DHILLA, GAFSA
Production: Granular Triple Superphosphate 46% P2O5 (GTSP)



Industries Chimiques Maghrébines

I.C.M.

Facilities: Ghammouch, GABES
Production: Phosphoric Acid 54% P2O5, Triple Superphosphate TSP 37% P2O5
Dicalcium Phosphate (DCP)



Société Arabe des Engrais Phosphatés et Azotés

S.A.E.P.A.

Facilities: Ghammouch, GABES
Production: Phosphoric Acid 54% P2O5
Diammonium phosphate (DAP)
Ammonium Nitrate: 33% N



Engrais de Gabès

E.G.

Facilities: Ghammouch, GABES
Production: Monoammonium Phosphate MAP
NPK Fertilisers
Diammonium Phosphate (DAP)

بِسْمِ اللَّهِ الرَّحْمَنِ الرَّحِيمِ

بَيْتُ التَّائِمِ وَالسَّعُودِيِّ الْإِسْلَامِيِّ

B.E.S.T
BANK

HAS THE PLEASURE OF ANNOUNCING ITS
ANNUAL RATE OF PROFIT TO DEPOSITORS
FROM 1st JAN 87 TO 31st AUG 87

CURRENCY: US DOLLARS

DEPOSIT TYPE	BEST HAS DISTRIBUTED TO INTERNATIONAL DEPOSITORS	WHILE LIBOR HAS BEEN
SAVINGS DEPOSITS	6.01	n.a.
TERM DEPOSIT (3 MONTHS)	6.01	6.87
TERM DEPOSIT (6-9 MONTHS)	7.11	7.01
TERM DEPOSIT (1 YEAR)	7.21	7.01

Annualised average rate of profits to depositors, not a forecast of future profits.

BEST BANK IS AN INTERNATIONAL BANK
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TUNISIA 2

Liberalising the economy faces bureaucratic resistance

Crucial challenge ahead

FOR NEARLY 30 years after Tunisia shook off the yoke of French colonial rule President Habib Bourguiba presided over what major lending institutions and western governments came to regard as a model of third world economic development. This much-vaunted model however came under severe strain in the mid-1980s as the current account deficit and unemployment increased and the value of oil exports declined.

Indeed within the name of Tunisia is not usually associated with that of an oil rich country, the average 100,000 barrels a day it has produced since 1974 played a key role in maintaining the country's steady rate of economic growth, being its major hard currency earner until last year.

The high oil price initially stimulated the economy but also led particularly in 1981-83 to large wage increases not matched by productivity gains. Wage increases boosted imports of consumer goods and food, which in turn led to a growing current account deficit.

Nor were matters improved when prestige and often capital intensive projects such as car assembly plants won the favour of planners in the 1982-86 Economic Development Plan, in preference to smaller, labour intensive projects particularly in the relatively neglected farming sector.

The low prices offered to farmers only encouraged the drift of unemployed, ill-trained country folk to the slums around the major cities, in particular Tunis which now boasts about one third of the country's 7.6m people.

Two years ago the World Bank delivered a short and pithy report which recommended a major liberalisation of the economy. The then Prime Minister, Mr Mohamed M'Zali, always rather prone to demagoguery when economic affairs were concerned, was not amused.

His Minister of Planning, the self-effacing but astute Mr Ismail Khelil knew better. He had been convinced of the need for a radical rethink for some time and had already set to work with the help of the central bank, and indeed the World Bank, in preparing studies of certain sectors of the economy which he felt were ripe for reform. Convinced the head of state proved delicate but President Bourguiba eventually gave his blessing.

A severe austerity plan was announced in June 1986, after the hard currency reserves at the central bank had declined to zero. A standby loan from the IMF, accompanied by two World Bank loans to help restructure industry and farming, were negotiated in record time and signed last autumn.

To date Tunisia has been able to meet all the targets set out in this agreement. The current account deficit for the first six months of 1987 was slightly

above half the projected figure for the year, the budget deficit is expected to decline to 4 per cent of Gross Domestic Product, as against 5.3 per cent last year.

The growth in money supply is running ahead of target but inflation, expected to reach 8 per cent, does not give rise for concern. Meanwhile the rate of growth of GDP could be as high as 5 per cent, against initial projections of 4.4 per cent.

The gods have been bountiful. A good cereal crop, an excellent tourist season, a sharp increase in remittances from Tunisian ex-patriate workers (the latter encouraged by a 47.8 per cent devaluation of the Dinar against the French franc between August 1986 and August 1987), higher export revenues

(around 70 per cent for lorries and cars and between 30 and 60 per cent for white goods) many Tunisian entrepreneurs are unable to service their domestic loans. They will now be able to refinance them.

Some sectors have scored well in export markets, notably fish, dates, clothes and cement (up fourfold for the latter). But success there cannot make up for the damage being wrought elsewhere.

The never-opened General Motors car and truck assembly plant at Kairouan is thus brain dead. Renault has closed its assembly plant at Mateur. Volkswagen will not be coming, while the former Mercedes-Benz factory in Bizerte stands empty. The old-established Societe Tun-

isienne d'Industries Automobiles (STIA) was forced to close its assembly plant in Sousse for four months this year and three months last year, but had to pay the workers 80 per cent of their salaries during those periods.

The policy of assembling cars and trucks with certain parts built in Tunisia behind 100 per cent tariff barriers has thus proved to be the folly any Algerian manager, wrestling with the same kind of policy, might expect to find on a grander scale one decade earlier could have warned his Tunisian counterpart about.

Even assembling much-needed tractors at the Kisekner built in Tunisia behind 100 per cent tariff barriers has thus proved to be the folly any Algerian manager, wrestling with the same kind of policy, might expect to find on a grander scale one decade earlier could have warned his Tunisian counterpart about.

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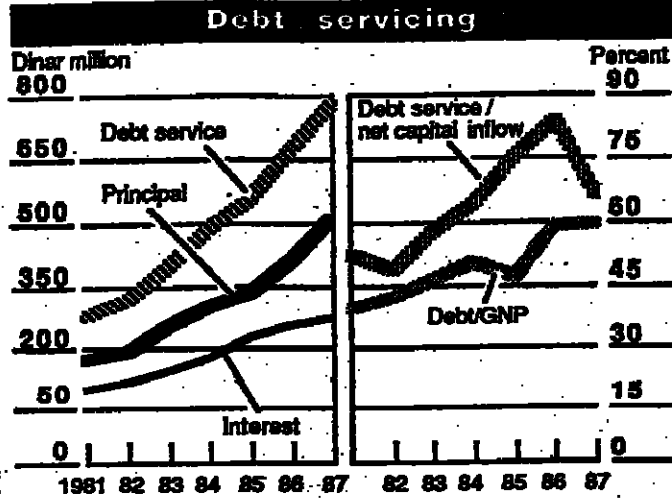
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	1984	1985	1986	1987*
Gross Domestic Product ^(a)	4,115	4,348	4,278	4,512
Current account	-880	-491	-560	-300
Trade balance	-1,112	-844	-889	-780
Export of goods and services	3,150	3,190	4,150	4,510
Debt service (% ^(b))	19.5	21.8	27.9	25.6
Foreign currency reserves	295	201	57	157
Capital inflows	160	116	123	80
Investment	22	30	32	30
Medium-term loans	255	210	150	45
IMR	68	88	135	215

(a) At 1981 prices.
(b) Short-term debt estimated at US\$200m excluded.
* As a percentage of exports of goods and services, inclusive of short-term debt service.
Reserves: Projections based on eight-month figures.
Source: Tunisian Ministry of Planning.

Foreign Investment and Banking

Climate is more beneficial

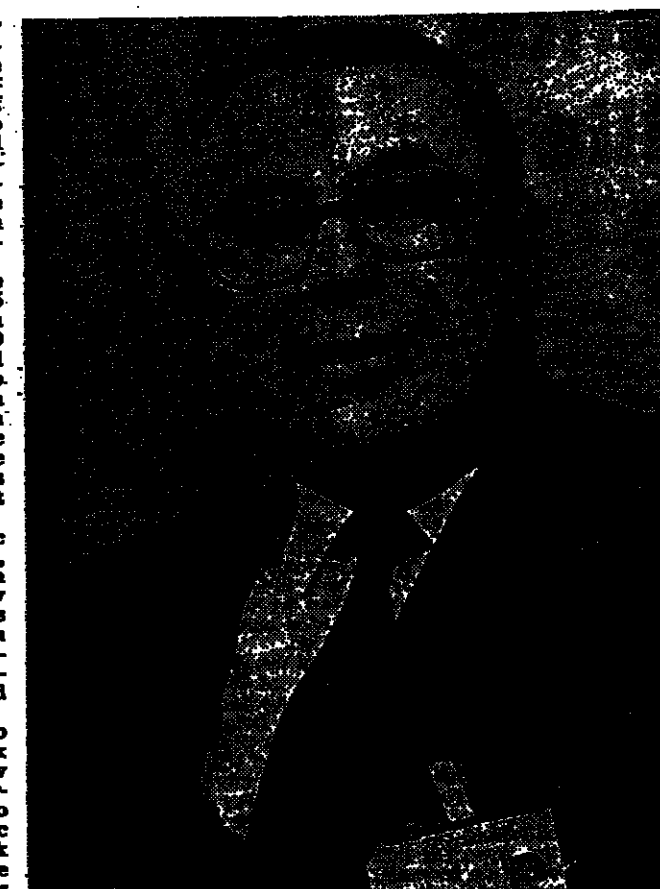
TUNISIA'S SEVENTH five-year plan, published in July 1987, enshrines what has become the hallmark of government investment planning: development of the country's productive base to boost employment, exports, and foreign reserves, assure food supplies for domestic and export requirements, and decrease the level of public involvement in the least productive parastatal industries.

The Government expects the banking sector to provide 28.5 per cent, TD20n, of the 7th plan's investment target of TD 10.4bn. Foreign investment will be an important supplement to this. While cautious, Tunisian bankers tend to feel the growth rates set in the seventh plan are not unrealistic, and point to the seven month figures for this year, showing 73 per cent import coverage.

Rationalisation of bureaucratic and administrative procedures, and the easing of pre-reform Central Bank controls, is now sought. Although interest rates were banned last October in an effort to produce greater bank competitiveness, the Central Bank still sets charges and ratios.

Tunisian bankers would like to see a relaxation of Central Bank restrictions together with new capital market instruments, particularly investment bonds, to increase the level of domestic capitalisation. One local bank has great success with an issue of zero coupon bonds two years ago, and this is felt especially effective for the development banks with their huge capital bases. The management cost effectiveness of commercial banks is also under scrutiny, with a view to extending their products and services.

Considerable time lags still exist, in some cases up to two years, between investment decisions and initial disbursements, largely through bureaucratic inertia and the approval formalities of the Agence de Promotion



Ismail Khelil, new head of the central bank, hopes for relaxation of restrictions

des Investissements (API). While API approval is no longer necessary for certain investment projects, without it those projects lose many of the fiscal incentives API backing confers.

A new investment law now under consideration promises to speed disbursement, though and the system of incentives, export credits and tax benefits is

also needed. API and CEPEX (Centre de Promotion des Exportations) plan to open an office in London later this year to attract British investment.

The development banks, all but one of which have Arab partners, tap a variety of capital sources. Tunisia's multilateral loans are divided among them on a pro rata basis according to their proposed lending and capital needs. Some banks also raise overseas commercial capital.

While development bank lending policies are self-described as "broad", industry rather than trade is an over-cautious. The banks follow government priorities in overall disbursements, with some sectoral specialisation, reflecting as well the interests of the development banks' Arab partners: Saudi Arabia in agriculture, Kuwait in phosphates and tourism.

The government's plan to restructure parastatal industries, which provide 60 per cent of industrial activity and 20 per cent of employment, will require banking sector involvement. These industries suffer a range of problems, from undercapitalisation to poor management. Acquiring private investors won't prove an easy task. Development banks see a role in providing management expertise and restructuring before privatisation.

Commercial banks envisage a similar role. They argue that the low-risk preference of foreign investors inhibits participation in

parastate facing a tough transition to the private sector. They feel there is adequate domestic funding available to create all-Tunisian partnerships in many parastatals.

However, with an 8 per cent downturn in investment as a by-product of the Government's tight fiscal regime, and weak domestic demand, arousing private sector interest in parastatals may prove difficult. As with the investment banking sector, commercial banks feel that financial decision making needs to be streamlined and faster.

The overseas banking sector had not performed as hoped when legislation was first passed in 1976. Its growth was hampered by the simultaneous development of offshore banking in Bahrain, advantageously sited in terms of time zones and the headland of the Organisation of Arab Petroleum Exporting Countries (OPEC). Lack of official effort, and the withdrawal of some banks because operating conditions were unfavourable, also delayed expansion.

Citibank has maintained a successful offshore presence for more than ten years, and is now considering moving onshore to take advantage of new investment incentives. One Islamic bank now trades offshore, Beit Ettanoul Saoudi Tunisie (BEST Bank), part of the Al Baraka group. The bank, which has established an Islamic reinsurance arm, has seen substantial growth in the past two years.

Tunisia has continued to receive substantial grant, aid and credit lines from Europe. UN funds for the 1986-90 period rise in Italian investment, almost \$6m above France's \$22.2m. The US provides \$21m. The EC recently granted 224m ECU for agricultural development and export support, and this past month Tunisia and Romania signed an economic cooperation accord which will be worth \$60m by 1990.

The Central Bank keeps a close eye on the economic impact of its liberalisation policies. There is concern at rising inflation levels as an offshoot of its devaluation policy (22.5 per cent trade index since 1986). The inflation rate for the first seven months of 1987 was 7.3 per cent compared with the 1986 seven month figure of 5.8 per cent. In July 1987 the consumer price index reached 8.5 per cent compared with 4.1 per cent the previous year.

Real interest rates, at 8.5 per cent are unlikely to diminish unless the inflationary pressure now present in the economy is brought under control. The Central Bank has urged strict lending control by banks.

The Central Bank believes that many problems of policy execution with regard to export credits and investment will improve in time, as changes filter through the system. Some commercial banks still prefer extending 17 per cent overdrafts to exporters than negotiating Central Bank export credit guarantee schemes.

Joan Wucher King

Phosphates industry

Rationalisation plans

THE TUNISIAN phosphate industry has come through the economic crisis of 1986-88, its decline of the early 1980s replaced by an acute awareness that the world phosphate market is extremely tight and is likely to remain so in the foreseeable future. Rationalising its complex structure and improving its marketing abroad are now major concerns.

In 1986, fertilizer and chemical exports contributed \$390m (up from \$270m in 1985) to Tunisia's exports of \$1.76bn. The sector's targeted growth under the seventh five year plan is 9.5 per cent per annum, 1991 in the first seven months of 1987, production and sales are running 10 to 15 per cent above 1986 levels.

Phosphate mining has recovered from its post-performance slump two years ago. Technical improvements have increased rock yields by 24 per cent over 1986 and current production levels of 5.8 million tons are expected to be maintained over the next decade. Some 80 per cent of rock is sold to the local phosphate processing industry, with the rest exported.

The Groupe Chimique Tunisienne (GCT), an umbrella organisation covering the country's 12 main phosphate and fertilizer manufacturers, employs 6,200 of the industry's 24,000 workers. Group losses in the period 1981-86 were TD194m (\$237m).

Restructuring is now under consideration, amalgamating the Societe Industrielle d'Acide Phosphorique et d'Engrais (SIAPE) with four other companies, Industries Chimiques Maghrebines (ICM), Engrais de Gabes (EG), Industrie Chimique de Gabes (ICG) and Societe Arabe des Engrais Phosphates et Azotes (SAEPA).

Their boards are meeting this month to consider restructuring. A key obstacle is the level of Kuwaiti cross-participation, which would leave the Kuwaiti partners, directly and through Banque Tuniso-Koweïtienne de Developpement (BTKD) as majority shareholders in the restructured group.

The five companies' manufacturing base is diverse, though the market downturn has halted expansion plans. The only major project outstanding, the SIAPE II

plant at Sidi Khou, comes into operation at the end of this year. The SIAPE II plant at Sfax, which has caused environmental problems, will then be closed. SIAPE A at Sfax will continue production of 650,000 tons TSP (triple superphosphate) a year.

The SIAPE II plant, costing \$140m, is being built by the French company SPIE Batignolles. It will be the first North African producer of superphosphate, geared for the production of more marketable liquid fertilisers. In addition to sulphuric acid and phosphoric production lines, it will produce 1,000 tons per day of superphosphate in 65-72 per cent concentrations.

The seven plants at Gabes account for about half of Tunisia's phosphate production, using 3 million tons of phosphate rock and 1 million tons of imported sulphur. Some 70 per cent of its phosphate production is exported, via its own harbour and transport arm, Gabes Chemie Transports, whose six tankers have a total capacity of 56,000 tons dry weight.

The Abu Dhabi Investment Authority has a 40 per cent stake in SAEPA's Gabes operations. Its ammonium nitrate plant imports 80 per cent of its ammonia feedstocks from the Gulf, but hopes to produce ammonia in future from supplies of gas tapped from the Algerian pipeline. Between 40 and 50 per cent of production is exported, but the local market is expected to absorb most of the plant's output by 1991. SAEPA also produces phosphoric acid and DAP fertilizer.

ICM's 8 plants at Gabes produce 100,000 tons a year of TSP, and 60,000 tons a year of DCP, as well as phosphoric acid and sulphuric acid. A pilot project is underway to explore the extraction of uranium from phosphate.

Al Kima et Gabes produces sodium tripolyphosphate (STPP) using 27,000 tons of imported soda and 37,000 tons of locally produced phosphoric acid. The plant is running at 120 per cent capacity, producing 36,000 tons per annum, 80 per cent of which is exported.

ICG, situated at Tunisia's main mining area, produces 480 tons p.d. of phosphoric acid and 1344 p.d. of TSP. In the Tunis area, Societe Tunisienne d'Engrais Chimiques operates two plants producing

phosphates and fertiliser, with its Bades operation handling production and domestic and commercial sales of agricultural products. Turnover is \$2.4m a year. The management cost effectiveness of commercial banks is also under scrutiny, with a view to extending their products and services.

Considerable time lags still exist, in some cases up to two years, between investment decisions and initial disbursements, largely through bureaucratic inertia and the approval formalities of the Agence de Promotion

des Investissements (API). While API approval is no longer necessary for certain investment projects, without it those projects lose many of the fiscal incentives API backing confers.

A new investment law now under consideration promises to speed disbursement, though and the system of incentives, export credits and tax benefits is

also needed. API and CEPEX (Centre de Promotion des Exportations) plan to open an office in London later this year to attract British investment.

The development banks, all but one of which have Arab partners, tap a variety of capital sources. Tunisia's multilateral loans are divided among them on a pro rata basis according to their proposed lending and capital needs. Some banks also raise overseas commercial capital.

While development bank lending policies are self-described as "broad", industry rather than trade is an over-cautious. The banks follow government priorities in overall disbursements, with some sectoral specialisation, reflecting as well the interests of the development banks' Arab partners: Saudi Arabia in agriculture, Kuwait in phosphates and tourism.

The government's plan to restructure parastatal industries, which provide 60 per cent of industrial activity and 20 per cent of employment, will require banking sector involvement. These industries suffer a range of problems, from undercapitalisation to poor management. Acquiring private investors won't prove an easy task. Development banks see a role in providing management expertise and restructuring before privatisation.

Commercial banks envisage a similar role. They argue that the low-risk preference of foreign investors inhibits participation in

parastate facing a tough transition to the private sector. They feel there is adequate domestic funding available to create all-Tunisian partnerships in many parastatals.

However, with an 8 per cent downturn in investment as a by-product of the Government's tight fiscal regime, and weak domestic demand, arousing private sector interest in parastatals may prove difficult. As with the investment banking sector, commercial banks feel that financial decision making needs to be streamlined and faster.

The overseas banking sector had not performed as hoped when legislation was first passed in 1976. Its growth was hampered by the simultaneous development of offshore banking in Bahrain, advantageously sited in terms of time zones and the headland of the Organisation of Arab Petroleum Exporting Countries (OPEC). Lack of official effort, and the withdrawal of some banks because operating conditions were unfavourable, also delayed expansion.

Citibank has maintained a successful offshore presence for more than ten years, and is now considering moving onshore to take advantage of new investment incentives. One Islamic bank now trades offshore, Beit Ettanoul Saoudi Tunisie (BEST Bank), part of the Al Baraka group. The bank, which has established an Islamic reinsurance arm, has seen substantial growth in the past two years.

Tunisia has continued to receive substantial grant, aid and credit lines from Europe. UN funds for the 1986-90 period rise in Italian investment, almost \$6m above France's \$22.2m. The US provides \$21m. The EC recently granted 224m ECU for agricultural development and export support, and this past month Tunisia and Romania signed an economic cooperation accord which will be worth \$60m by 1990.

The Central Bank keeps a close eye on the economic impact of its liberalisation policies. There is concern at rising inflation levels as an offshoot of its devaluation policy (22.5 per cent trade index since 1986). The inflation rate for the first seven months of 1987 was 7.3 per cent compared with the 1986 seven month figure of 5.8 per cent. In July 1987 the consumer price index reached 8.5 per cent compared with 4.1 per cent the previous year.

Real interest rates, at 8.5 per cent are unlikely to diminish unless the inflationary pressure now present in the economy is brought under control. The Central Bank has urged strict lending control by banks.

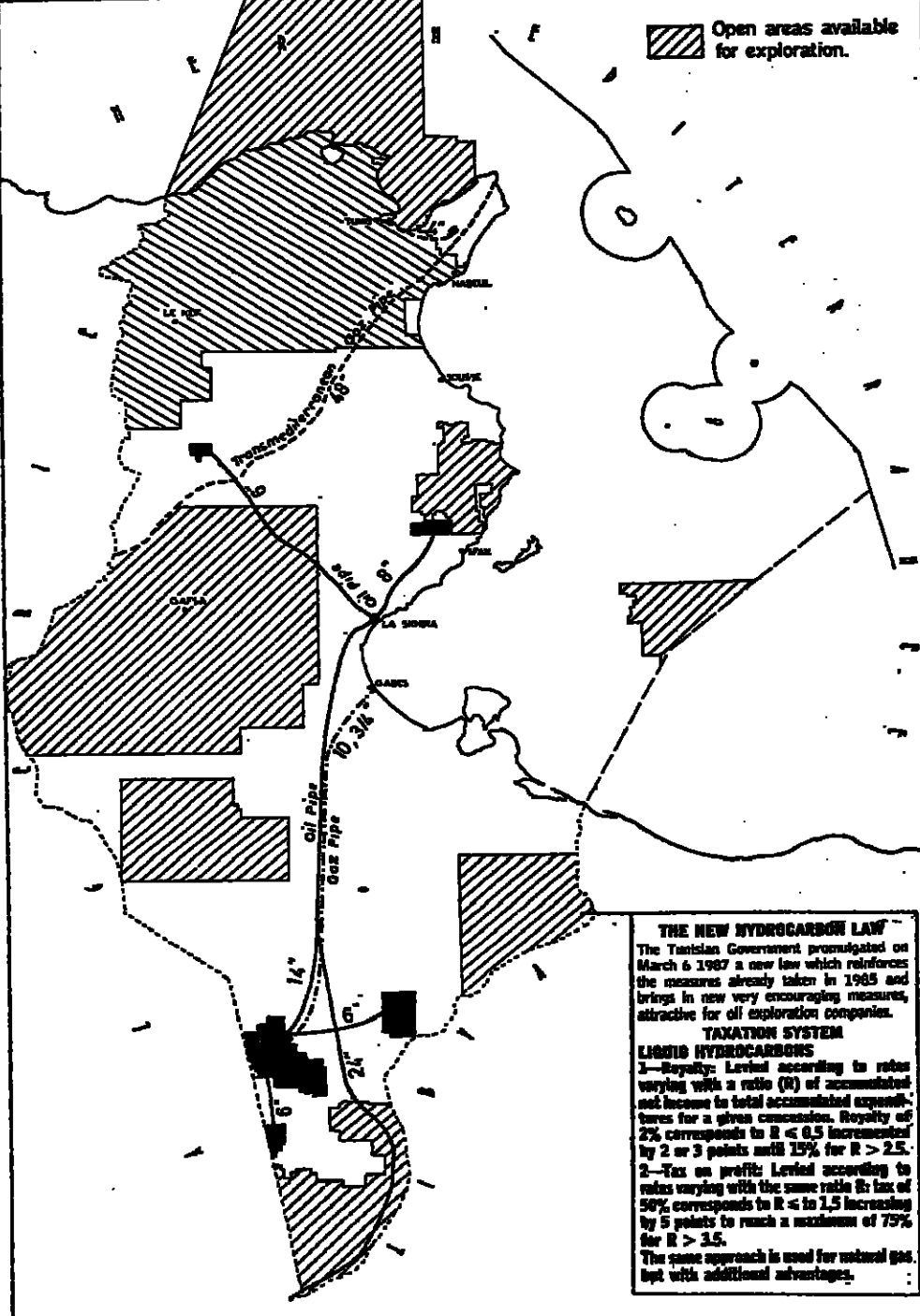
The Central Bank believes that many problems of policy execution with regard to export credits and investment will improve in time, as changes filter through the system. Some commercial banks still prefer extending 17 per cent overdrafts to exporters than negotiating Central Bank export credit guarantee schemes.

Joan Wucher King



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TUNISIA 3

Agriculture and Fish Industry

Investment level raised for farming

UNLIKE ITS eastern neighbour Algeria, Tunisia did not, in the wake of the quadrupling of oil prices in 1973-4, sacrifice its farming sector on the altar of rapid industrialisation. Oil exports only provided between one third and 40 per cent of the currency earnings. But throughout the following decade, agriculture suffered from benign neglect.

Between 1980 and 1984 this sector's share of gross domestic product declined from 24 per cent to 16 per cent and total employment from 56 per cent to a third. Its share of exports fell by more than two thirds to 15 per cent in 1980.

Like so many of its Third World peers the Government headed by Mr Hedi Nour, virtually froze the price paid to producers while it increased the subsidies on staple foods to curry favour with the fast-growing cities.

The last Economic Development Plan (1983-1986) paid more attention to farming and provided a greater measure of finance than hitherto. The seventh plan launched this year consolidates those gains. Agriculture's share of overall investment will increase from 15.8 per cent to 19.2 per cent (TD 2bn) (US\$2.43bn).

Despite the consequences of the sharp devaluation of the dinar in the past two years, which has pushed up the price of farming equipment, a more coherent set of policies is taking shape. Yet bold initiatives will be needed in the years ahead if Tunisia's dependence on imports (40 per cent on average where cereals are concerned, 50-60 per cent for milk and 30 per cent for meat) is to be cut and earnings from exports of olive oil, dates and wine developed.

Prices paid to producers have been increased sharply so that today they reflect far more accurately than ever before the real cost of production. Thus between 1981 and today the price of du-

rum wheat has roughly doubled to TD 210 a tonne, now close to world prices.

At the same time subsidies on fertilisers, pesticides and animal feeds are being phased out and should be eliminated by 1989. The cost of machinery however has soared because of the value of the dinar so that even those tractors built in Tunisia, by the German company Deutz, have doubled in price (to TD 7,000 for a 70 hp tractor) because the kits have to be paid for in Deutschmarks. Overall the price of many inputs and machinery appears to be rising faster than world prices.

The small acreage of the average Tunisian farm does however make meaningful comparisons with Western Europe or North America an often difficult exercise.

The cut in subsidies which today still affects wheat, flour and edible oil, has proceeded apace since the riots of January 1984 which came after the Government, then led by Mr Mohamed M'Zali, decided to double the price of bread at a stroke. Subsidies will cost the Tunisian exchequer TD 190m this year, that is, one fifth less than in 1986.

The need to prevent prices rising too fast, at a time when incomes are declining for fear of the mass of impoverished and often out of work people living in the major cities, is still forcing the authorities to intervene to prevent the rise in prices of certain vegetables when they are out of season.

By and large, however, the prices paid by the consumer are reflecting what it cost to produce them. This year has been exceptionally good for farming, notably for cereal producers and those rearing sheep, thanks to plentiful rain.

Fishing too is benefiting from the Government's decision to liberalise exports. This has put many fishermen back to work,



Tunisia was renowned as the granary of the Roman Empire. Mosaics (above) testify to the wealth of agriculture. Right: fishermen mending nets



pushed up the price of existing fishing boats, led to the ordering of new ones and resulted in a sharp increase of valuable exports to France and Italy, in a sector where EC quotas do not apply.

However, Tunisia's fleet can only boast a catch worth about 60 per cent of the fish which is available, and in the north-western port of Tabarka, only 5 per cent of what is available at sea is landed.

Over the years irrigation has been less neglected than other aspects of farming activity. Hence the many dams built over the years, often by the Yugoslav firm Elektroprivreda.

A vast plan which has enjoyed the support of the USSR is being completed, which is helping to bring water from the north-west region to the Cap Bon near Tunis, long renowned for its orange groves and vegetables.

The region around Jendouba and Beja is also benefiting from large irrigation schemes and what was, two thousand years ago, renowned as the 'granary of Rome' in finding its role as granary of Tunisia a rewarding one. Long neglected by central government it is now the focus of many integrated development projects, a number of which enjoy the support of the World Bank.

One of the most original consists in attributing plots of about 15 hectares of land, with loans which are interest free and repayable over 20 years, to agricultural engineers. Thus Mr Mohamed Ikbal Souissi is raising rabbits (a hitherto unknown delicacy in Tunisia) which he successfully markets to the hotels on the

coast. He is also producing milk, fattening bullocks and producing strawberry plants, here again a 'first' in the country. Farming machinery is provided free of charge and overall the results look encouraging.

Why more state land, often very poorly managed by the Office des Terres Domaniales (State Domain Land Agency), or state-run co-operatives cannot be distributed to such people underlines how timid politicians have been. Such land which are among the richest in the country used to belong to former French 'colon' until they were nationalised 25 years ago.

Many small and medium sized private farms are doing well when they happen to be in an area where there is irrigation. But a potentially disastrous situation arises out of the new craze for large farming projects, often financed by the Tunisian Arab consortium banks set up in the early 1980s.

These projects are often too large (such is the case of a farm at El Marjato produce milk being set up with the backing of the Tunisian Arab Bank, Sotid, with 2,000 head of cattle). Production levels here remain below those of smaller local farms while the rate at which animals seem to catch tuberculosis (a serious problem in Tunisia) or fall ill is rather high. The temptation to think and finance 'big' has often spelled disaster in industry. The same could happen in agriculture.

Many other activities aimed at improving output are being undertaken. They include improving tracks in more isolated areas, such as the one above Ghardi-

maou near the Algerian border (where a remarkable natural reserve of deer, boar and fox exist at Fedja), introducing new crop varieties, improving feeds and reforesting.

It is remarkable for instance that in the aforementioned Sotid project Holstein cows were imported from the United States - they may have been cheap since the US is keen to subsidise exports of surplus cattle - but they do not appear to adapt to local conditions very well.

Whereas the production of many vegetables, fruit and poultry has increased in recent years, improving milk output presents a greater challenge. Present policies do not suggest that Tunisia's dependence on imported milk will decline markedly in the years to come.

Improving the production is but one side of the coin. Marketing it abroad is the other. Last July the World Bank devoted a report to what might be done to improve exports. The authors underline ever so politely that the state Offices, which often enjoy a monopoly over exports of particular products, constitute a real 'constraint on export diversification'.

The Office National de L'Huile has a prestigious head office, two floors of which are rented to a real hindrance. Manufactures International de Banques which it even considered buying after 18 months ago. It is run by bureaucrats and politicians who are not necessarily best suited to the difficult task it faces.

Increasing olive oil exports to the EC whose current pricing policies are likely to continue

generating substantial surpluses to consumption, will prove very difficult. Yet olive trees which occupy one third of all useful land in Tunisia and guarantee the livelihood of hundreds of thousands of families, are considered sacred here and help to preserve the environment.

The 44,000 tonnes exported in 1986 earned TD 54m, 80 per cent of which went to Europe. Various options exist to boost exports which include improving quality (which has declined in recent years) and developing new markets in countries which are resistant to dumping from the EC, not to mention adding higher value to the oil in Tunisia.

The same report points out that the relaxation of the monopoly enjoyed by the Societe Tunisienne des Industries Laitieres (STIL) over the export of dates, Tunisia's other major agricultural export, which earned TD 58.5m last year, led to a rapid development of local treatment and packaging units. Foreign exchange earnings benefited substantially as the proportion of high value dates increased in transactions.

Prospects here remain good as the enlargement of the EC will have no negative effect on exports. But far more needs to be done in terms of marketing. The quality of the 'deglet noir' date is undisputed, but many potential consumers notably in North America have never heard of the best.

Exports of high quality 'Maltaise' oranges, of almonds, whose production has increased by 45 per cent since 1982 and apricots could be boosted but only if transactions which are cur-

rently made through commission agents in Italy or France are abandoned in favour of long term contracts with major foreign importers on the basis of prenegotiated target prices and reliable shipping schedules.

Since the mid-1980s wine production has been more than halved to 600,000 hectolitres per annum, 60 per cent of which is exported. Exportable surpluses however are destined to be trebled by the mid-1990s as ageing vineyards are replaced and improvements increase the proportion of better quality wine.

Structural surpluses in the EC since 1980 have been exacerbated by the accession of Spain and Portugal. The import quotas are subject to a reference price which is now double that of the EC wines of the same category. The Office National de la Vigne (ONV) has thus been pressed in to exploring new outlets, but penetration of new markets is handicapped by inadequate wine-making and bottling capacity, which in part explains Tunisia's inability to fulfill or even come close to the EEC quota of

Tunisian bottled wine.

The shift to higher quality wine should be pursued more vigorously, the possibilities offered in North America explored further. Meanwhile the monopoly of ONV may not provide the best incentive to bolder marketing policies.

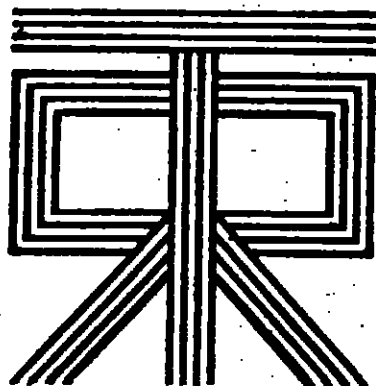
Improving the quality of what they produce, treatment and packaging of produce in Tunisia and paying far more attention to marketing thus offer opportunities, despite the constraints of the EEC Common Agricultural Policy. The more coherent farming policy which now exists in Tunisia could thus make a major contribution to feeding 7.5m Tunisians, providing employment and earning valuable foreign exchange. The Ministry of Agriculture has been given a larger slice of the investment budget than hitherto. But bolder policies, not least where the dismantling of the state 'Offices' are concerned are required if the promise offered by this sector is to bear fruit.

Francis Chiles

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Manufacturing industry

Great export expectations

THE VARIED manufacturing base in Tunisia has been a successful source of both foreign exchange and domestic supply. Hard hit by the economic recession of 1986-88, industry is being redirected to become, by the end of the seventh plan, an export-led sector.

Industrial exports are scheduled to reach TD7bn (\$8.54bn) in 1991, with volume rising by 9.5 per cent per annum, and 48 per cent will come from goods and services, as opposed to 36.5 per cent in the previous plan. Investment levels are TD 1.7bn, against TD1.54bn in the sixth plan, 54 per cent to small and medium-sized firms. Sectoral employment should increase by 27 per cent, and the parastatal companies sectoral share will fall from 57 per cent to 36 per cent.

These expectations are prodigious for an industry still regrouping itself after a period of investment curtailment, import restrictions on goods and machinery, and weak domestic demand. Growth rates were 4.9 per cent in 1986, 3.5 per cent below budget forecasts. Unemployment rates, estimated at 17 per cent, have been worsening though the rate is obscured by Tunisia's large informal sector.

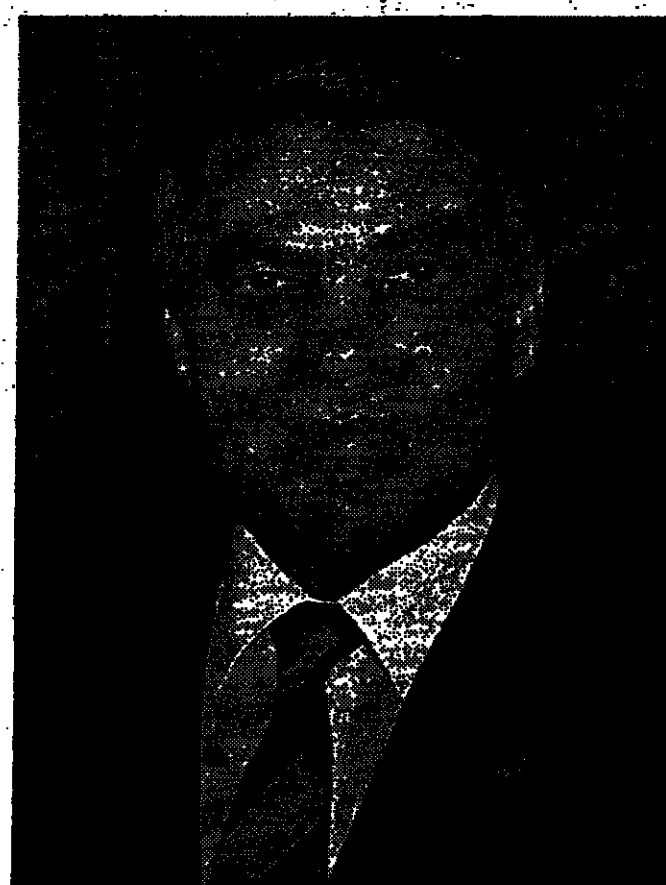
Import restrictions imposed in 1986 have been steadily lifted for industrial needs, and the dinar devaluation has helped boost exports. However money for expansion and development remains tight, and this will complicate government plans to privatise public companies in sectors with adequate competition.

It is generally felt that the domestic market will remain quiet; the Government plans to keep domestic consumption growth to about 3 per cent per annum. While living standards have fallen, unofficially, by about one fifth since 1984, inflationary pressure means credit financing charges are likely to remain high.

The first seven months of 1987 have seen a 30 per cent increase in sectoral turnover, with a 10 per cent growth in sales. While the new export drive is aimed at all types of industrial output, in the words of one manufacturer, it is important that industry develops goods which are competitive in price, type and quality, and an improved distribution nexus.

The textile industry, employing about 60,000 people, registered impressive growth of 25 per cent in 1986, with earnings of TD388.4m, despite weak domestic demand. There is heavy German investment in this sector, primarily for export production for the German market. Some 180 companies, with over 15,000 employees, engaged in light and household goods manufacturing, are increasingly taking advantage of the export incentive schemes now on offer.

Construction material sales fell in the economic downturn, but have recovered somewhat through export sales. Cement production is growing at 7 per



Prime Minister General Zine El Abidine Ben Ali: investment law under consideration

cent per cent. Urban redevelopment of the shanty towns around Tunis, and the renewal of the Tunis Lake project, designed to create a new urban centre in the city, will boost domestic demand. A joint venture Algerian-Tunisian cement factory producing 210,000 tons per annum, with 9 per cent for export, will supply both markets.

Heavy industrial projects have been curtailed by the spending cuts of the past two years and by

cent. Its Renault and Iveco assembly lines at Sousse were partially suspended, with salary cuts and layoffs.

Industry suppliers felt the impact. The new Maken tyre factory is operating at 80 per cent capacity, and SICAME's truck body manufacturing operations have been badly affected. SICAME has now refused to greater export production. The Government has moved to cut import taxes on kits and components to

The dinar devaluation has helped to boost exports

the seventh plan's more cautious approach to public investment. The rolling mill at Menzel Bourguiba is being refurbished under a planned \$10m contract, but a new steel mill planned at Ouedine, near Sousse, has been mothballed.

Automobile manufacturing was badly affected by the dinar devaluation, which raised imported kit prices, and by weak domestic demand. General Motors, Volkswagen, Mercedes-Benz and Peugeot all suspended or cut back operations. Last year, the state-owned Societe Tunisienne d'Industrie Automobile (STIA), saw bus and light truck production fall by 85 per cent on average, industrial trucks by 68.5 per cent and cars by almost 63 per

cent. The new Maken tyre factory is operating at 80 per cent capacity, and SICAME's truck body manufacturing operations have been badly affected. SICAME has now refused to greater export production. The Government has moved to cut import taxes on kits and components to

revive the industry, and a 1986 agreement with Algeria aims to rationalise automobile production and distribution. Fiat is now negotiating with STIA to produce low price cars and buses for export and regional sales. Kit import will be partly financed by phosphate counter-trade. Production is expected to start this Spring. Italy's Pirelli and Lombardini are also engaged in joint ventures in the automotive supply sector.

The Union Tunisienne d'Industrie et de l'Artisanat (UTICA) feels exporters must develop marketing and publicity, in coordination with Tunisian embassies and agencies abroad. Government help is needed in international marketing, particu-

larly trade fairs, which are costly but an important showcase for Tunisian manufacturers.

Better marketing and product diversification for export requires investment, but the cost of credit at 17 per cent is seen as a real hindrance. Manufacturers criticise banks for taking easy profits at low risk: the development banks are seen as overcautious, and commercial banks as lacking entrepreneurial skill. Industrialists point to the role of banks in developed economies which have more helpful attitudes towards business expansion.

Some manufacturers feel that the Government is reducing industrial investment when it should be boosting its involvement, particularly with specialist financing, for development and exports. Export credit procedures, despite the establishment of Cotonace (Compagnie Tunisienne pour l'Assurance du Commerce Extérieur) are cumbersome, as are commercially constraining bureaucratic controls.

For European investors, Tunisia's main advantages are low labour costs and geographical siting for Maghreb and Europe. Textile manufacturers, including Lee Cooper and Godard, have profited on both counts, and there is ample scope for an expansion of export-based enterprises.

British companies have yet to bid successfully for a major project in Tunisia. Recent years, despite the fact that their presence is welcomed at governmental and private levels. Linguistic problems aside, the British Government's financing packages equivalent to those on offer from other European countries.

The German trade office regularly publicises investment opportunities, and now has over 100 enterprises with 12,000 employees. The Italians pursued a similar, very aggressive and successful marketing effort combining soft loans, grants and export incentives. Both countries are optimistic about expanding their industrial involvement.

The Government's new investment law, now under consideration, will vastly improve the investment climate for foreign capital, with zero duty on imports for export-production purposes and on the profits accruing from export sales. Plans exist to revamp the various agencies and bodies promoting foreign investment.

More active involvement by development banks is sought to identify as well as fund industrial projects and production technology improvements, especially in the investment zones treated in the less developed rural areas. Given the current commitment to export growth, the Government has made clear its expectations that the bureaucracy and banks will follow through its policy line.

Joan Wecher Kling

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TUNISIA 4

There is an urgent need to spread the benefits of tourism away from the overdeveloped coast

Decline of dinar benefits visitors from Europe

LAST AUGUST four bombs exploded in seaside hotels in Monastir and Sousse. Coming on the eve of President Habib Bourguiba's birthday, they were the gravest challenge to the 87-year-old leader ever thrown out by the radical Islamic activists. Coming at the height of the country's most successful ever tourist season, the bombs gave the many Tunisians whose livelihood depends on this activity their worst week ever.

The fallout from the bombs was minimal, however. A few hundred cancellations at most, which has convinced the Director General of the Office National du Tourisme Tunisien, Mr Ahmed Smaoui, that Tunisia is now accepted, alongside Spain, Italy and Greece as a host country where the odd incident, however serious, does not necessarily impair the image so painstakingly built up over a period of 20 years.

This optimism is supported by the fact that the fall in the number of tourists visiting the country last year (25 per cent down, to 1.5m, compared with 1985 figures) was not due, as many observers thought at the time, to a combination of the hijacking of the Italian cruiser Achille Lauro, the Israeli bombing of the Palestinian Liberation Organisation Headquarters near Tunis, nor the US Air Force's bombing raid on the Libyan capital of Tripoli in April, 1986.

Indeed, last year's fall in numbers was solely due to the very sharp decline in the number of Algerian visitors, which has convinced the Director General of the Office National du Tourisme Tunisien, Mr Ahmed Smaoui, that Tunisia is now accepted, alongside Spain, Italy and Greece as a host country where the odd incident, however serious, does not necessarily impair the image so painstakingly built up over a period of 20 years.

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near destinations. There is a greater choice of hotels, which now offer 100,000 beds, and a very active marketing policy. In the spring of last year, after the US raid on Tripoli, 1,500 foreign journalists were invited to visit the country.

The occupancy rate of hotel rooms, which had declined last year to 45 per cent, has already increased to an average of 63.3 per cent this year, with a record 77 per cent for last September. Foreign currency receipts, which last year declined by 7.2 per cent to TD600m this year. Such a figure would confirm this sector as the second most important hard currency earner after textiles and ahead of oil, which for the better part of the last decade or so was the country's major hard currency earner.

The major part of the building effort is now over. Another 19,000 new beds are planned, 13,000 of which are being built. As only 15 per cent of the cost of

any new hotel can be imported, hotel building has provided a major boost to the building, furnishing, and crafts industries. For every job which results directly from hotels, 3.5 other jobs have been created in agriculture, transport, services and crafts. The hotel industry directly employs over 40,000 people today. As farming benefits from considerable encouragement in the next economic development plan, a good tourist season does wonders for fruit and vegetable growers, not to mention the fast-growing fish industry.

The challenge of developing more backward areas, such as the deep south and the attractive northwestern coast, remains. The Tunisian-Saudi bank, Suisid, is helping to finance a major project in the port of Tabarka, which lies close to the Algerian frontier. But Tunis appears until very recently to have lost but forgotten the Kroumir Mountains lying to the south of Tabarka which boast attractive cork oak

Tourism			
	Dinars (m)	Tourists	Revenue (m)
1980	823.6	238.7	238.7
1982	832.6	340.7	340.7
1984	1,040.1	357.7	357.7
1986	900	358.8	358.8

Source: Banque Centrale de Tunisie.

forests. Few tourists still bother to travel to the many Roman sites which lie inland.

Apart from spreading the benefits of tourism away from an already overdeveloped coastline, the need to improve recreational amenities is recognised. Hence, the country's second golf course, which is nearing completion in Monastir, and the decision to open casinos. It is said, however, that no tourists are interested in such places because, they themselves are often not.

A good quarter of new investment in hotels has since the late 1970s, come from foreign interests, particularly Saudi and Kuwaiti. The Consortium Tunis

names, has in recent years sunk very low, as has the festival held in the Roman theatre in Carthage. Nor will going up market, if such is the intention of the authorities, be helped by the growing habit of selling four-star hotels for the price of two: services tend to deteriorate fast.

Instead of building yet another monument in Monastir, the authorities could spend more on restoring some of the lovely old houses, medersas (schools), and souks (shrine), which are falling to ruin in the old medina of Tunis. They could even mention in the tourist brochures that such places exist, assuming they made them accessible, which is hardly the case today.

Many Tunisians are convinced that no tourists are interested in such places because, they themselves are often not.

A good quarter of new investment in hotels has since the late 1970s, come from foreign interests, particularly Saudi and Kuwaiti. The Consortium Tunis

Kowitien de Développement has built seven hotels, which it manages efficiently. However, Tunisia's experience with the Saudi financier, Mr Ghazi Pharon, has left a bitter taste and a legacy of international litigation.

The state, meanwhile, has been selling off hotels to the private sector and last year extended many tax advantages, which hitherto had been limited to those building new hotels, to entrepreneurs seeking to renovate older buildings. Some hotels, however, particularly in the four-star category, badly need to lose a star. This is the case in particular of the Sindbad in Hammamet and probably of the two first-generation luxury hotels in the capital the Meridien's "Africa" and the Hilton. The new and less luxurious Mechtel provides, in many respects, better value for money but these are early days.

One sector which has not gained as much as it might have from the influx of tourists is

Tunis Air, which is grossly overmanned and badly managed. As a result, its share of foreign visitors travelling to Tunisia is declining steadily, notably in the Benelux countries.

The growing influence of radical Islamic activists has forced the authorities to walk a fairly narrow path between pleasing the tourists (and many Tunisians whose traditionally welcoming behaviour towards foreigners and foreign ideas goes back 2,000 years and more) and respecting religious tradition and the mosque. In the longer run, however, the growing disparity in domestic incomes could cause problems.

Tunisia, however, cannot avoid the challenge which a large number of foreign visitors present. It needs the hard currency, the jobs that tourists support both directly and indirectly too much. That contribution can only grow in the years to come.

Francis Ghiles



Left to right: A traditional shop in the old medina of Tunis; the Roman amphitheatre at El Djem; the Zitouna mosque and Koranic university in Tunis, which is more than 1,000 years old; the Sidi Bou Makhlof shrine in Le Kef; and the mosque of Kairouan, one of the holiest in Islam. All these buildings testify to the considerable wealth of ruins and architecture which exists in North Africa's smallest country

Business Guide

The country and the climate

TUNISIA LIES on the north-east corner of the Maghrib, less than three hours flight from London. For more than 2,500 years since Queen Dido arrived from Tyre to found Carthage, what today constitutes the Tunisian hinterland has been ruled from the same place, which today is the residential suburb of the capital, Tunis.

The climate is hot in summer, (often up to 40 degrees C in Tunisia, with higher temperatures inland and in the south), temperate in spring and autumn. The North is often windy and wet in winter, the climate more continental as the visitor travels inland towards the Algerian frontier.

The deep south of the country is true desert climate, more pleasant to visit in the winter and spring than in summer. Tunisia's seven and a half million people are more Arabised than other North Africans but French is commonly spoken.

Getting There

Most major Western air companies fly to Tunisia. British Caledonian has served Tunis for many years. Visas are not required for United Kingdom and most other Western European and American visitors. The Dinar currency cannot be bought outside Tunisia.

Business Hours

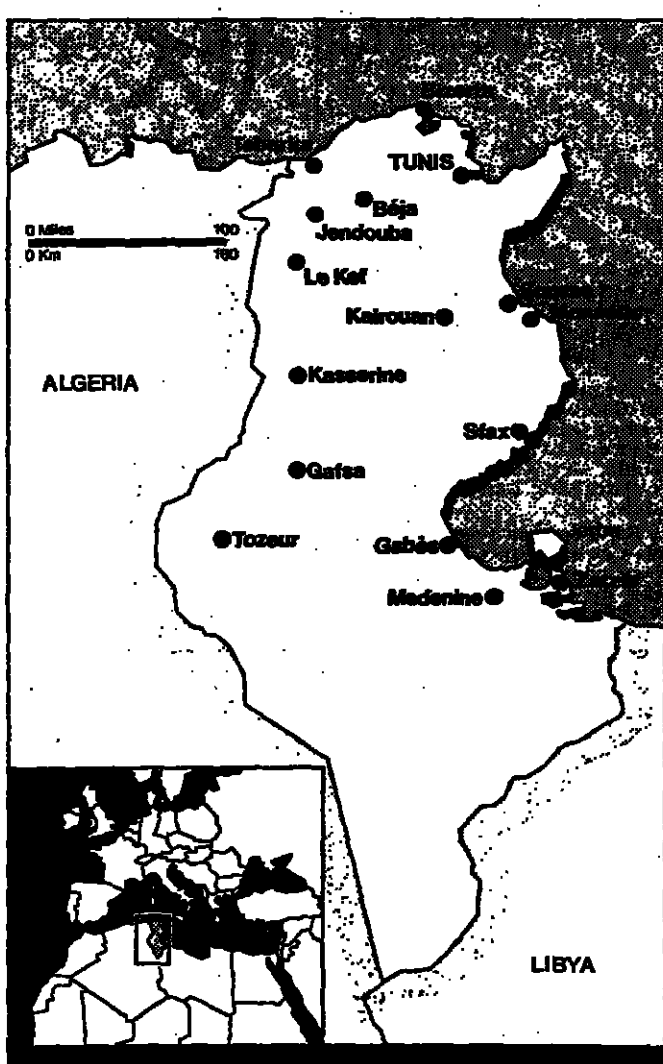
Government offices work a six-day week closing on Friday and Saturday afternoons and Sunday. Banks and private companies work a five-day week but there are moves at present to extend the summer practice of an early start, short lunch breaks and early afternoon closing.

Car Hire

Cars are easy to rent at major airports and hotels but expensive. Do not expect them to be in perfect condition. Despite recent efforts to improve them, Tunisian roads are often mediocre and driving habits increasingly erratic.

Hotels

Hotels in general are cheap and easy to find. The state is increasingly selling its hotels to the private sector but most hotels which boast four stars hardly deserve more than three.



Tunisia essentially attracts package holidaymakers and the policy promoted by many four star hotels of selling their rooms on the cheap has led to a decline in service in older establishments such as the Africa and the Hilton in Tunis, the Sindbad in Hammamet, the Siphax in Sfax and the Hannibal Palace in Port el Kharroub. Of the Abu Nawas chain only the one in Gammarrh and the Mechtel in Tunis are near the standards expected of four star hotels.

The best hotel in Tunisia is still the privately owned Jerba Mersa, on the island of Jerba. The Sheraton in Hammamet boasts excellent food.

The Sangho Club in Zarzis offers excellent value for a family holiday with a somewhat more restrained atmosphere than the one which exists in the many Club Med hotels.

Eating out

Tunisia offers plentiful choice. In Tunis, the Strasbourg is best avoided. La Goulue (Tel 251 661) offers good French and Tunisian food as does Le Milanais. Saadi (Tel 250 400) is excellent while 'L'Astragale' (Tel 990445) is decidedly up market. But Les Marguerites (Tel 246254) must have pride of place for French food, L'Orient for Tunisian fare, Chez Sidi (Tel 258585) for fish.

On the northern shore of the Gulf of Tunis, Tchevay (Tel 272100) offers a lovely blend of lighter Tunisian, French and Italian food, with excellent seafood pasta in a somewhat student cafe atmosphere.

In Sidi Bou Said, Les Pirates and, in summertime, Le Phenicien are first rate. Further north in La Marsa, Le Golfe and the more expensive Forum (Tel 271 600) offer reasonable food and pleasant sea views.

In Hammamet, Le Barbousse and Le Theatre offer good fare in summertime, but the latter is not worth visiting outside the June-August period. The Jerba Mersa hotel offers first class food.

For those visitors to Tunisia who would wish to get a whiff of the traditional north African dish of "couscous" they could do worse than to visit Laurent Restaurant in Finchley Road (Tel 794 3603).

Arts and crafts

The variety of good traditional crafts in Tunisia today is limited. The Office de l'Artisan, Avenue Habib Bourguiba does offer the best choice available to those who wish to specialise and do not wish to bargain for hours. The Office has show rooms in all major coastal resorts.

Tunisian carpets (mergours or Kairouan weaves) remain very attractive and well made. Pottery from Nabeul is attractive and easy to find. Old silver jewelry is more difficult to locate although a few shops do exist in the old medina of Tunis.

For anyone interested in Muslim architecture the Association de Sauvegarde de la Medina will be happy to show you around some of the old houses and shrines of the city. The Bardo Museum for its part boasts the most spectacular and comprehensive collection of Roman mosaics to be found anywhere.

Private art galleries are many but among the best are Cherif Fine Arts in Sidi Bou Said (Tel 275 564), Gorgi Gallery at Moutouk (Tel 280 800) and Les Metiers at the Belvedere.

Two age old specialties are also available - Turkish delight at Tourist in the Medina and smoked fish, known as Bouchar, at the Belvedere. A liqueur akin to vodka and distilled from figs is also worth a try.

Economics

For economic information about Tunisia, there is precious little outside specialists' publications like the Central Bank Annual Report or the Conjoncture Review edited monthly by the Ministry of the Economy. The information published in the local press is usually mediocre and often inaccurate.

Books to read

All the major guide series have a volume devoted to Tunisia.

Francis Ghiles

Oil and Gas

Reserves still declining

THE IMPROVEMENT in world oil prices over the past year has been an important factor in Tunisia's economic turnaround. In 1985, the fall in oil prices led to a 45.2 per cent decline in sectoral export earnings. Oil export revenues increased 30.6 per cent in the first quarter of 1987, volume by 15.5 per cent. However, proven oil reserves continue to decline, with Tunisia set to become a net oil importer by the mid 1990s. Though new finds have been the subject of some speculation, no substantial reserves have been discovered in 15 years.

Gas reserves are also in sharp decline. Al Boudhah's gas production peaked in 1983, and by 1992 will be half current levels of 400,000 cu m. The doubling of national gas production during 1982-85 came from tapping new supplies of Algerian gas.

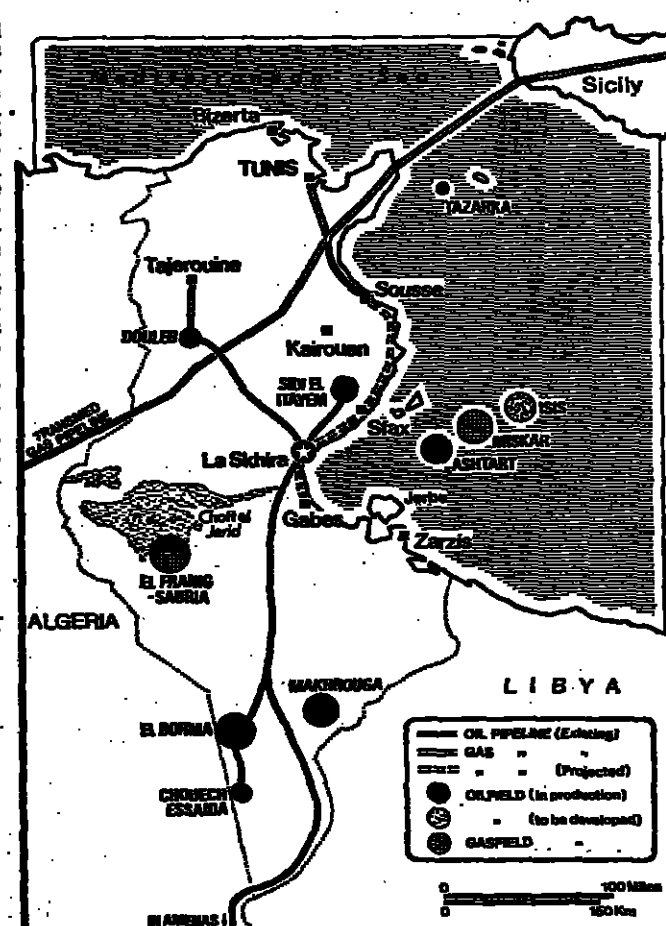
There are no plans to develop the offshore Miskhar gas field, discovered by Elf Aquitaine, though there is reportedly US interest in the field. The gas has a high corrosive content and development would cost \$600m. The proposed Algerian-Libyan gas pipeline, like its predecessor, the Transmed Algerian-Italian pipeline, will transit Tunisia and provide additional supplies. 96 per cent of Tunisian gas now comes from Algeria.

A new petroleum and gas law introduced in March (Law 87/20), altered exploration and exploitation conditions, and defined participation rights of ETAP (Entreprise Tunisienne d'Activites Petrolieres), the state-owned oil company. Tax bands were ameliorated for marginal field exploitation, and import duties eased.

Top tax rates on expatriate salaries dropped to 60 per cent, with exploration personnel on a flat scale of 20 per cent. The law is designed to encourage exploration by smaller oil companies, and exploitation of marginal finds.

Foreign concessionaires feel the incentives are still not on par with the country's production, especially given the lack of a significant discovery since 1971. Exploration costs would be best offset by a 4 or 5 year tax/royalty holiday, particularly for small or marginal field production (2-4 million tons).

Better onshore production terms are also sought, given the costly exploration and development programmes needed in Tunisia. Elf/Aquitane has recently completed an expensive and complicated enhancement of its Ashtart field, to produce higher yields next year, the only field to register an improvement over 1987 levels. The provisions enabling ETAP to take over field operations after four years have



caused some concern, especially concessionaires' long-term liability.

Expatriate placement in Tunisia for production personnel remains expensive - one company estimates tax rates make the country twice as expensive as London for equivalent personnel. Despite some teething problems with the new law, notably with regard to customs formalities, oil companies find the Ministry of Energy supportive of their needs, with a first-rate team.

In the Ministry's view, the new law reflects the differential risks of exploration/exploitation positions. The tax and duty advantages of the exploration phase reflect the company's commercial risk, as opposed to the commercial certainties of exploitation, when duty and tax levels rise.

The Ministry acknowledges pressure to unify exploration/exploitation incentive schemes, but feels its terms are competitive. Some 25 new com-

panies have expressed interest and two new concession have been granted to Conoco (Al Hama) and Panoco (Sbeitla).

The potential for an ETAP take over is downplayed by both the Ministry and ETAP itself. Both indicate it is only one aspect of a concession negotiation, not a general principle. Under the law, ETAP can take 50 per cent participation but after evaluation, elect for a lower level. If ETAP elects less than a 30 per cent share, the concessionaire remains the operator. In case of discovery, ETAP reimburses development costs to the level of its concession participation.

ETAP has not asked to be the sole operator in the majority of concessions. Under the law, take over could occur four years after discovery, within a legally agreed framework, and with ETAP personnel who have learned the operational prerequisites of the field from its beginning. Even then, operational decisions remain with the

concession's operations committee composed of both partners. The HOM/Taneco takeover this spring was agreed by a technical committee. HOM personnel who wanted to remain became ETAP employees. ETAP has been operating the field for six months and HOM is satisfied with the transition. This was ETAP's first takeover operation, a small field with relative straightforward operation.

For the Ministry the advantages of a takeover are in financial and operational control, greater use of Tunisian subcontractors and labour. They point out that ETAP has 35 years of experience and management and technical staff for exploitation operations. ETAP knows local market conditions, and local labour is 10-20 times cheaper than expatriate staff.

Oil companies describe exploration in Tunisia as a long-term process, given the extremely complex geology. The oil strata is widespread but oil reserves in substantial quantities have proved elusive. Marathon had two promising test wells at its Zarzis concession this year, but the third was dry; a fourth well is being sunk next month. Marathon is sinking a satellite in their Zarzis concession next year. There are possible further finds around ElBorma, and Elf/Aquitane are exploring in their 14 concessions.

The Ministry of Energy thinks that recent findings are optimistic and may add, in all and if successful, another 35-50 million tons to Tunisian reserves, extending them six years beyond current 12-year levels. The ministry is confident there is more oil to be found in substantial quantities, and feels discoveries will increase as exploration technology develops.

The director of ETAP, M. Habib Lazreg, is cautiously optimistic about the new finds which particularly those onshore could be developed even if they prove marginal. With only 400 wells sunk to date, ETAP feels Tunisia is under-explored. For oil companies, ETAP can offer an oil infrastructure leaving no concession more than 100-200 km from a pipeline or harbour. Gas finds can be injected into the Transmed and Tunisian pipelines systems, both for export and the active, growing domestic market.

ETAP has had good results in new reservoir objectives in the Gulf of Hammamet which should spur exploration there. Marathon's Zarzis finds were in new geological horizons, which ETAP thinks should reawaken interest in previously explored concessions.

Joan Wucher King

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

INSURANCES

Continued on next page

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LONDON SHARE SERVICE

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LONDON SHARE SERVICE

AMERICANS—Continued

[illegible]

CANADIANS

[illegible]

BANKS, HP & LEASING

Months	Stock	Price	Loss	Gain	Net	Net	Net	Net	Net
Jan	Jan 1912-13	153	153	100.0	24	57	71	71	71
Feb	Jan 1913-14	280	280	100.0	24	57	71	71	71
Mar	Jan 1914-15	310	310	100.0	24	57	71	71	71
Apr	Jan 1915-16	310	310	100.0	24	57	71	71	71
May	Jan 1916-17	310	310	100.0	24	57	71	71	71
Jun	Jan 1917-18	310	310	100.0	24	57	71	71	71
Jul	Jan 1918-19	310	310	100.0	24	57	71	71	71
Aug	Jan 1919-20	310	310	100.0	24	57	71	71	71
Sep	Jan 1920-21	310	310	100.0	24	57	71	71	71
Oct	Jan 1921-22	310	310	100.0	24	57	71	71	71
Nov	Jan 1922-23	310	310	100.0	24	57	71	71	71
Dec	Jan 1923-24	310	310	100.0	24	57	71	71	71
Jan	Jan 1924-25	310	310	100.0	24	57	71	71	71
Feb	Jan 1925-26	310	310	100.0	24	57	71	71	71
Mar	Jan 1926-27	310	310	100.0	24	57	71	71	71
Apr	Jan 1927-28	310	310	100.0	24	57	71	71	71
May	Jan 1928-29	310	310	100.0	24	57	71	71	71
Jun	Jan 1929-30	310	310	100.0	24	57	71	71	71
Jul	Jan 1930-31	310	310	100.0	24	57	71	71	71
Aug	Jan 1931-32	310	310	100.0	24	57	71	71	71
Sep	Jan 1932-33	310	310	100.0	24	57	71	71	71
Oct	Jan 1933-34	310	310	100.0	24	57	71	71	71
Nov	Jan 1934-35	310	310	100.0	24	57	71	71	71
Dec	Jan 1935-36	310	310	100.0	24	57	71	71	71
Jan	Jan 1936-37	310	310	100.0	24	57	71	71	71
Feb	Jan 1937-38	310	310	100.0	24	57	71	71	71
Mar	Jan 1938-39	310	310	100.0	24	57	71	71	71
Apr	Jan 1939-40	310	310	100.0	24	57	71	71	71
May	Jan 1940-41	310	310	100.0	24	57	71	71	71
Jun	Jan 1941-42	310	310	100.0	24	57	71	71	71
Jul	Jan 1942-43	310	310	100.0	24	57	71	71	71
Aug	Jan 1943-44	310	310	100.0	24	57	71	71	71
Sep	Jan 1944-45	310	310	100.0	24	57	71	71	71
Oct	Jan 1945-46	310	310	100.0	24	57	71	71	71
Nov	Jan 1946-47	310	310	100.0	24	57	71	71	71
Dec	Jan 1947-48	310	310	100.0	24	57	71	71	71
Jan	Jan 1948-49	310	310	100.0	24	57	71	71	71
Feb	Jan 1949-50	310	310	100.0	24	57	71	71	71
Mar	Jan 1950-51	310	310	100.0	24	57	71	71	71
Apr	Jan 1951-52	310	310	100.0	24	57	71	71	71
May	Jan 1952-53	310	310	100.0	24	57	71	71	71
Jun	Jan 1953-54	310	310	100.0	24	57	71	71	71
Jul	Jan 1954-55	310	310	100.0	24	57	71	71	71
Aug	Jan 1955-56	310	310	100.0	24	57	71	71	71
Sep	Jan 1956-57	310	310	100.0	24	57	71	71	71
Oct	Jan 1957-58	310	310	100.0	24	57	71	71	71
Nov	Jan								

BEERS, WINES & SPIRITS

[illegible]

BUILDING, TIMBER, ROADS

[illegible]

BUILDING, TIMBER, ROADS—Cont

[illegible]

CHEMICALS, PLASTICS

[illegible]

DRAPERY AND STORES

[illegible]

DRAPERY AND STORES—Cont.

[illegible]

ELECTRICALS

[illegible]

ENGINEERING—Continued

[illegible]

INDUSTRIALS—Continued

[illegible]

INDUSTRIALS—Continued

Week	Stock	Price	Volume	High	Low	Open	Close
Jan 1	Apple (AAPL)	120	120	120	120	120	120
Jan 2	Microsoft (MSFT)	150	150	150	150	150	150
Jan 3	Amazon (AMZN)	180	180	180	180	180	180
Jan 4	Google (GOOGL)	200	200	200	200	200	200
Jan 5	Facebook (FB)	160	160	160	160	160	160
Jan 6	Twitter (TWTR)	40	40	40	40	40	40
Jan 7	LinkedIn (LNKD)	100	100	100	100	100	100
Jan 8	Slack (SLCK)	80	80	80	80	80	80
Jan 9	Zoom (ZM)	120	120	120	120	120	120
Jan 10	Dropbox (DBX)	60	60	60	60	60	60
Jan 11	Box (BOX)	50	50	50	50	50	50
Jan 12	OneDrive (ONEDR)	40	40	40	40	40	40
Jan 13	SharePoint (SPN)	30	30	30	30	30	30
Jan 14	Teams (TEAMS)	20	20	20	20	20	20
Jan 15	Outlook (OUTLOOK)	10	10	10	10	10	10
Jan 16	Word (WORD)	5	5	5	5	5	5
Jan 17	Excel (EXCEL)	3	3	3	3	3	3
Jan 18	PowerPoint (PPT)	2	2	2	2	2	2
Jan 19	Access (ACCESS)	1	1	1	1	1	1
Jan 20	Visio (VISO)	0.5	0.5	0.5	0.5	0.5	0.5
Jan 21	Project (PROJECT)	0.2	0.2	0.2	0.2	0.2	0.2
Jan 22	OneNote (ONENOTE)	0.1	0.1	0.1	0.1	0.1	0.1
Jan 23	Skype (SKYPE)	0.05	0.05	0.05	0.05	0.05	0.05
Jan 24	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 25	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 26	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 27	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 28	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 29	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 30	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 31	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 32	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 33	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 34	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 35	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 36	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 37	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 38	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 39	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 40	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 41	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 42	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 43	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 44	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 45	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 46	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 47	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 48	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 49	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 50	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 51	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 52	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 53	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 54	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 55	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 56	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 57	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
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Jan 59	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 60	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 61	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 62	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 63	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 64	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 65	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 66	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
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Jan 68	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 69	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 70	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 71	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 72	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 73	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 74	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 75	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 76	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 77	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 78	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 79	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 80	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 81	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 82	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 83	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 84	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 85	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 86	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 87	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 88	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 89	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 90	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 91	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 92	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 93	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 94	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 95	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 96	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 97	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005
Jan 98	Signal (SIGNAL)	0.001	0.001	0.001	0.001	0.001	0.001
Jan 99	WhatsApp (WHATSAPP)	0.01	0.01	0.01	0.01	0.01	0.01
Jan 100	Telegram (TELEGRAM)	0.005	0.005	0.005	0.005	0.005	0.005

FOOD, GROCERIES, ETC[illegible]

HOTELS AND CATERERS

May	Johnson Rd Hwy 50	55	27.4	1.5	0.6	2.1
	Priority Health 100	100	11.5	11.5	4.4	4.4
Apr.	Oct. Sierra Hwy 50	394	50.6	51.25	2.9	3.8
	Warming Lanes	62	62.4	62.0	13.1	13.1
May	Gold Enterprises 100	580	52.4	62.24	4.4	4.4
Jan	Johnson's Service 100	225	24.8	24.8	2.2	2.2
May	Johnson's Service 100	225	24.8	24.8	2.2	2.2
July	Gold. Charlotte 100	96	26.8	14.63	3.6	3.6
May	Goldcoast Capital 50	27	14.9	14.9	2.1	2.1
May	McPeters Enterprises 50	265	24.8	24.35	3.5	3.5
May	McPeters Metal 50	19	19.5	19.5	1.2	1.2
May	May Day Hwy 50	71	22.9	22.9	1.1	1.1
April	Southwest Health 100	97	28.9	28.9	2.2	2.2
June	Berry "A" 100	630	27.4	4.0	7.0	7.0
Apr	Southland 100	90	27.7	11.4	3.0	3.0
Apr.	Oct. Transline Parts	286	16.6	16.6	1.8	1.8

INDUSTRIALS (Miscel.)

	IAAF 100m 7-9p	148	10.8	112.9	4.7	2.1
Mar.	Oct IAHN	332	24.8	9.6	24.3	1.0
	NonACA AB K25	317	22.5	107.9%	1.3	2.1
Apr	Oct AGS Research 10p	281	24.9	7.5	1.7	5.1
May	Apr IAHN 10p	282	24.8	6.8	2.1	3.1
May	NonACA SO 51	258	24.9	18.5	2.6	4.1
May	Apr American Bros. 10p	287	24.8	14.2	0.9	4.1
Oct	Dec Abbeysent 10p	375	6.4	114.5	4.6	1.1

INSURANCES

[illegible]

هوذا نحن

هكذا عن الآهل

A selection of Options traded is given on the
London Stock Exchange Report Page.

Shand

Committed
to Construction

Shand Ltd.
Shand House, Melksham
Devonshire DE4 3AF
Tel: (0829) 734441

Office blocks order for Fairclough

FAIRCLOUGH BUILDING has won a further Docklands office development, and a computer centre contract, totalling over £15M.

At Harbour Exchange on the Isle of Dogs the company has followed an earlier £9.5m award with a £12m design and build contract for Bill Charter Developments.

The 73-week project entails constructing two buildings, of six and four storeys respectively. Buildings 'V' and 'W' will offer a total of 96,000 sq. ft. high-specification office accommodation adjacent to the Docklands Light Railway, with completion expected in December 1988.

CONSTRUCTION CONTRACTS

£30m orders for Sunley

BERNARD SUNLEY & SONS has won contracts worth over £30m. Projects include a £2.4m office extension at Stevenage for the Property Services Agency; building 123 homes at Deptford Wharf, London SE8 under a £6.3m contract funded by Fairbas Developments for the London Borough of Lewisham; Office and laboratory refurbishment and extensions costing £1.5m for the BBC at Chiswick; 51 private homes at Lavender Dock, London SE16, for Heron Homes (Urban developments); a £2.1m housing renovation project at Fairhazel, London NW6; a county library at Daventry for Northampton County Council; an agricultural show pavilion at Haywards Heath; extensions to British Car Auctions at Blackbushe; and a retail development in Truro for Trustees Savings Bank, together with over £1.3m refurbishment work in London.

The company has started design work on an 82m beach pools complex for the London Borough of Croydon, with construction expected to commence in the New Year.

Sainsbury store at Portsmouth

JAMES LONGLEY & CO has won £15m worth of contracts, including a £5.5m 57,000 sq. ft. Sainsbury superstore in Portsmouth, Hants, and a £3.5m aircraft hanger for Dan Air at Gatwick Airport.

At Eton College a two-phase alterations and refurbishment programme for the existing science block, which was built by Longley in 1969, will provide language laboratories and an audio visual cinema. Under a £420,000 contract for the Historic Building and Monument Commission repairs and modifications are to be made to Battle Abbey Great Gatehouse exhibition and museum rooms.

The project for the Queen Alexandra Hospital Home for disabled ex-servicemen in Worthing, Sussex, involves the construction of a £900,000 60-bed dormitory annex and ancillary facilities. At the Royal Hospital & Home, Putney, London SW15, the £1.6m second phase of a major refurbishment contract will result in modernisation of the original hospital building while it remains in continuous use.

Two Surrey projects include a three-storey retail and officescheme in Sutton, to be designed and built by Longley for Marshall's Charity, and refurbishment of Beecroft Pharmaceuticals' premises at Hunter's Chase, Walton Heath. Barclays Bank's branch at Crawley, Sussex, is to be partlyrefitted.



WIMPEY CONSTRUCTION UK has been appointed by Silver Developments, in conjunction with John Laing Developments and Wirral Borough Council, to construct the second phase of the Grange Road shopping centre development in Wirral. The £15.5m scheme has been partly funded by an urban development grant of £2.75m on which the consortium was advised by Grimley & Sons. The single level development, on piled foundations, will have a steel-framed metal deck with in situ concrete and brick cladding, with some stonework incorporated. It will be linked to the existing precinct with an escalator and scenic lift. Included in the scheme are two major stores, 37 shop units, a central food court with an eating area capable of seating 450 people, and a pavilion with a fountain and clock tower. Linked to the precinct will be a car park with about 700 spaces on five storeys. Work has started for completion in May 1988.

Hyatt hotel on Aruba

A US\$32m Hyatt resort hotel is to be built on the island of Aruba in the Dutch Caribbean. The developer is Ballast Nedam Groep, of Amsterdam, The Netherlands, in co-operation with the Aruban government.

The financial package, arranged by Ballast Nedam, centres on a commercial loan of US\$37m provided by a syndicate of five Japanese financial institutions through the agency of C. Itoh. The remainder is being met through equity participation.

The hotel is to be built at Palm Beach, about 4 km from the capital Oranjestad and 6 km from the international airport.

Comprised of a nine-storey tower, flanked by two wings of four and five storeys, it will have 380 rooms.

Below the guest rooms will be the public areas, including a casino, ballroom, banqueting rooms, shops, health club and restaurants. Outside there will be a landscaped pool area with waterfalls. The opening date is scheduled for spring 1990, with construction starting this January.

BALLAST NEDAM in a joint venture with the Japanese construction group HAZAMA-GUMI are the builders under a fixed price contract worth about US\$40m.

£15.5m bridge at Newcastle

EDMUND NUTTALL has been awarded a £15.5m contract to build Blaydon Bridge and viaduct - contract 2 of the A66 Newcastle western bypass, for the Department of Transport.

The 330 metres long bridge has five spans of twin prestressed concrete box construction. The 108 metre centre span and the two 66 metre side spans will be built in situ by the balanced cantilever method. The approach viaduct is 530 metres long and has 17 spans of welded steel plate girders acting compositely with a reinforced concrete deck slab.

The river bridge piers are founded in tidal waters, and 3,500 tonnes of steel H piles will be driven to depths up to 45 metres to support the bridge and viaduct foundations.

The crossing is six kilometres west of the centre of Newcastle and 500 metres west of the Scotland Bridge. It will carry the dual two-lane carriageway bypass over the Tyne and over an industrial area, Chain Bridge Road and Newcastle railway. The contract period is 136 weeks.

THE BANK OF NOVA SCOTIA

(A Canadian Chartered Bank)

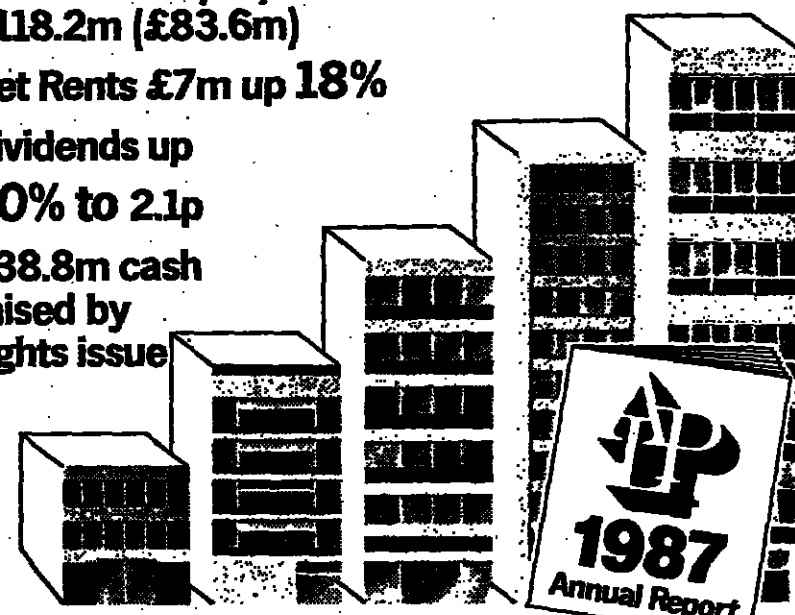
£100,000,000
Floating Rate Debentures 2000
Issue Price 100.10 per cent.

For the three months 30th October, 1987 to 29th January, 1988 the Debentures will bear an interest rate of 9.35% per annum and the coupon amount per £10,000 denomination will be £233.11.

Agent Bank
Samuel Montagu & Co. Limited

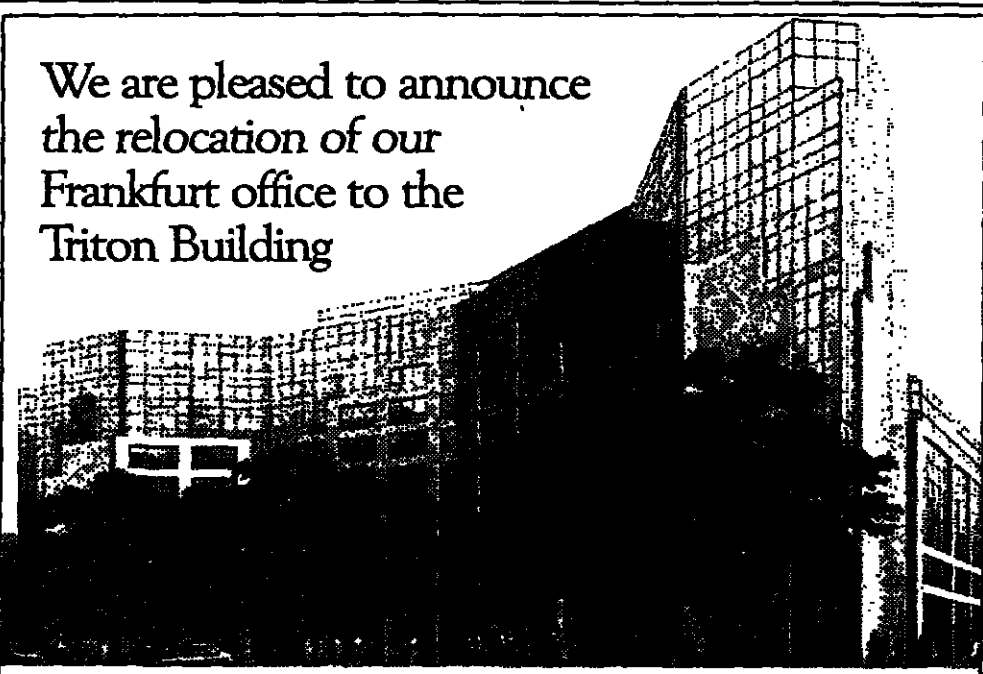
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- * Net asset value up 26% to 144p
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- * Valuations of properties £118.2m (£83.6m)
- * Net Rents £7m up 18%
- * Dividends up 20% to 2.1p
- * £38.8m cash raised by rights issue



Allied London Properties Plc
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New Issue

This announcement appears as a matter of record only

November 1987



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Washington, D.C.

DM 200,000,000

5 7/8 % Deutsche Mark Notes of 1987/1992

Private Placement

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GirozentraleWestdeutsche Landesbank
GirozentraleDeutsche Girozentrale
- Deutsche Kommunalbank -Caisse des Dépôts
et ConsignationsGirozentrale und Bank
der österreichischen Sparkassen
AbteilungssparkasseHessische Landesbank
- Girozentrale -Norddeutsche Landesbank
Girozentrale

Sparkassen SDS

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- Girozentrale -Bank der Bondespaarbanken N.V.
Amsterdam

Bank in Liechtenstein (Frankfurt) GmbH

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Caisse d'Epargne de l'Etat du Grand-Duché
de Luxembourg, Banque de l'Etat

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Spar-Casse-Bank
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Landesbank Saar Girozentrale

Landesbank Schleswig-Holstein
GirozentraleLandesbank Stuttgart
GirozentraleSparkasse der Stadt Berlin West
Girozentrale in Berlin

SwedBank

Swiss Cantonalbanks

A/B/C
Union Bank of NorwayZentralsparkasse und Kommerzbank,
Vienna

GOTA

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As from 1st November 1987

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will be providing commercial banking services
previously offered by Gota (UK) Limited
and

GOTA SECURITIES LIMITED

together with Häggglöf and Ponsbach Fondkommission AB
will be providing securities dealing and corporate
finance services previously offered by Gota (UK) Limited

GÖTABANKEN
London Branch

Tel: 01-528 8528

01-236 7418 (Money Mkts/Fx)

01-528 8002 (Money Mkts/Fx)

Tlx: 920034 GOTBAN G

920110 GOTAFX G (Money Mkts/Fx)

Fax: 01-489 1284

GOTA SECURITIES LIMITED

Tel: 01-248 2266

01-248 9759 (Equities)

01-528 8001 (Equities)

01-481 1080 (Eurobonds)

01-528 8003 (Eurobonds)

Tlx: 945803 GOTAU K G

885714 GOTAEQ G (Equities)

Fax: 01-236 5297

Gota House, 70/74 Cannon Street, London EC4N 6AE

WORLD STOCK MARKETS

[illegible]

Indices

NEW YORK

DOW JONES

	October	October	October	October	1987				Stock completion			
	30	29	28	27	High	Low	High	Low	High	Low	High	Low
Industrials	1949.53	1968.33	1964.82	1964.49	2722.42	1738.43	2722.42	41.26				
					07/25.00	03/00.00	07/25.00					
House Bldgs.	94.71	94.71	94.71	94.82	95.22	91.26						
Transport	757.24	725.50	685.59	690.15	97.92	130.60						
Utilities	182.55	182.55	178.28	178.11	04/85	05/10	07/32					
					22.23	140.18	22.23					
					02/01	03/00	02/01/87					
90th % High 2047.00 1971.90 Low 1945.64 1899.50												
STANDARD AND POORS												
Composite 4	251.79	244.77	235.29	233.19	356.77	224.99	356.77	4.10				
					02/85	03/80	02/85	0.65				
Industrials	276.79	265.49	264.50	264.50	393.17	250.81	393.17	3.65				
					03/80	03/80	03/80	0.42				
Financials	23.75	22.61	22.61	22.52	23.77	21.77	23.77	0.64				
					03/80	03/80	03/80	0.37				
NYSE Composite	140.80	138.28	131.31	130.51	187.99	127.88	187.99	0.94				
					02/85	03/80	02/85	0.35				
Amex Ind. vol.	250.36	242.30	229.01	228.52	345.05	244.01	345.05	20.31				
					03/85	03/80	03/85	0.91				
NASDAQ OTC Comp	323.30	307.06	293.90	296.34	412.85	211.77	412.85	19.72				
					02/85	03/80	02/85	0.40				
↑ Volume												
	Oct. 29	Oct. 28	Oct. 16	Oct. 9	year ago (approx.)							
Dow Industrial Div. Yield	(a)		3.07	2.78	3.74							
	Oct. 28	Oct. 21	Oct. 14	year ago (approx.)								
S & P Industrial div. yield	3.31		2.97	2.48	3.04							
S & P P/E ratio	16.39		18.25	21.77	17.24							
TRADING ACTIVITY												
	Millions				NEW YORK							
	Oct. 30	Oct. 29	W A L L		Oct. 29	Oct. 28						
			STR									
New York	306,506	229,140	279,410		Stocks Traded	3,004	(a)	2,010				
NYSE	227,139	16,625	20,250		Foreign	1,025	(a)	205				
OTC	205,999				Index	200	(a)	1,148				
					Amex	176	(a)	378				
					New High	(a)	(a)					
					New Low	(a)	(a)	485				
CANADA												
TORONTO												
	Oct	Oct.	Oct.	Oct.	CANADA	1987						
	28	28	28	27								
						High	Low					
Metals & Minerals	2945.0	2190.2	2104.1	2111.2	3997.5 (5/10)	1989.2 (2/1)						
Composite	3001.3	2672.4	2637.8	2676.2	4112.9 (1/8)	2696.9 (2/8/87)						
MONTREAL Portfolio	1548.77	1470.73	1322.91	1453.49	2224.77 (4/87)	1338.94 (2/86)						
NEW YORK ACTIVE STOCKS												
	Oct	Oct.	Oct.	Oct.	1987							

	Oct	Oct.	Oct.	Oct.	1987			
	30	29	28	27	High	Low	High	Low
AUSTRIA All Ordinaries (12/1/86)	1299.1	1294.8	1309.2	1315.3	2305.9 (2/1/87)	1204.8 (2/1/80)		
Metals & Minerals (12/1/86)	695.6	702.5	764.1	708.6	1462.4 (4/10/87)	702.5 (2/1/80)		
AUSTRIA Credit Austria (3/21/86)	130.66	108.76	139.93	136.43	232.19 (2/2/87)	102.31 (1/86)		
BELGIUM								
Brussels Sec (12/1/86)	2827.50	3793.9	3982.5	4204.2	5412.2 (3/1/87)	3793.2 (2/1/80)		
DENMARK Copenhagen Sec (3/1/83)	(a)	182.40	160.05	199.51	219.76 (2/1/86)	186.65 (2/1/80)		
FINLAND Wenta Gasmot (2/1/75)	591.8	640.0	611.5	613.8	679.1 (5/10/87)	425.2 (5/73)		
FRANCE C&I General (3/12/80)	313.40	298.6	298.7	307.4	464.4 (2/6/87)	298.6 (2/1/80)		
Ind. Transport (3/12/80)	68.49	76.3	73.0	80.4	112.2 (2/5/87)	76.3 (2/1/80)		
GERMANY FAZ Aktien (3/12/80)	497.85	460.29	449.9	535.35	676.98 (1/87)	460.29 (2/1/80)		
Frankfurt (3/12/83)	1258.00	1427.1	1496.9	1586.2	2063.1 (3/1/87)	1427.1 (2/1/80)		
HONG KONG Hang Seng Bank (5/17/84)	2280.13	2204.52	2270.16	2395.27	3949.73 (1/1/87)	2204.52 (2/1/80)		
ITALY Smea Cons. Nat. (1/1/77)	583.56	520.11	541.20	552.92	767.34 (3/1/87)	520.11 (2/1/80)		
JAPAN Nikkei 225 (5/1/87)	2262.00	2203.09	2257.59	2289.94	2766.48 (1/1/87)	1854.00 (1/31/87)		
Yokohama Specie (5/1/86)	185.13	180.57	191.18	192.77	224.96 (1/87)	157.64 (1/87)		
NETHERLANDS AMP-CSS General (1/1/70)	224.50	224.1	221.7	233.6	334.1 (1/1/87)	221.7 (2/1/80)		
AMP-CSS Industrial (1/1/70)	139.10	173.0			220.0 (1/1/87)	173.0 (2/1/80)		
NORWAY Dato Sec (4/13/80)	390.46	369.02	399.85	426.39	792.04 (2/1/87)	361.90 (2/73)		
SINGAPORE Straits Times Ind. (3/12/86)	836.60	781.5	822.4	868.9	1305.4 (2/6/87)	781.5 (2/1/80)		
SOUTH AFRICA JSE All Gold (1/1/78)	(a)	1824.8	1907.9	1829.0	3499.9 (3/87)	1788.0 (1/1/80)		
Amex Industrial (3/1/78)	(a)	175.0	175.0	163.0	2264.0 (1/1/80)	1423.0 (2/73)		
SWEDEN SMIAB Sec (3/12/85)	222.68	212.35	224.06	241.85	325.44 (6/1/87)	202.99 (2/85)		
SWITZERLAND Swiss Bank Ind. (3/12/86)	536.10	510.9	515.0	546.5	729.7 (6/1/87)	510.9 (2/1/80)		
WORLD M.S. Capital Ind. (1/1/78)	(a)	385.70	383.0	384.2	495.9 (2/78)	383.3 (2/71)		

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Closing prices, October 30

Continued on Page 4

هناك اثنان

AMEX COMPOSITE CLOSING PRICES Closing prices, October 30

[illegible]

Nasdaq national market. Closing prices, October 30

[illegible]

Continued on Page 43

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Fears of a recession depress dollar and interest rates

INDIVIDUAL ECONOMIC news has played little part in deciding the direction of financial markets over the last month.

UK bank lending figures were disappointingly high in September, showing an alarming rise of \$4.4bn, but were virtually ignored.

The UK trade figures for the same month were surprisingly good, recording a current account deficit of only \$56m, but this would hardly account for sterling's rise to a five-year peak against the dollar, and a gain of around 10 cents on the month.

The pressure for a cut in UK bank base rates is also not a reflection of domestic events, but much more a view of the world economic situation.

Underlying the weakness in equity markets, coupled with the failure of precious metals to gain from this and the depressed state of the dollar, is the fear that the US will lead the rest of the world into recession.

Economists generally regard the US deficit on trade and the budget as unsustainable. President Reagan has resisted an increase in taxation to reduce the budget deficit, ahead of next year's presidential election.

Trade surpluses in West Germany and Japan widened again in September after shrinking in August, and the US trade position now looks as bleak as ever.

On Friday it was announced that the Japanese current account surplus widened to \$8.8bn in September, from \$6.31bn the previous month, and that the trade surplus rose to \$8.5bn in October.

British merchant bank, Morgan Grenfell, recently forecast a slowdown in US economic growth to the extent that gross national product growth will be zero in the fourth quarter of this year and the first quarter of next.

The resulting recession should then produce a reduction in the trade deficit, as fewer imports are sucked into the US, and also

maintain the downward pressure on interest rates.

Little economic news is expected this week. Attention is likely to centre on the speech at the Mansion House in London by Mr Nigel Lawson, the UK Chancellor, and on the results of the US Treasury refunding auctions on Tuesday, Wednesday, and Thursday.

The key question to be answered will be the level of Japanese demand at the auctions, against a background of uncertainty about the dollar and the twin US deficits on trade and the budget.

Other economic news involves today's US construction spending for September. This is expected to rise 0.1 p.c. according to Phillips and Drew, but flat on the forecast of Morgan Grenfell, and rise 0.2 p.c. as estimated by Money Market Services.

Factory orders, also released today, should rise 0.8 p.c. to 0.9 p.c.

But the most important statistic will be US unemployment for September on Friday. The rate of civilian unemployment is forecast to remain at 5.9 p.c.

Non-farm payrolls will rise 196,000 according to Phillips and Drew, 200,000 on the forecast of Morgan Grenfell, and 285,000 as estimated by Nomura Research Institute.

It is unlikely these figures will have much impact on the dollar. Dealers will listen for any sign of discord among financial leaders about monetary policy and the future of the dollar.

They will also take a view on the US economic scene to see if there is any sign of improvement. If not the dollar will come under further pressure.

The current operating profit before capital gains and losses reaches 119.7 million francs against 111.2 in 1986. After capital gains and losses, it amounts to 155.6 million francs against 140.4 million francs.

The consolidated results, which truly reflect the situation of the Group, will be increased by about 15% in 1987 and should reach around 250 million francs for the Group share as opposed to 216 million francs in 1986 before capital gains and losses, and around 300 million francs after capital gains and losses.

£ IN NEW YORK

	Oct 30	Close	Previous
£100	1.7215-1.7225	1.7205-1.7215	
£100	1.7215-1.7225	1.7205-1.7215	
£100	1.7215-1.7225	1.7205-1.7215	
£100	1.7215-1.7225	1.7205-1.7215	

STERLING INDEX

	Oct 30	Close	Previous
£100	1.7215-1.7225	1.7205-1.7215	
£100	1.7215-1.7225	1.7205-1.7215	
£100	1.7215-1.7225	1.7205-1.7215	
£100	1.7215-1.7225	1.7205-1.7215	

CURRENCY RATES

	Oct 30	Close	Previous
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	

CURRENCY MOVEMENTS

	Oct 30	Close	Previous
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	

OTHER CURRENCIES

	Oct 30	Close	Previous
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	

FORWARD RATES

	Oct 30	Close	Previous
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	

MONEY MARKETS

Bank resists base rate pressure

INTEREST RATES fell back sharply in London last week, in reaction to the loss of confidence in equity markets and the weakness of the dollar.

Falling interest rates was a general trend in many major financial centres.

The US Federal Reserve intervened to add liquidity to the New York banking system about

an hour and a half earlier than usual on several days, in an attempt to restore some confidence to the markets.

In Frankfurt the West German Bundesbank allowed call money to fall below its normal floor level on Friday, and it is generally expected that the tender rate on securities repurchase agreements will be cut to 3.50 p.c. this week from 3.80 p.c.

At one time it was confidently predicted that UK bank base rates would be reduced to 9 p.c. from 9.5 p.c., but the Bank of England resisted any move.

In spite of large money market shortages on Thursday and Friday the authorities did not operate in the market during the morning sessions, as a signal not to cut base rates.

Discount houses offered bills to the authorities at unacceptable rates, which would have triggered an immediate reduction, and were told to come back in the afternoon with a better suggestion.

There was a general reluctance of the houses to sell bills to the Bank of England at existing discount rates, as a signal not to cut base rates.

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EMS EUROPEAN CURRENCY UNIT RATES

	Oct 30	Close	Previous
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	

POUND SPOT - FORWARD AGAINST THE POUND

	Oct 30	Close	Previous
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

	Oct 30	Close	Previous
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	

EURO CURRENCY INTEREST RATES

	Oct 30	Close	Previous
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	

EXCHANGE CROSS RATES

	Oct 30	Close	Previous
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	

LONDON MONEY RATES

	Oct 30	Close	Previous
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	

NEW YORK MONEY RATES

	Oct 30	Close	Previous
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	

LONDON MONEY RATES

	Oct 30	Close	Previous
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	

NEW YORK MONEY RATES

	Oct 30	Close	Previous
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	

LONDON MONEY RATES

	Oct 30	Close	Previous
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	

LOVE LONG GILT FUTURES OPTIONS

	Oct 30	Close	Previous
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	

LOVE US TREASURY BOND FUTURES OPTIONS

	Oct 30	Close	Previous
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	

LOVE FT-SE 100 INDEX FUTURES OPTIONS

	Oct 30	Close	Previous
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	

LOVE EURO-DOLLAR OPTIONS

	Oct 30	Close	Previous
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	

LOVE EURO-DOLLAR OPTIONS

	Oct 30	Close	Previous
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	
US Dollar	1.7215-1.7225	1.7205-1.7215	

THE PROSPECTS FOR THE ADR BUSINESS

A highly distinguished and expert group of speakers has accepted the invitation of the Financial Times and NASD (The National Association of Securities Dealers) to address "The Prospects for the ADR Business" in London on 11 and 12 November. This forum has much significance for the corporate sector in the United Kingdom and Europe, as well as for bankers and analysts. The speakers believe it well worth attending, even in the light of recent Stock Exchange experience, since the conference is devoted to what will, in practically any conceivable circumstances, be an important feature of company strategy.

The speakers include Mr Joseph Hardman, NASD, Mr James Davin, The First Boston Corporation, Mr Charles Symington, S. G. Warburg & Co Inc, Mr Graham Whitehead, Jaguar Cars Inc, Mr Bryan Gould, MP, Shadow Secretary of State for Trade and Industry, Mr Ralph Marinho, Vice President, ADR Department of The Irving Trust Company, Mr Tim Rosen, Managing Director of Catalyst Communications and Mr Tim Oldfield, Vice President, ADR Department of Citibank NA.

WORLD ELECTRICITY CONFERENCE

Sir Philip Jones, Chairman of The Electricity Council, and Mrs Helga Stang, Executive Director of the International Energy Agency are to chair one of the most important ever Financial Times energy conferences "World Electricity" in London on 16 and 17 November. France is powerfully represented by M Pierre Delaporte and M William Varoquaux of Electricite de France, Mr Donald Miller, Chairman of the South of Scotland Electricity Board, and Dr I. C. Supp of the Cambridge Energy Research Associates (USA) are among the other major contributors. Mr Christopher Johnson, Head of Economics at Lloyd's Bank, and a distinguished analyst of the energy scene, will be speaking on Britain's privatisation plans, as well as Mr Andrew Warren, Director of the Association for the Conservation of Energy.

CIVIL AVIATION IN THE PACIFIC BASIN

The Pacific Basin, civil aviation's fastest growing air transport arena, is the subject of the Financial Times conference to be held in Singapore on 25 and 26 January 1988. The rapid growth in the region is already imposing strains upon the airlines, airports and the aviation infrastructure overall. It will generate a massive demand for new aircraft and the money with which to buy them for many years to come. The aim of this '88 conference is to define these problems and indicate possible developments and solutions.

Contributors to the debate include Sir Colin Marshall, British Airways, Dr Cheong Chong Kong, Singapore Airlines, Mr Frederick Bradley Jr, Citibank NA, Mr Michael Jones, Hongkong & Shanghai Banking Corp, Mr Charles Symington, S. G. Warburg & Co Inc, Mr Graham Whitehead, Jaguar Cars Inc, Mr Bryan Gould, MP, Shadow Secretary of State for Trade and Industry, Mr Ralph Marinho, Vice President, ADR Department of The Irving Trust Company, Mr Tim Rosen, Managing Director of Catalyst Communications and Mr Tim Oldfield, Vice President, ADR Department of Citibank NA.

All enquiries should be addressed to: The Financial Times Conference Organisation, Minster House, Arthur Street, London EC4R 9AX. Tel: 01-621 1355 (24-hour answering service). Telex: 27347 FTCONF G - Fax: 01-623 8814.

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The Board of Directors of HACHETTE S.A. met on October 28, 1987 to draw up the results of the Company as at June 30, 1987.

The current operating profit before capital gains and losses reaches 119.7 million francs against 111.2 in 1986. After capital gains and losses, it amounts to 155.6 million francs against 140.4 million francs.

The consolidated results, which truly reflect the situation of the Group, will be increased by about 15% in 1987 and should reach around 250 million francs for the Group share as opposed to 216 million francs in 1986 before capital gains and losses, and around 300 million francs after capital gains and losses.

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